

CITY OF OAKLAND - MEASURE Z

Measure Z - Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Budgetary Comparison Schedule and Other Information

Year Ended June 30, 2020

(With Independent Auditor's Report Thereon)

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Budgetary Comparison Schedule (On a Budgetary Basis)
Year Ended June 30, 2020

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INDEPENDENT AUDITOR'S REPORT

To the Honorable Mayor and Members of the City Council
City of Oakland, California

Report on the Financial Schedule

We have audited the accompanying budgetary comparison schedule of the City of Oakland's (City) Measure Z – Public Safety and Services Violence Prevention Act of 2014 (Measure Z), a fund of the City, for the year ended June 30, 2020, and the related notes to the budgetary comparison schedule, which collectively comprise the financial schedule, as listed in the table of contents.

Management's Responsibility for the Financial Schedule

Management is responsible for the preparation and fair presentation of the financial schedule in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of a financial schedule that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial schedule based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial schedule is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial schedule. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial schedule, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial schedule in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial schedule.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial schedule referred to above presents fairly, in all material respects, the revenues and expenditures of Measure Z for the year ended June 30, 2020 in conformity with the basis of accounting described in Note B.

Emphasis of Matter

The financial schedule was prepared to present the total revenues and expenditures of the Measure Z fund, as described in Note B, and does not purport to, and does not, present fairly the changes in the City's financial position for the year ended June 30, 2020 in conformity with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial schedule as a whole. The Measure Z Annual Reporting on pages 11 through 19 is presented for purposes of additional analysis and is not a required part of the financial schedule.

The Measure Z Annual Reporting information has not been subjected to the auditing procedures applied in the audit of the financial schedule and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 15, 2020, on our consideration of the City's internal control over financial reporting as it pertains to Measure Z and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

Williams, Adley & Company, CPAs, LLP

Oakland, California

December 15, 2020

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Notes to the Budgetary Comparison Schedule
Year Ended June 30, 2020

BUDGETARY COMPARISON SCHEDULE (ON A BUDGETARY BASIS)

FOR THE YEAR ENDED JUNE 30, 2020

	Original Budget	Final Budget	Actual	Positive (Negative) Variance
Revenues:				
Parcel tax	\$ 17,500,000	\$ 17,500,000	\$ 17,772,534	\$ 272,534
Parking tax surcharge	<u>10,860,000</u>	<u>10,860,000</u>	<u>8,226,603</u>	<u>(2,633,397)</u>
Total revenues	<u>28,360,000</u>	<u>28,360,000</u>	<u>25,999,137</u>	<u>(2,360,863)</u>
Expenditures:				
Community and Neighborhood Policing				
Salaries and employee benefits	15,139,109	15,529,021	16,357,558	(828,537)
Other supplies and commodities	115,611	118,919	41,344	77,575
Other contract services	175,000	296,501	302,876	(6,375)
Other expenditures	<u>259,678</u>	<u>209,116</u>	<u>130,134</u>	<u>78,982</u>
Total Community and Neighborhood Policing expenditures	<u>15,689,398</u>	<u>16,153,557</u>	<u>16,831,912</u>	<u>(678,355)</u>
Violence Prevention with an Emphasis on Youth and Children				
Salaries and employee benefits	2,465,252	2,182,836	2,113,034	69,802
Other supplies and commodities	9,300	63,632	21,989	41,643
Other contract services	7,485,873	11,436,200	8,375,753	3,060,447
Other expenditures	<u>202,091</u>	<u>457,300</u>	<u>160,841</u>	<u>296,459</u>
Total Violence Prevention expenditures	<u>10,162,516</u>	<u>14,139,968</u>	<u>10,671,617</u>	<u>3,468,351</u>
Fire Services				
Salaries and employee benefits	2,000,000	2,000,000	2,000,000	-
Evaluation				
	1,126,350	1,149,167	696,264	452,903
Administration				
	<u>333,362</u>	<u>349,804</u>	<u>334,375</u>	<u>15,429</u>
Total expenditures	\$ 29,311,626	\$ 33,792,496	30,534,168	\$ 3,258,328
Excess of revenues over expenditures			<u>(4,535,031)</u>	
Change in fund balance, on a budgetary basis			<u>(4,535,031)</u>	
Items not budgeted:				
Investment income			<u>120,313</u>	
Change in fund balance, on a GAAP basis			(4,414,718)	
Fund balance, beginning of year			<u>5,685,368</u>	
Fund balance, end of year			<u>\$ 1,270,650</u>	

See accompanying notes to financial schedule

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Notes to the Budgetary Comparison Schedule
Year Ended June 30, 2020

NOTE A – DESCRIPTION OF REPORTING ENTITY

The Oakland City Council (the City Council) approved Resolution No. 78734 on July 20, 2004 submitting the Public Safety and Services Violence Prevention Act of 2004 – Measure Y (Measure Y) and the citizens of the City of Oakland (the City) approved Measure Y in November 2004.

In November 2014, voters in the City of Oakland approved the City’s Measure Z which replaced Measure Y starting from July 1, 2015. Measure Z renews a parcel tax ranging between \$51.09 and \$99.77 per property unit and a parking tax of 8.5 percent for ten years. It requires the City to maintain a minimum of 678 sworn police officers unless some sudden, unforeseen event sharply affects the City's financial status. If the City fails to budget for at least this many officers in any given year, the City would be prohibited from levying either the parcel tax or the parking tax.

The parcel tax is collected with the annual Alameda County property taxes, beginning on July 1, 2015. The annual parcel tax is levied to pay for all activities and services for Measure Z (see below) in accordance with the terms and conditions outlined in the approved ballot measure. Measure Z shall be in existence for a period of ten (10) years. Beginning in Fiscal Year 2015-2016, and each year thereafter, the City Council may increase the tax imposed based on the cost of living for the San Francisco Bay Area, as shown on the Consumer Price Index (CPI). The percentage increase of the tax shall not exceed such increase, using Fiscal Year 2014-2015 as the index year and in no event shall any adjustment exceed 5% (five percent).

Measure Z provides for the following services:

1. *Community and Neighborhood Policing* – Hire and maintain at least a total of 63 officers assigned to the following specific community- policing areas: neighborhood beat officers, school safety, crime reduction team, domestic violence and child abuse intervention, and officer training and equipment. For further detail of the specific community- policing areas see Oakland City Council Resolution No. 85149.
2. *Violence Prevention Services With an Emphasis on Youth and Children* – Expand preventive social services provided by the City of Oakland, or by adding capacity to community-based nonprofit programs with demonstrated past success for the following objectives: youth outreach counselors, after and in school program for youth and children, domestic violence and child abuse counselors, and offender/parolee employment training. For further detail of the social services see Oakland City Council Resolution No. 85149.
3. *Fire Services* – Maintain staffing and equipment to operate 25 (twenty-five) fire engine companies and 7 (seven) truck companies, expand paramedic services, and establish a mentorship program at each station with an amount not to exceed \$2,000,000 annually from funds collected under Measure Z.

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Notes to the Budgetary Comparison Schedule
Year Ended June 30, 2020

NOTE A – DESCRIPTION OF REPORTING ENTITY - Continued

4. *Evaluation* – Not less than 1% or no more than 3% of funds appropriated to each police service or social service program shall be set aside for the purpose of independent evaluation of the program, including the number of people served and the rate of crime or violence reduction achieved.

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying financial schedule presents only the revenues and expenditures of the Measure Z activities and does not purport to, and does not present fairly the changes in the City’s financial position for the year ended June 30, 2020 in conformity with accounting principles generally accepted in the United States of America.

A special revenue fund (governmental fund) is used to account for the City’s Measure Z activities. The measurement focus is based upon the determination of changes in financial position rather than upon the determination of net income. A special revenue fund is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Basis of Accounting

In accordance with the provisions of the City Charter, the City adopts an annual budget for Measure Z activity, which must be approved through a resolution by the City Council. The budget for Measure Z is prepared on a modified accrual basis.

Measure Z activity is reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when “susceptible to accrual” (i.e., when they become both measurable and available). “Measurable” means that the amount of the transaction can be determined, and “available” means that revenues are collected within the current period or soon enough thereafter to pay liabilities of the current period. Revenues susceptible to accrual include the parcel tax and parking tax surcharge. The City considers the parcel tax revenues and the parking tax surcharge revenues to be available for the year levied and if they are collected within 60 and 120 days, respectively, of the end of the current year. Expenditures are recorded when a liability is incurred, as under accrual accounting.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make certain estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results may differ from those estimates.

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Notes to the Budgetary Comparison Schedule
Year Ended June 30, 2020

NOTE C – BUDGET

Measure Z – Public Safety and Services Violence Prevention Act of 2014, as approved by the voters in November 2014, requires the adoption of an annual budget, which must be approved by the City Council of the City. The City budgets annually for Measure Z activities. The budget is prepared on the modified accrual basis, except that the City does not budget for charges for services or investment earnings on Measure Z investments.

When the budget is prepared, the City allocates the funds to each program in accordance with the Measure Z Ordinance. Thus, the City ensures that of the total proceeds spent on programs enumerated in the *Community and Neighborhood Policing* and the *Violence Prevention Services with an Emphasis on Youth and Children* sections above, no less than 40% of such proceeds is allocated to programs enumerated in the *Violence Prevention Services with an Emphasis on Youth and Children* section each year Measure Z is in effect.

Budgetary control is maintained at the fund level. Line item reclassification amendments to the budget may be initiated and reviewed by the City Council, but approved by the City Administrator. Any shifting of appropriations between separate funds must be approved by the City Council. Annual appropriations for the budget lapse at the end of the fiscal year to the extent that they have not been expended. At year-end, unobligated appropriations may lapse and remain within the authorized program.

Supplemental budgetary changes made to Measure Z throughout the year, if any, are reflected in the “final budget” column of the accompanying budgetary comparison schedule.

NOTE D – UNCERTAINTY

COVID-19 Impact on Measure Z Parking Tax Surcharge

On March 17, 2020, the County of Alameda issued a directive ordering all individuals living in the county to shelter in place (“SIP”), with the exception of essential activities, to help prevent the spread of COVID-19. The SIP order has since been extended and modified on repeated occasions, most recently on December 7, 2020, and remains in effect until rescinded, superseded, or amended. These necessary actions to curb the transmission of the virus have weakened the City’s economy and revenues in FY 2019-20, and appear likely to have continued impacts through FY 2020-21 and beyond.

Measure Z parking tax surcharges have been affected by the decline in economic activity. As detailed in the Budgetary Comparison Schedule, parking tax surcharges in FY 2019-20 were \$2.6 million below budgeted amounts, a shortfall of 24.3%. Total Measure Z revenues in FY 2019-20 were \$2.4 million below budgeted amounts, a shortfall of 8.3%.

Like local governments across the nation, the City faces unprecedented challenges in maintaining existing service levels in the face of revenue declines associated with the global COVID-19 pandemic. The time frame for recovery of the City’s parking tax surcharge revenues remains uncertain. Much uncertainty remains regarding the extent and timing of this public health crisis.



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Honorable Mayor and Members of the City Council
City of Oakland, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the budgetary comparison schedule of the City of Oakland's (City) Measure Z – Public Safety and Services Violence Prevention Act of 2014 (Measure Z), a fund of the City, for the year ended June 30, 2020, and the related notes to the financial schedule which collectively comprise the financial schedule and have issued our report thereon dated December 15, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial schedule, we considered the City's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial schedule, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting as it pertains to Measure Z.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's Measure Z financial schedule is free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial schedule.



However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control or on compliance as it pertains to Measure Z. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control and compliance as it pertains to Measure Z. Accordingly, this communication is not suitable for any other purpose.

Williams, Adley & Company - CA, LLP

Oakland, CA

December 15, 2020

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Schedule of Findings and Responses
Year Ended June 30, 2020

There were no findings reported in the current year.

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Status of Prior Year Findings and Recommendations
Year Ended June 30, 2020

There were no findings reported in the prior year.

SUPPLEMENTARY INFORMATION

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Annual Reporting
Year Ended June 30, 2020

The following pages provide the financial and program status reports for Measure Z - Public Safety and Services Violence Prevention Act of 2014 for the year ended June 30, 2020 in accordance with Measure Z, Part 1 Section 3.4 and Part 2 Section 1; and Government Code Section 50075.3 (a) and (b).

The program status report is provided for each of the four sections of Measure Z:

a. Community and Neighborhood Policing: \$16,831,912

Hire and maintain at least a total of 63 officers assigned to the following specific community policing areas: Neighborhood beat officers, school safety, crime reduction team, domestic violence and child abuse intervention and officer training and equipment.

b. Violence Prevention Services with an Emphasis on Youth and Children: \$10,671,617

Expand preventive social services provided by the City of Oakland, or by adding capacity to community-based nonprofit programs with demonstrated past success for the following objectives: Youth outreach counselors, after and in school program for youth and children, domestic violence and child abuse counselors, and offender/parolee employment training.

c. Fire Services: \$2,000,000

Maintain staffing and equipment to operate 25 (twenty-five) fire engine companies and 7 (seven) truck companies, expand paramedic services, and establish a mentorship program at each station.

d. Program Audit and Oversight: \$1,030,639

Evaluation: Not less than 1% or no more than 3% of funds appropriated to each police service or social service program shall be set aside for the purpose of independent evaluation of the program, including the number of people served and the rate of crime or violence reduction achieved.

Audit / Administration: In addition to the evaluation amount, tax proceeds may be used to pay for the audit specified by Government Code Section 50075.3.

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2019-2020

POLICE DEPARTMENT

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	19-20 Status		Outcomes	Comments (Program achievements, issues, etc.)
			Completed	On-going		
Geographic Policing (OPD)					Services Performed	NOTES:
Crime Reduction Team (CRT) Program	\$9,207,037	33.81		xx	Strategically geographically deployed officers to investigate and respond to the commission of violent crimes in identified violence hot spots using intelligence-based policing.	
Community Resource Officers (CRO) Program	\$5,446,339	20.00		xx	Engage in problem solving projects, attend Neighborhood Crime Prevention Council meetings, serve as a liaison with city services teams, provide foot/bike patrol, answer calls for service if needed, lead targeted enforcement projects and coordinate these projects with CRTs, Patrol units and other sworn personnel.	
Intelligence-based Violence Suppression Operations Program	\$1,633,902	6.00		xx	Conduct intelligence-based violence suppression operations such as field interviews, surveillance, undercover operations, high visibility patrol, probation/parole compliance checks, search warrants, assist Community Resource Officers projects, violent crime investigation and general follow-up.	
Domestic Violence and Child Abuse Intervention Program				xx	Officers to team with social service providers to intervene in situations of domestic violence and child abuse, including sexual exploitation of children.	
Operation Ceasefire Strategy Program	\$544,634	2.00		xx	Sustaining and strengthening of the City's Operation Ceasefire strategy, including project management and crime analysis positions.	

Subtotal Comm & Neigh Policing - FY19-20 **\$16,831,912** *61.81*

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2019-2020

FIRE DEPARTMENT

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	19-20 Status		Outcomes	Comments (Program achievements, issues, etc.)
			Completed	On- going		
Fire Services (Fire)					Services Performed: Number of fire companies retained, paramedic and mentorship services provided	Number of People Served During the Year
Minimum staffing and equipment	\$ 2,000,000			xx	25 engines, 7 trucks, 26 Advance Life Support (ALS) units, 6 Basic Life Support (BLS) units	38,374 EMS response calls; 3,803 fire response calls; 9,656 other response calls; 2,120 confirmed fire calls; 541 Encampment fire calls
Paramedic services	<i>included in above</i>			xx	129 total licensed Paramedics (filled by 93 Firefighter Paramedic and 36 Support Paramedic staff)	129 total licensed Paramedics maintained accreditation standards and skills
Mentorship program	<i>included in above</i>			xx	In a total of 445 on-site education training, fire safety education, and careers in fire service	45,142 students and residents served

Subtotal Fire Svcs - FY19-20

\$2,000,000

435.00

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2019-2020

HUMAN SERVICES DEPARTMENT

A. Status Report ("status of projects required or authorized to be funded")

Summary	Administration	Service Strategies	MZ-Evaluation
Salaries	1,011,098.94	1,101,935.52	
Supplies	4,891.84	14,866.99	
Contracts	6,600.00	8,265,774.76	
Other	53,322.29	109,788.73	
Total	1,075,913.07	9,492,366.00	

Detail	Salaries	Supplies	Contracts	Other	Total
1004148				1,894.42	1,894.42
1004447	959,455.60	4,891.84	6,600.00	51,427.87	1,022,375.31
Sub-total Administration	959,455.60	4,891.84	6,600.00	53,322.29	1,024,269.73
1001362 -MZ-Evaluation	51,643.34				51,643.34
1000572					
1001372	(846.21)				(846.21)
1004163			36,595.42		36,595.42
1004167	447.17				447.17
1004313	7,559.89	95.00	1,198,005.14	487.04	1,206,147.07
1004314			7,650.00	5,552.35	13,202.35
1004316		8,239.91	71,344.78	972.43	80,557.12
1004448			1,065,646.28		1,065,646.28
1004449			517,227.67		517,227.67
1004450			898,375.00		898,375.00
1004451			600,913.01		600,913.01
1004452			1,381,856.83		1,381,856.83
1004454	6,215.37		545,719.42		551,934.79
1004455			695,224.94		695,224.94
1004457			987,899.97		987,899.97
1004458			329,998.96		329,998.96
1004460	203,427.53	5,509.56		3,197.59	212,134.68
1004462	471,759.38	450.53		96,558.35	568,768.26
1004464	412,526.18	571.99		3,867.18	416,965.35
1005363			23,900.00		23,900.00
1004485			8,755.69		8,755.69
Sub-total Service Strategies	1,101,089.31	14,866.99	8,336,457.42	110,634.94	9,595,704.35
Total	2,112,188.25	19,758.83	8,343,057.42	163,957.23	10,671,617.42

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2019-2020

PROGRAM AUDIT & OVERSIGHT

4. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	19-20 Status		Outcomes	Comments (Program achievements, issues, etc.)
			Completed	On-going		
Evaluation						
	\$ 119,390.50				Resource Development Associates Professional Service. Amendment 3 extended from 12/31/19 to 12/31/20 for the amount of \$131,598 for the annual evaluation of the Police Department's geographic and community policing programs. The purpose of the Year 4 Evaluation is to continue to build on previous years' findings, especially those from the Year 3 Evaluation, and to summarize the findings and recommendations across years into a final report. In order to accomplish this; the Year 4 Evaluation will utilize updated crime report and SARANet data; and build out retention and turnover data collected from personnel records to continue to assess the extent to which CRO and CRT activities are in alignment with Measure Z objectives, and whether staffing levels are in alignment with expectations under Measure Z. In addition, RDA will conduct case studies that illuminate the nature of problem-solving projects, including how CROs and CRTs, the community, and other city agencies work together to address community issues and violent crime. RDA will develop a preliminary findings document, draft evaluation report, and final evaluation report during Year 4 of the evaluation. RDA will present the preliminary findings document and draft evaluation report to the SSOC, and final evaluation report to the Public Safety Committee. OPD staff and the CAO will have the opportunity to review drafts of each document and provide feedback before they are presented and finalized. RDA will work with OPD and the CAO to develop an evaluation report that is accessible, free of jargon, and that can be shared with a range of audiences including policy makers, police officials, and community members. The report will focus on findings from Year 4, and also provide a summation of findings and recommendations over the course of the evaluation, recognizing existing operational strengths as well as opportunities for growth as they relate to the objectives of Measure Z. The draft and final evaluation report will conclude with a set of recommendations, including information on steps already taken to address them and/or suggestions for how the recommendations can be implemented. RDA will collaborate with OPD to discuss the proposed set of recommendations prior to finalizing the report in order to ensure the recommendations are clearly understood and actionable.	Provides an annual evaluation of the Police Department's geographic and community policing programs
	\$363,166.74				Mathematica Policy Research Reso 86487 Professional Service to evaluate select Department of Violence Prevention (Oakland Unite) strategies and programs. Amendment 5 extended from 12/31/19 to 12/31/20 for the amount of \$364,000 The four-year evaluation conducted by Mathematica includes (1) annual strategy-level evaluations that assess the implementation and effectiveness of a selection of Oakland Unite strategies, (2) annual agency-level snapshots that summarize the work of each Oakland Unite agency, and (3) a comprehensive evaluation that will study the impact of select Oakland Unite programs on participant outcomes from 2016 to 2020. Final Comprehensive Evaluation Report produced in December 2020. The comprehensive evaluation report will present the results of each stage of the analysis and also discuss overarching findings.	Evaluates select Oakland Unite strategies and programs for insight on program impacts.

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2019-2020

PROGRAM AUDIT & OVERSIGHT
(continued)

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	19-20 Status		Outcomes	Comments (Program achievements, issues, etc.)
			Completed	On- going		
	\$65,000.00				Cityspan provided the City with a hosted web-based contract management and client-level tracking system to support the City's Measure Z-funded programs. The contract management system assisted the City with managing grantee background information, scopes of work, budgets, progress reports and cost reimbursement requests. Independent evaluators used data entered by grantees in the database developed by Cityspan to conduct detailed participation and outcome analyses, and for statistical reports that summarize grantee services.	A web-based contract management and client service tracking system that supports oversight and evaluation of the City's Measure Z-funded programs administered by Oakland United.
Staff Oversight (CAO)	\$148,706.50				Services Performed: Provided staff assistance to the SSOC by preparing reports, coordinating staff for presentations at the SSOC meetings, noticing meetings, and preparing agendas and minutes. Staff also prepared staff reports, contracts, and coordinated the agenda process for Measure Z related items for the Public Safety Committee. This is supported by an Assistant to the City Administrator; there is no Eval Project funding associated with this position.	Staff support provided to the SSOC to hold monthly public meetings. Meet directly with Measure Z funded departments as program issues arose.
AUDIT (CONTROLLER'S BUREAU)	\$23,320.00			X	<u>Measure Z annual financial audit is in process</u>	
	\$311,054.66			X	Administration fees (County of Alameda)	

*Subtotal Oversight & Evaluation-
FY19-20* **\$1,030,638.40**

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2019-2020

DEPARTMENT OF VIOLENCE PREVENTION

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	Outcomes		Comments (Program achievements, issues, etc.)
			Grantees Providing Services During the Year under Each Category*	Number of People Served During the Year*	
Youth Diversion and Reentry					
1004313	100,000.00		Alameda County Probation	NA - Coordination Services	Engage youth pre-release from the Juvenile Justice Center and facilitate successful re-engagement in school through coaching and mentoring, system navigation, advocacy, and connection to needed resources.
1004313	100,000.00		Oakland Unified School District		
1004448	200,000.00		Community Works West	74	
1004448	424,258.77		East Bay Asian Youth Center	41	
1004448	176,758.97		Center for Young Women's Development	47	
1004448	264,628.54		Youth Alive	67	
Youth Career Exploration and Education Support					
1004449	199,700.00		Safe Passage	54	Strengthen high risk youth's economic self-sufficiency and career readiness through subsidized summer and after-school work opportunities, wraparound and academic support.
1004449	317,527.67		Youth Employment Partnership	28	
Adult Life Coaching					
1004462	142,339.37	1.00	HSD Outreach Developer/Lead Life Coach	69	Re-direct highest risk young adults towards healthy participation in their families and communities through coaching and mentoring, system navigation, advocacy, and connection to needed resources.
1004462	329,420.01	3.00	HSD Case Managers/Life Coaches		
1004462	82,875.00		Participant Incentives/Stipends		
1004462-other	13,683.35			NA	
1004462-supplies	450.53				
1004314	5,150.00		Participant Incentives/Stipends		
1004314-contract	7,650.00		Anita Barnes LCSW		
1004314-other	402.35				
1004450	450,000.00		Community & Youth Outreach	185	
1004313	241,157.65		NOHA Aboelata - Roots Health Ctr	33	
1004450	448,375.00		The Mentoring Center	60	
1004313	74,990.16		Abode Service		
Adult Employment and Education Support					
1004451	345,000.00		Center For Employment	54	Enhance the long-term employability of high-risk young adults through the development of skills and education, with a focus on subsidized work experience, successful placement and retention.
1004451	255,913.01		Oakland Private Industry	68	
1004313	185,265.79		Youth Employment Partnership	209	
1004313	19,592.50		Pathway Consultant		

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2019-2020

DEPARTMENT OF VIOLENCE PREVENTION
(continued)

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	Outcomes	Comments (Program achievements, issues, etc.)
			Grantees Providing Services During the Year under Each Category*	Number of People Served During the Year*
Gender-Based Violence Response				
1004313	200,000.00		Covenant House	101
1004454	230,719.42		Bay Area Women Against Rape	95
1004454	315,000.00		MISSEY	
1004454	6,215.37		payroll adjustment	
1004455	145,729.12		Nihonmachi Legal Outreach (Asian Pacific Islander Legal Outreach	
1004455	549,495.82		Family Violence Law Center	1220
Shooting and Homicide Response				
1004452	340,000.00		Catholic Charities of the East Bay	21
1004452	1,041,856.83		Youth Alive (Hospital Response)	362
1004464	104,449.65	1.00	HSD Street Outreach Services Liaison	NA - Coordination Services
1004464	107,291.21	0.50	Program planner	
1004464	200,785.32	1.00	HSD Violence Prevention Coordinator	NA - Coordination Services
1004464-supplies	1,421.99			
1004464	(850.00)		Adjustment with GL	
1004464-other	3,867.18			
Community Healing				
1004313	271,980.40		Building Opportunities for Self Sufficiency	
1004457	325,000.00		Community Initiatives (Fiscal Sponsor for RJOY)	
1004457	350,000.00		Movement Strategy Center (Fiscal Sponsor for UPM)	
1004457	312,899.97		NOHA Aboelata - Roots Health Ctr	1936 event participants
1004460	145,190.02	1.00	Community Engagement Coordinator	
1004460	58,237.51	1.00		
1004460-supplies	5,509.56			
1004460-other	3,197.59		Community Engagement Staff	
1004316- Other	972.43			
1004316- supplies	8,239.91			
1004316 - Contracts	30,000.00		Flourish Agenda	NA - Coordination Services
1003669			Program Expenses	

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2019-2020

DEPARTMENT OF VIOLENCE PREVENTION
(continued)

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	Outcomes	Comments (Program achievements, issues, etc.)
			Grantees Providing Services During the Year under Each Category*	Number of People Served During the Year*
Summer program and event				
1004163	21,062.08		Roots Community Health Center	
1004163	15,533.34		The mentoring center	
1004316	28,000.00		Friends of Peralta Hacienda	
1004316	2,344.78		Roots Community Health Center	
1004316	11,000.00		San Francisco Study Center	
Training and Capacity Building				
1004458	15,000.00		Bay Area Legal aid	
1003667				30
1004458	49,998.96		Pathways Consultant	50
1004458	250,000.00		Bright Research	290 event participants
1004458	15,000.00		Roots & Rebound	5
Supporting All Categories				
1004447 - Salaries	959,455.60	6.00	HSD Administrative Personnel	
1004447 - Supplies	4,891.84			
1004447- Other	51,427.87			
1004447-Contracts	6,600.00			
1004148 other	2,008.06			
1004148	(113.64)		Program expense adjustment	
1005363	23,900.00		Program expense	
1001372	(846.21)		Program expense adjustment	
1004167	447.17		Payroll adjustment	
1004313- Salaries	7,559.89		Payroll adjustment	
1004313- Supplies	95.00			
1004313- Other	487.04			
1004485-contract	8755.69			
1004313- contract	5,018.64			
1001362-Salaries	51,643.34	0.40	HSD Support of MZ Evaluation	
Subtotal Violence Prev Svcs – FY19-20	10,671,617.42	14.90		