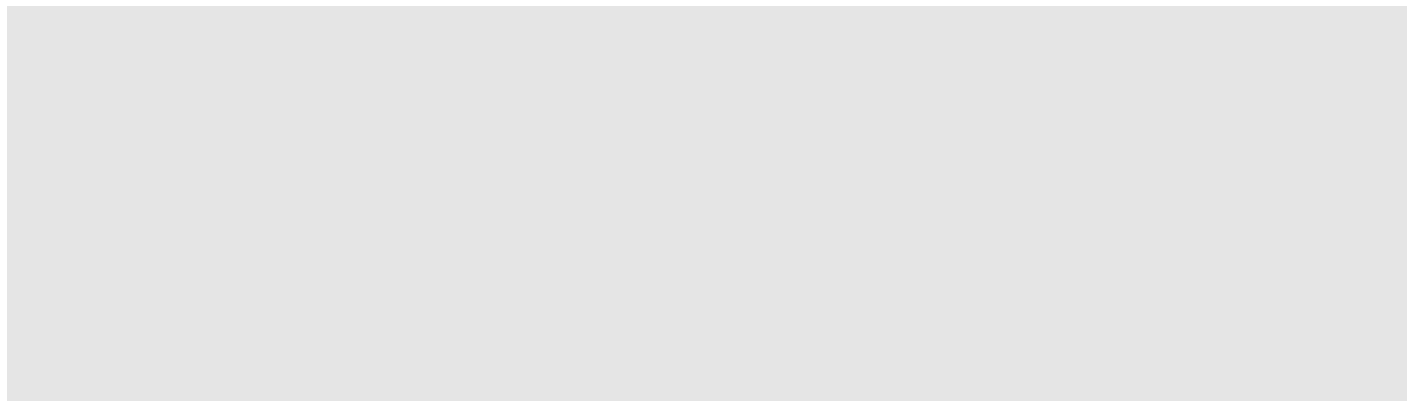


Home Together 2026 Community Plan



Home Together 2026 Community Plan: **Summary**

Home Together 2026 Community Plan is a 5-year countywide plan that adopts bold, ambitious, and measurable goals for our community to reduce homelessness and achieve greater equity.

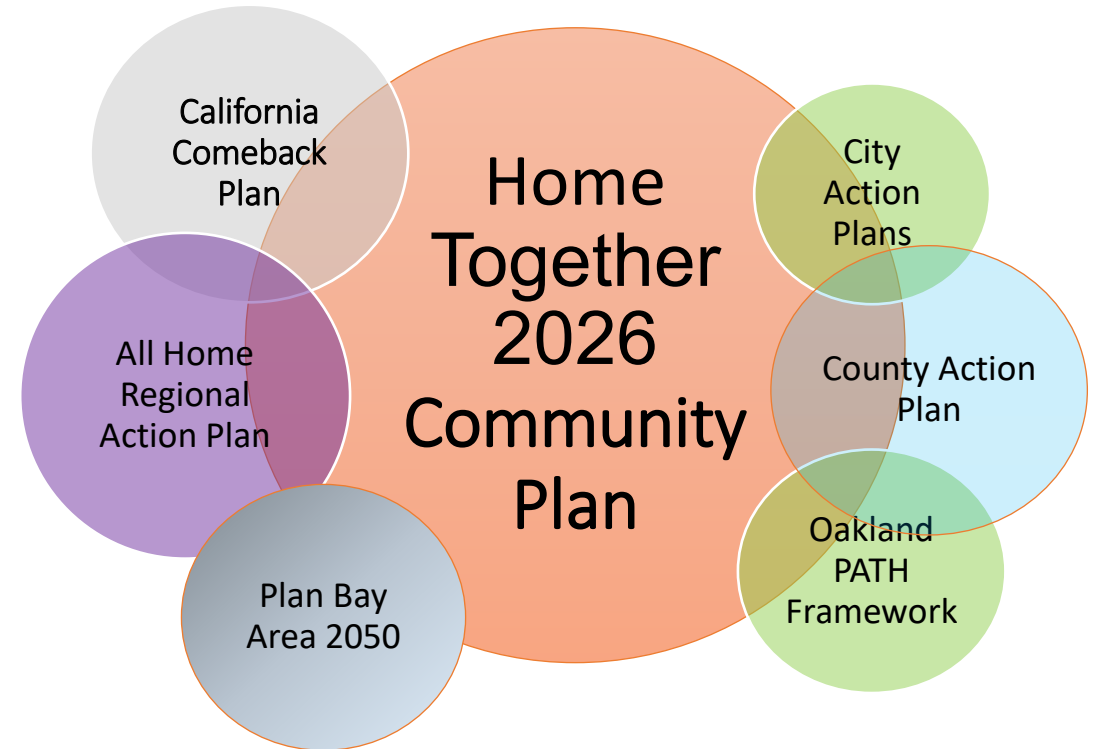
- Outlines new investments needed to meet shelter and housing unit production goals to achieve measurable reductions in homelessness
- Embodies commitment to center racial equity and lived experience

Specifically, the Home Together 2026 Community Plan:

- ✓ Describes the population experiencing homelessness in Alameda County
- ✓ Reviews current inventory of homelessness services and supports
- ✓ Identifies, quantifies, and estimates costs for additional services and supports needed over the next 5 years
- ✓ Establishes implementation goals, activities, and metrics

Home Together 2026: Alignment

- Countywide **Community Plan** connects to regional plans and state priorities
- Meets requirements for HHAP-3 Applications
- Companion **County Action Plan**
 - role of Alameda County
 - roles for stakeholders throughout Alameda County
 - framework for collaboration and alignment
- Companion City plans (Ex:**Oakland Local Action Plan**)- aligns with the Community and County Plans.



To date, the HT 2026 Community Plan has been endorsed by: Alameda County Board of Supervisors, CoC Leadership Board, Cities of: Berkeley, Fremont, Livermore, Dublin, Pleasanton, Hayward, and San Leandro

Home Together 2026: Community Plan Goals

Prevent homelessness for our residents

- Address racial disparities to prevent racially disproportionate inflow into homelessness
- Focus resources for prevention on people most likely to use their homes
- Rapidly resolve homeless episodes
- Prevent returns to homelessness

Connect people to shelter and needed resources

- Expand access in key neighborhoods and continue improvements to Coordinated Entry
- Add additional non-congregate shelter inventory
- Prevent discharge from mainstream systems to homelessness
- Lower programmatic barriers to crisis services

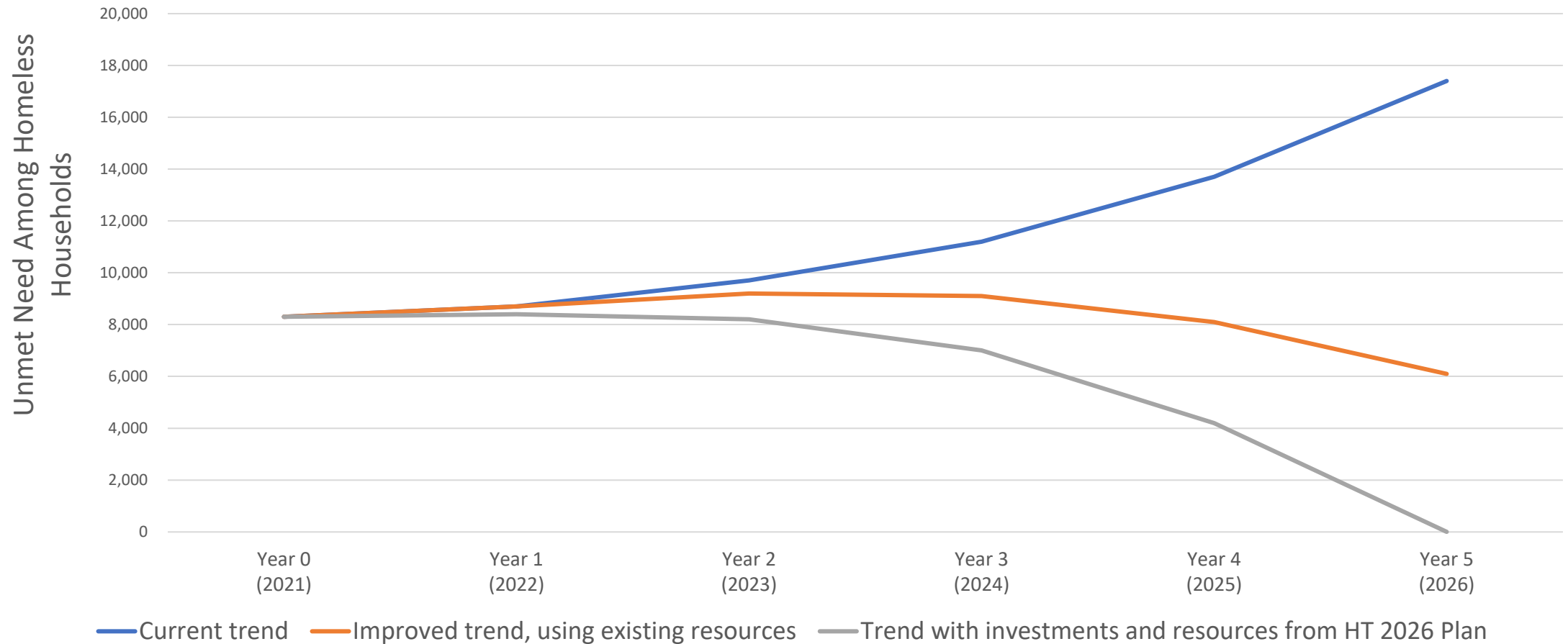
Increase housing solutions

- Create housing opportunities throughout the county according to need
- Create dedicated affordable housing subsidies and shallow subsidies
- Add new slots of Rapid Rehousing
- Reduce entry barriers to housing and ensure racial equity in referrals and placements

Strengthen coordination, communication and capacity

- Use data to improve outcomes and track racial equity impacts
- Improve messaging and information availability
- Build infrastructure to support and monitor new and expanded programs

Homelessness continues to grow unless we invest in prevention and housing



Home Together 2026: System Needs

Estimated number of housing solutions, by type, needed by 2026

4,195 Additional supportive housing units

3,190 New supportive housing units for older/frail adults

10,070 New dedicated affordable units or subsidies

5,240 New shallow subsidies

1,645 Additional rapid rehousing slots

24,340 Total units & subsidy slots

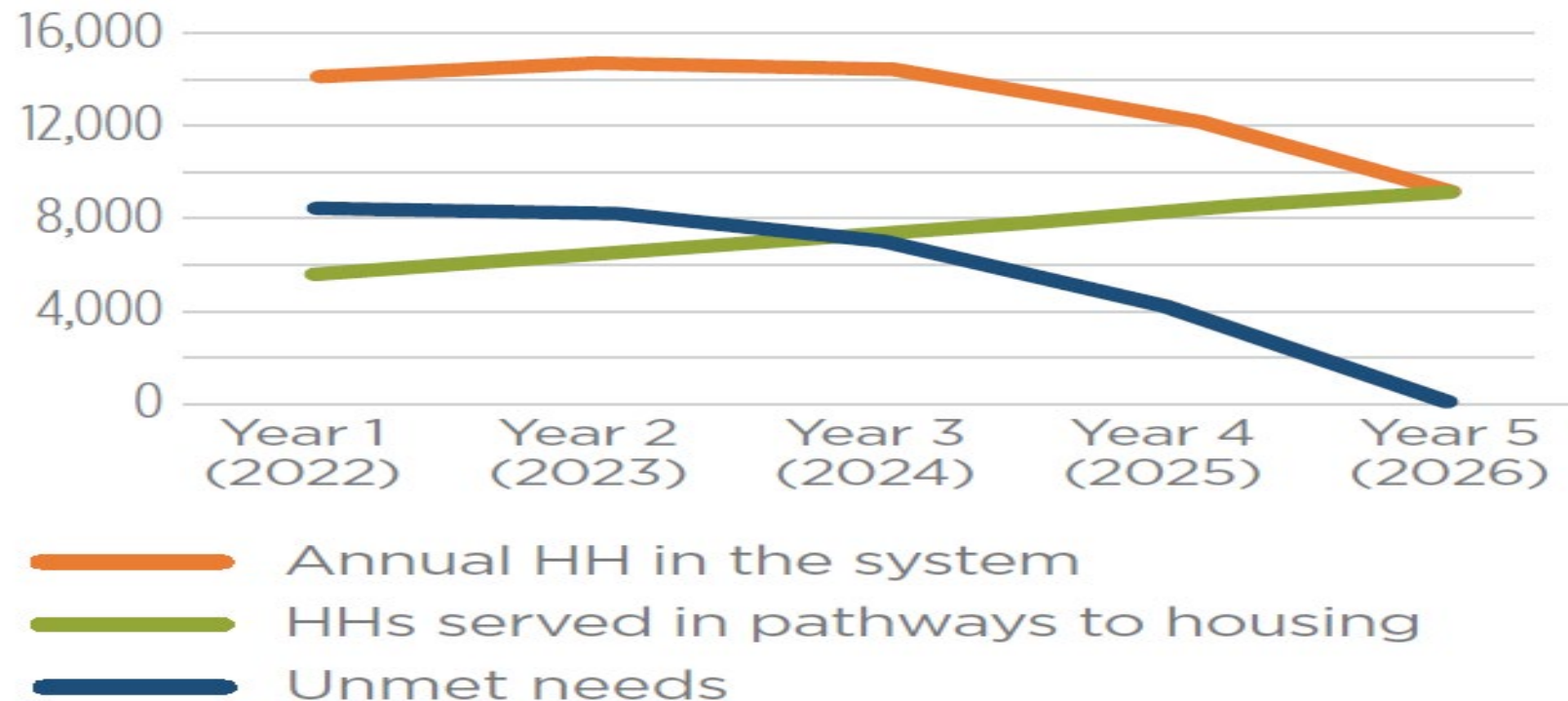
Source: CA-502 System Model, Abt Associates, 1/20/2022

The total estimated cost of scaling up shelter and housing inventory over 5-years to fully meet system needs is **\$2.5 billion**.

- \$430 million for additional shelter
- \$1.68 billion for permanent housing
- \$388 million for prevention, rapid rehousing and shallow subsidies.

Home Together 2026: Impact of Investment

Impact of increased investment on homeless system outcomes



Source: CA-502 System Model, Abt Associates, 1/20/2022

Home Together 2026: **Next Steps**

- Being Adopted/Endorsed by Alameda County cities: **May/June**
- Oakland City Council for HHAP 3 : **June 7th**
- Included as part of City and County/CoC HHAP-3 Applications: **due June 30th**

Oakland Local Action Plan

HHAP-3 Application

HHAP-3: Allocations + Requirements

Round 3 Base Allocations: \$47,279,309

- City of Oakland \$24,066,822
- Oakland, Berkeley/Alameda County CoC \$12,006,459
- Alameda County \$11,206,028

✓ Similar Eligible Use categories as Rounds 1 & 2

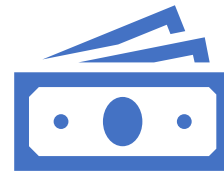
Key Differences from Rounds 1 & 2:

- **Planning and Performance Requirements**
- Bonus funding (\$180M statewide) tied to **meeting locally set outcome goals for 2020 – 2024**
- Goals are based on currently available resources as well as anticipated FY23 resources, and consider both expected changes to the landscape as well as changes to system data quality and comprehensiveness.

HHAP3 Application/Local Action Plan



Narrative Questions



Local Action Plan

Landscape Analysis

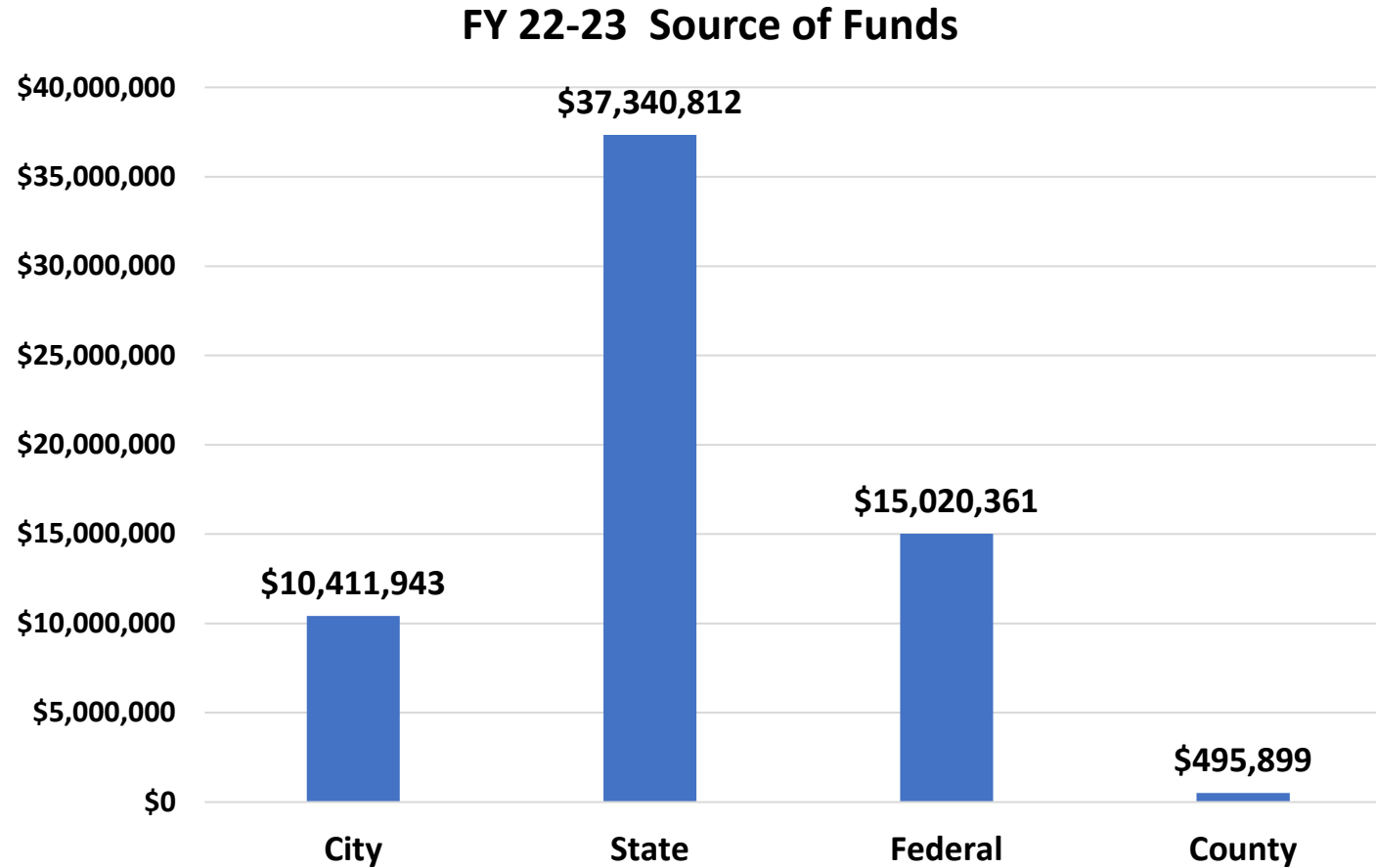
Services Provided

**Implementation Plan for All
Homelessness Funding**

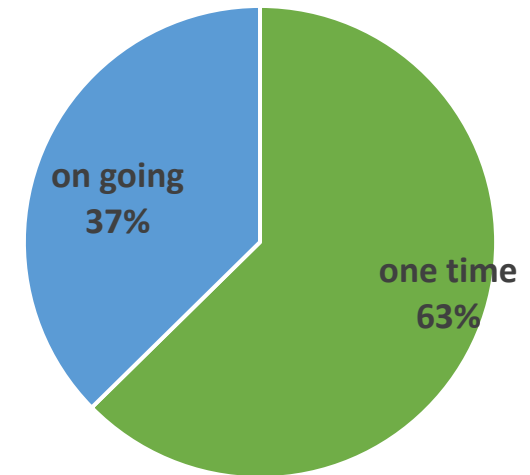


**Countywide Performance
Goals**

FY 22-23 HSD Homelessness Funding-\$65.2M*



FY 2-23 One Time vs On-going Funds



*Includes some funds appropriated in prior year, some funds that will be spent over multiple years



Implementation Plan Strategies

- Invest in interventions which are in alignment with PATH Framework strategies and Home Together strategies and contribute to meeting the HHAP 3 system performance goals
- Maintain investments across the continuum of homeless response (prevention, emergency response, housing)
- Prioritize ongoing long-term strategies with ongoing funding
- Align specific programs with allowable funding sources
- Ensure one-time funds with varied ending dates can be fully spent down in a timely manner

Proposed Implementation of Existing Funds FY22-23

Interim Housing/Spaces

- Maintain (1263) and expand (93) interim beds
- Maintain (130) and expand (126) Safe RV Parking spaces.

Permanent Housing Strategies:

- 133+ new deeply affordable/homeless units
- Partner with Oakland Housing Authority to expand OPRI to serve cabins/workforce : Serves 180 households in total.
- 15 Year Operating Support for 40 new Home Key units
- Youth Guaranteed Income Pilot – 45 youth

Rapid Rehousing

217 households supported to obtain and maintain housing

Outreach/Hygiene

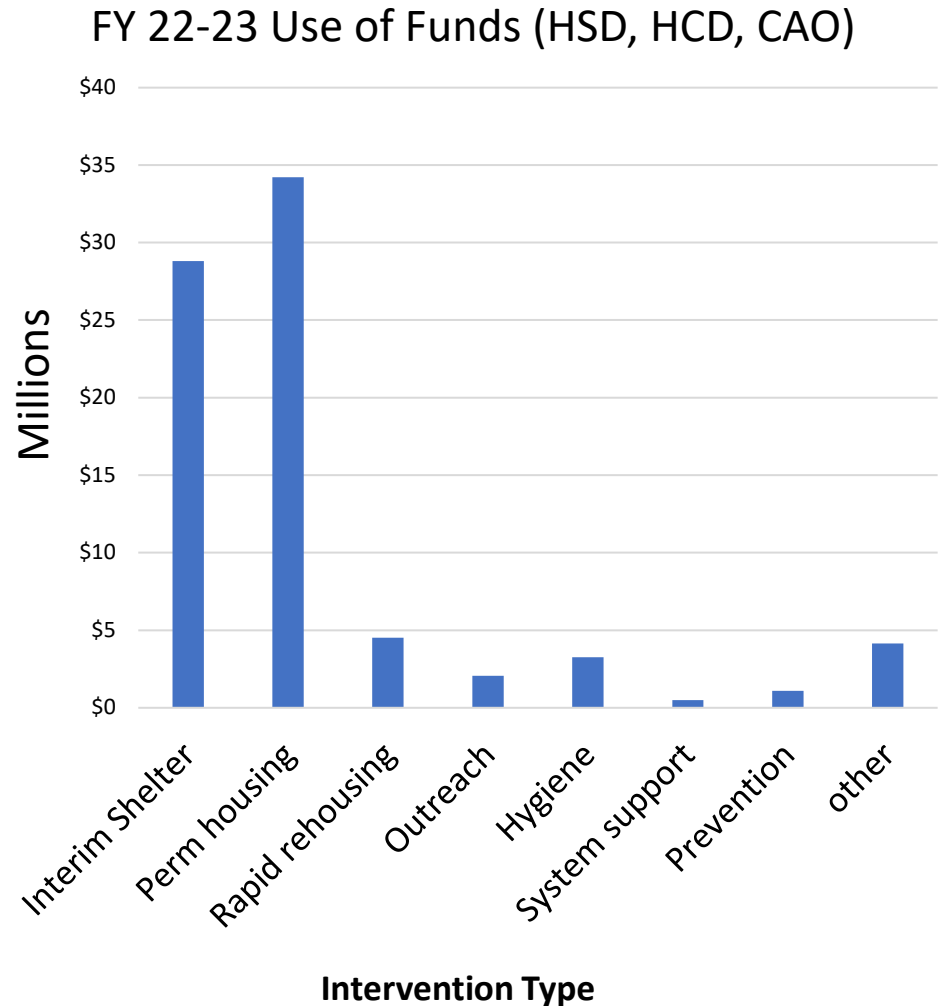
- Maintain EMT support, outreach, hygiene, mobile showers

System Support with Focus on Racial Equity

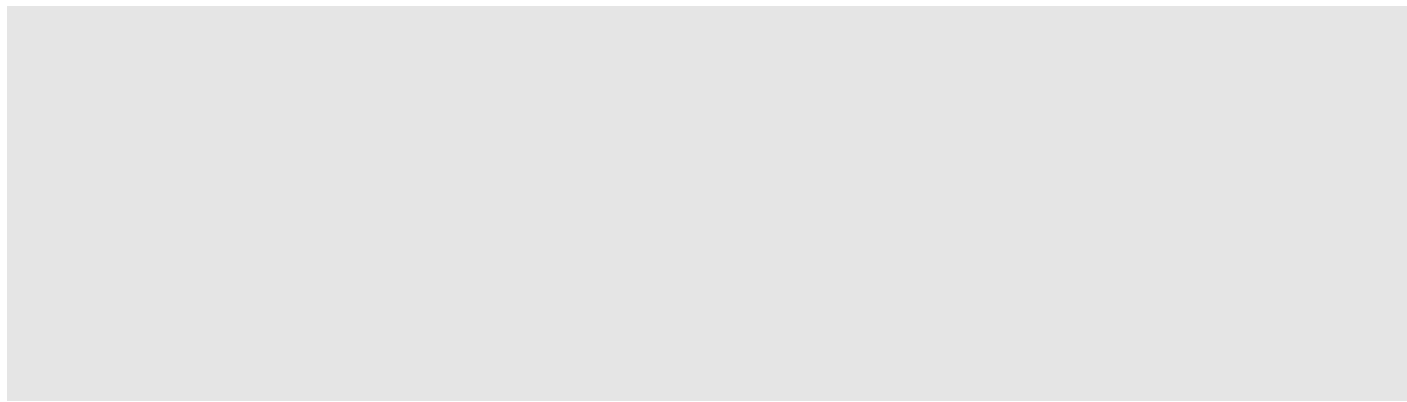
- Cohort two of capacity building program for small BIPOC agencies
- Professional development training program for homeless services providers with focus on anti-racist and culturally responsive services

Homeless Prevention

- Support approximately 3300 households to remain housed



HHAP-3: DRAFT System Performance Measures (2020 to 2024)



Context

Per State direction, performance goals must be set together for County, CoC, and Oakland

State provided baseline data from CY 2020 from state **Homelessness Data Integration System (HDIS)**

Baseline data draws from local **Homelessness Management Information System (HMIS)** but differs in some key ways

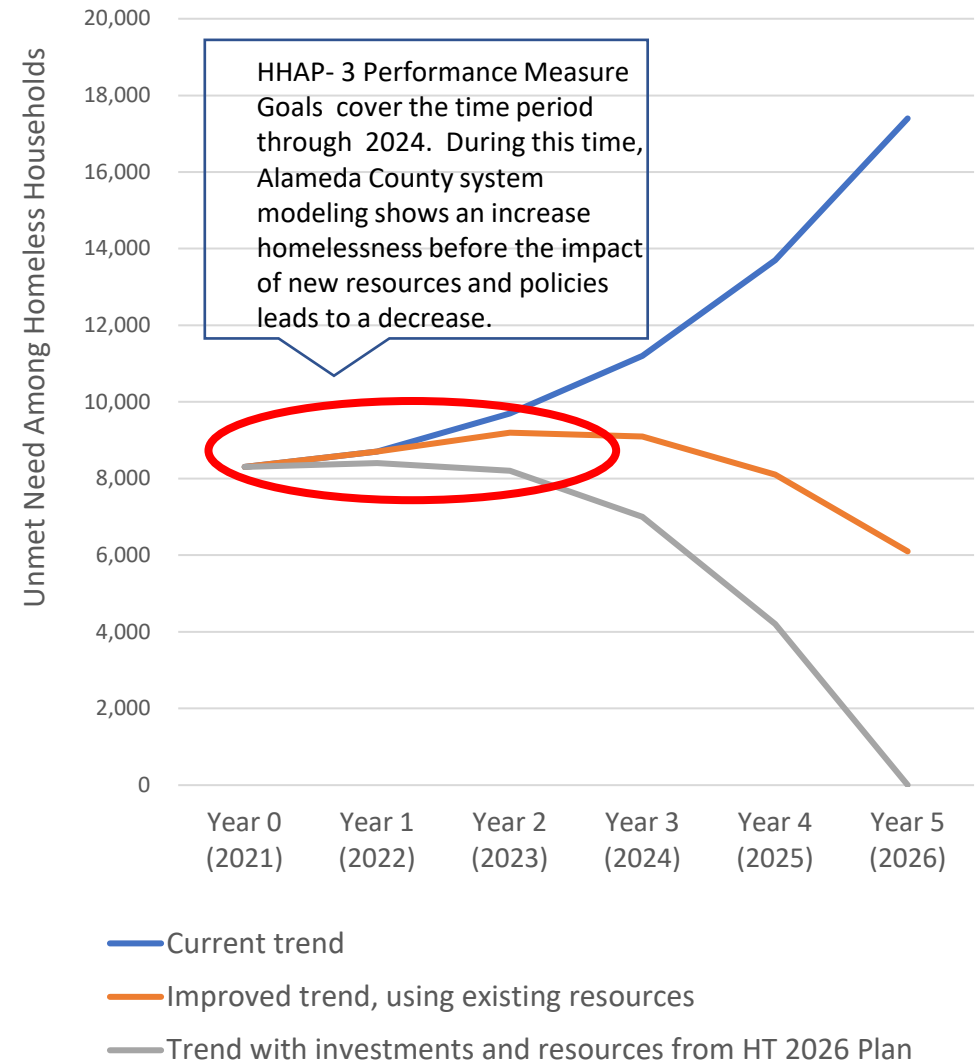
Performance Measures are the same as those used by HUD but the State defines what is measures differently in some cases

Each performance measure goal also includes an **equity goal**

Goals are focused through CY 2024 - subset of time for the Home Together Plan

Goals must go before jurisdiction's governing body for feedback

All goals must be met to unlock bonus funding for all 3 jurisdictions- we succeed or fail together



Measure #1a: Reduce the number of persons experiencing homelessness

Current Trends (homeless people served annually in Alameda County):

- HDIS 2020 Baseline: 9,081
- HMIS 2021 Baseline: 19,404

2024 GOAL:

- Decrease the rate of growth by 12.4% from 2021 HMIS baseline (87% increase from HDIS baseline)
 - 17,000 homeless people served annually in 2024

Considerations:

- CE data should be included in HDIS data starting in 2021
- Reflects additional people served as unsheltered homelessness is addressed

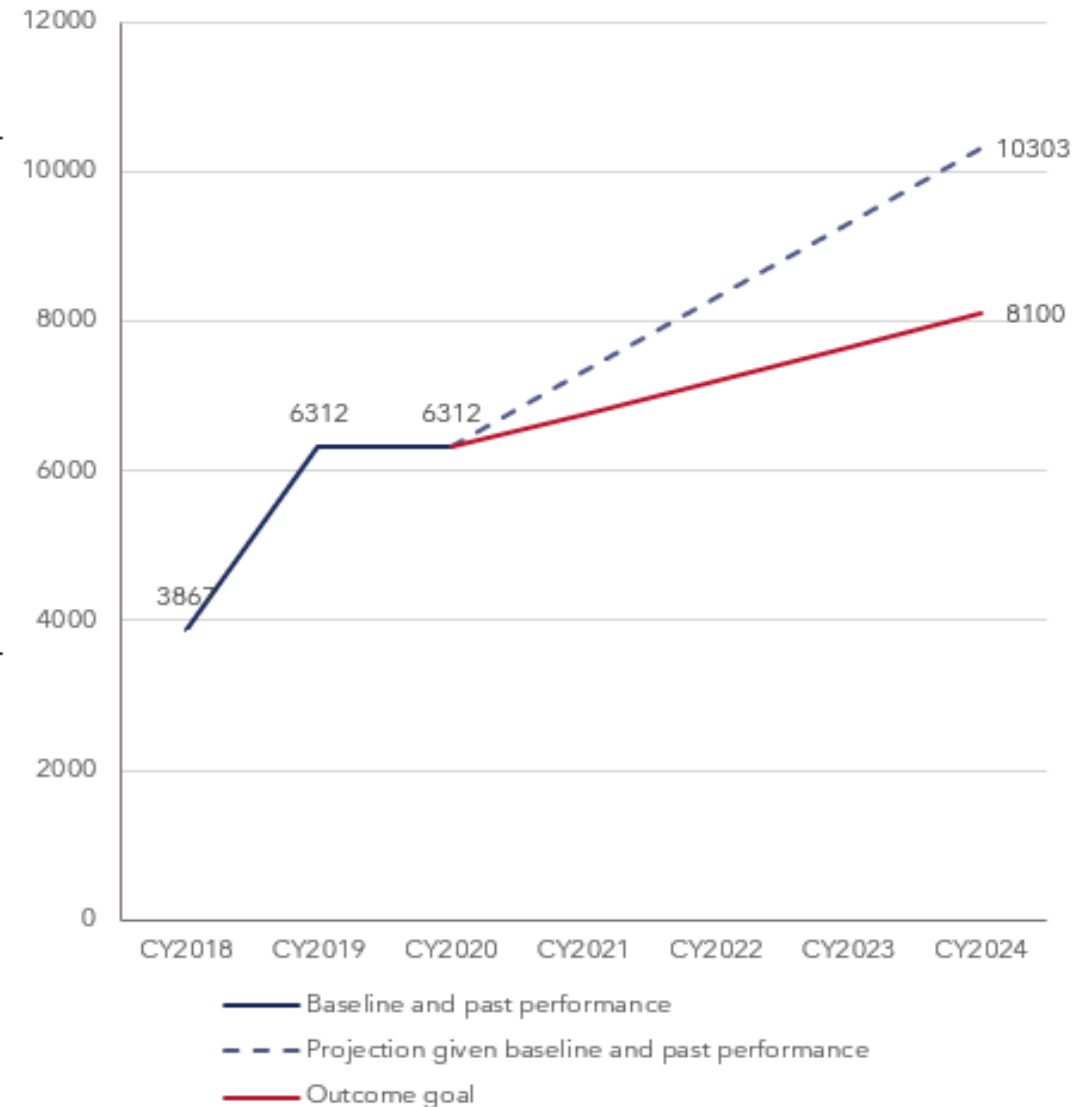
Measure #1b: Reduce the number of people experiencing unsheltered homelessness

Current Trends:

- 63% increase (between 2017-2019 PIT)
- 2020 baseline: 6,312 unsheltered homeless
- 2022 PIT Count: 7,135 unsheltered homeless

2024 GOAL:

- Slow the rate of increase to no more than 28% by 2024 (representing a **40% decreased rate** from 2020)
- 8,100 unsheltered homeless people in system in 2024



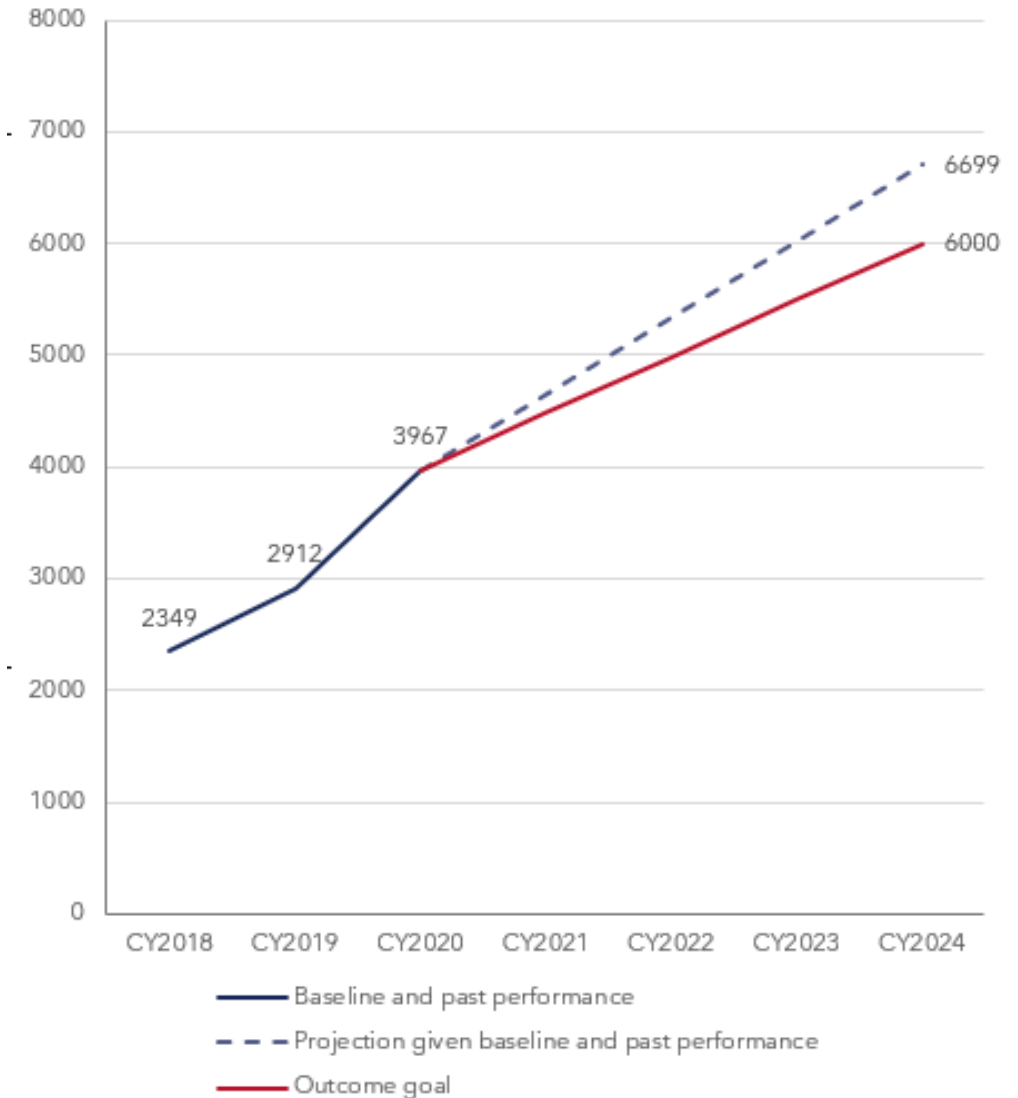
Measure 2: Reduce the number of people who become homeless for the first time

Current Trends:

- 69% increase (between 2018-2020)
- 2020 baseline: 3,967 people who became homeless for the first time

2024 GOAL:

- Slow the rate of increase to no more than 51% by 2024 (representing an **18% decreased rate** from 2020)
 - 6,000 people who become homeless for the first time in 2024



Measure 3: Increase the number of people exiting homelessness into permanent housing

Current Trends:

- 22% increase (between 2018-2020)
- 2020 baseline: 1,813 people exiting homelessness into permanent housing

2024 GOAL:

- 8% increase by 2024 (1,950 total)

Considerations:

- **PSH is not considered a “system exit” by the state for the purpose of this exercise, and most exits into permanent housing in our system are to PSH.**
- Alameda County’s resources and attention are going toward pathways where people are supported with system resources to maintain their housing.

Measure 4: Reduce the length of time that people remain homeless

Current Trends:

- (HDIS) 2020 baseline (HDIS): 152 days
- (HMIS) 2021: 229 days

2024 GOAL:

- **Maintain the current average length of time people remain homeless and prevent any large increases in this measure.**

Considerations:

- Large discrepancy between HDIS (State) and local (HMIS) data.
- Historically this measure has been difficult to impact; outliers can impact the average for the entire population, and during the COVID-19 pandemic people have spent longer durations in ES.

Measure 5: Reduce the number of people who return to homelessness

Current Trends:

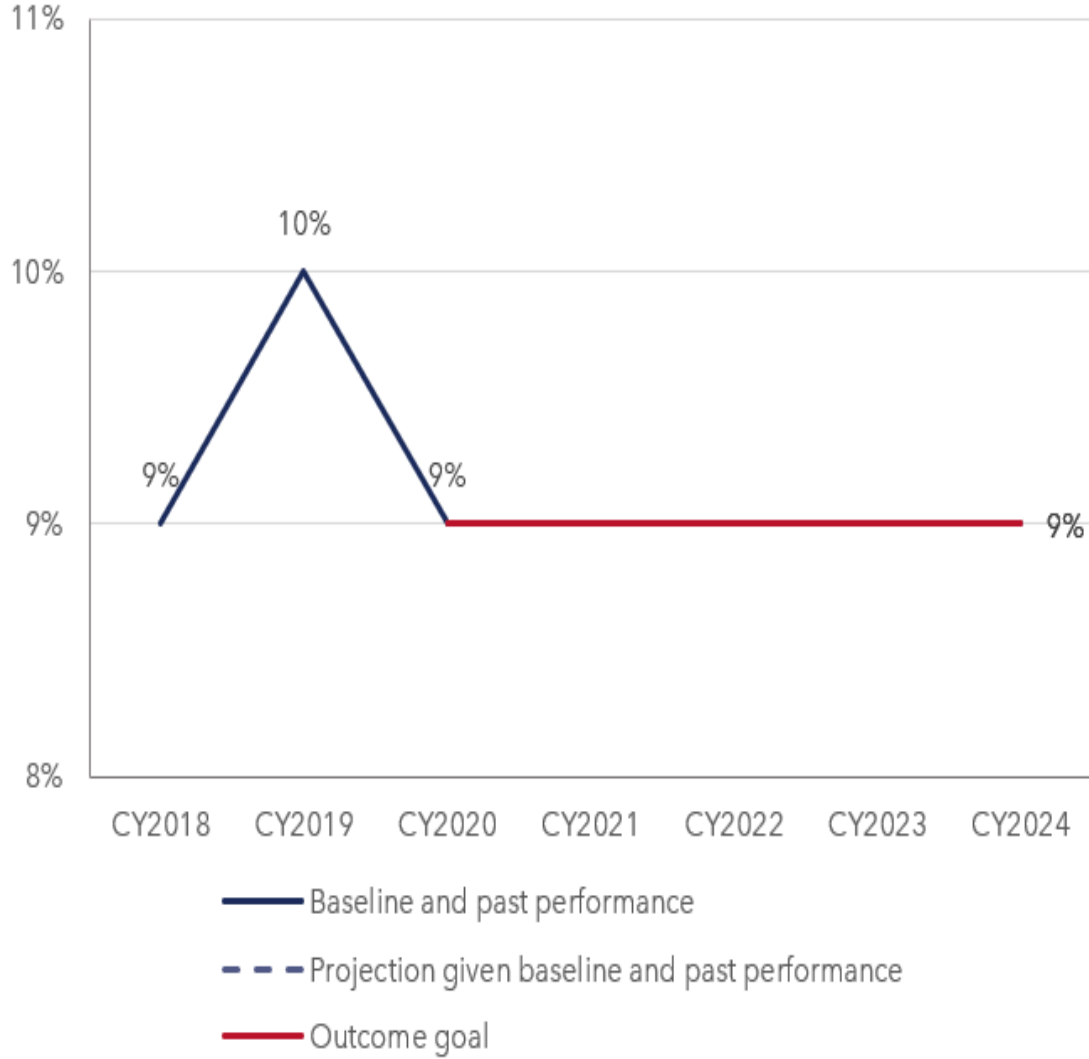
- 2020 baseline: 9% of people in the system return after exiting to permanent housing

2024 GOAL:

- **There will be no increase between 2020 and 2024.** The rate of returns to homelessness will remain at or under 9%.

Considerations:

- Shifts in housing retention are small and difficult to impact significantly.
- A 9% rate of returns aligns with projections from our homelessness system model.



Measure 6: Increase successful placements from street outreach

Current Trends:

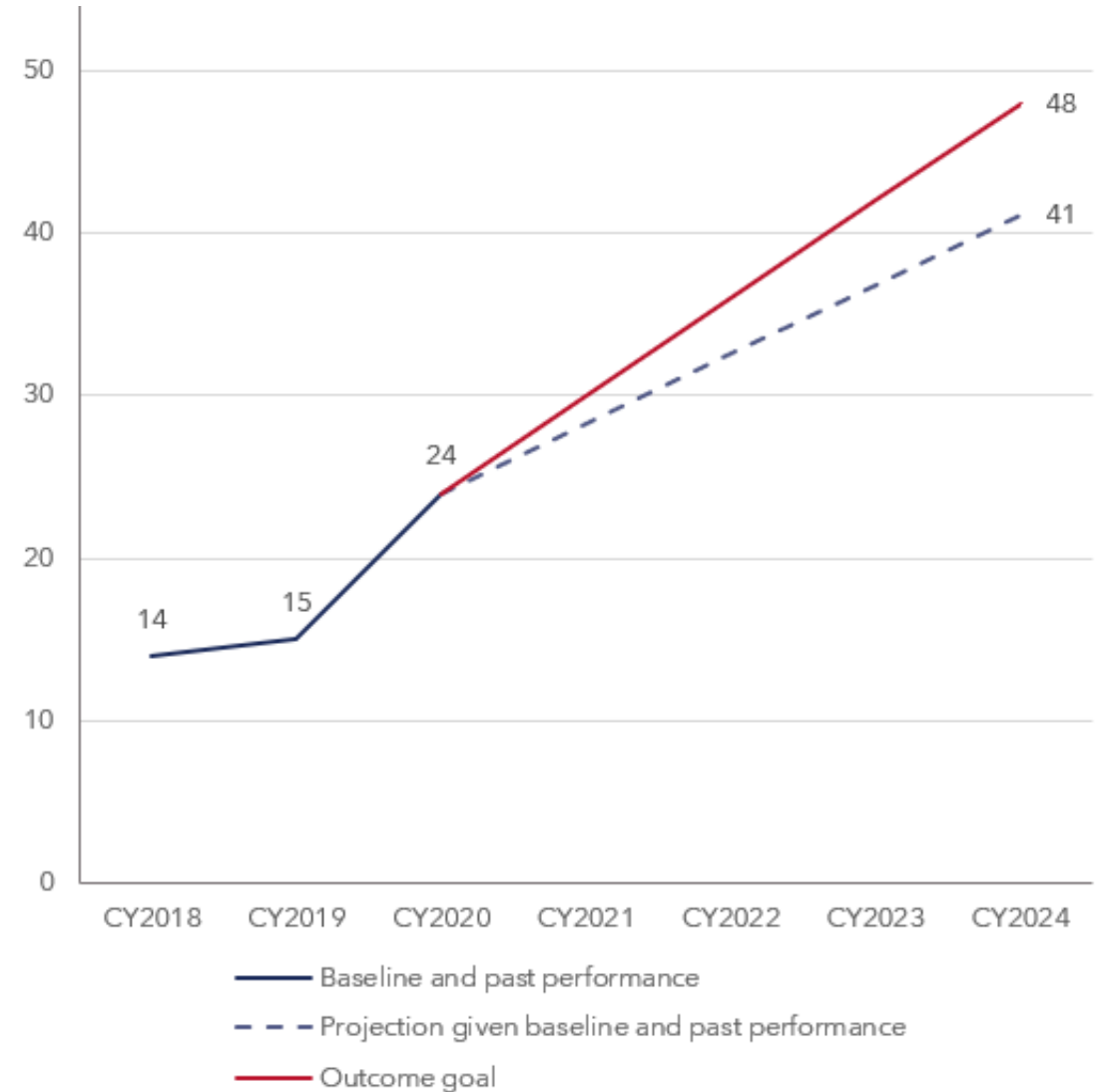
- 71% increase (2018-2020)

2024 GOAL:

- **Increase successful placements from SO by 100%**

Considerations:

- We expect expansion of outreach teams using HMIS beginning FY 2022/2023.
- More street health outreach teams are participating in housing problem solving and front door services as part of CES.



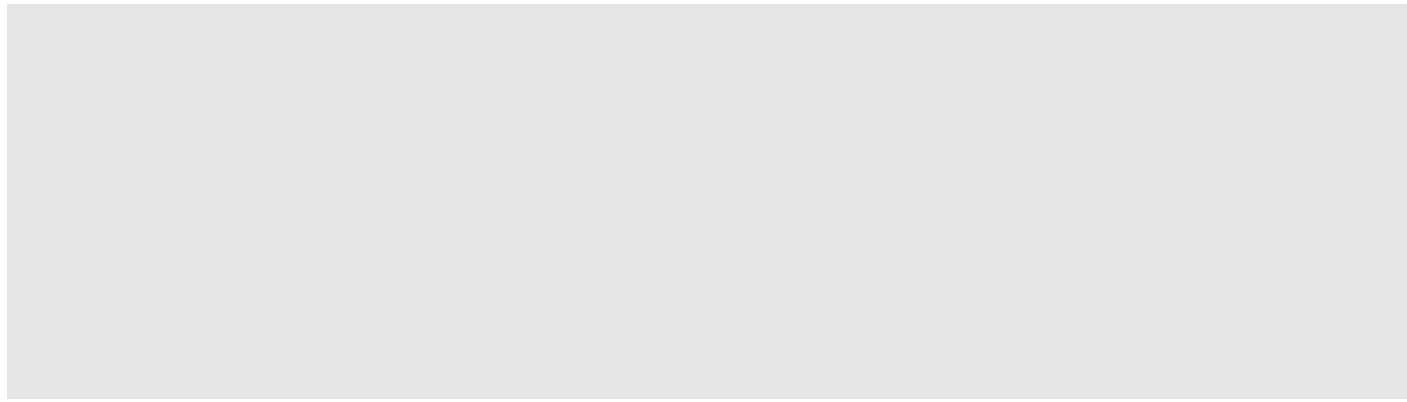
Performance Goals: **Next Steps**

- Home Together Community Plan and Performance Goals being presented to various stakeholder groups for feedback
- Oakland City Council for HHAP-3 Goals: **June 7th**
- Alameda County Board of Supervisors for HHAP-3 Goals: **June 7th**
- HHAP-3 Applications for Alameda County/ CoC + City of Oakland: **due June 30th**

Comments/Questions:

Lara Tannenbaum ltannenbaum@oaklandca.gov and Cfalls@oaklandca.gov

HHAP/Q Funding FY 22-23



Legislation

Use HHAP-3 and Measure Q funds

- Agreements for homeless services through June 30, 2023
- Agreements with consultants for homelessness services providers through June 30, 2024

Use General Funds and HHAP funds

- Agreements with service providers for hygiene services (portable toilets, wash stations, mobile showers)
- Waive the local/small local business enterprise requirement

Uses of Funds

Aligned with strategies outlined in Oakland Local Action Plan

- Maintains 667 Crisis response beds (shelter, cabins, trailers)
- Maintains 130 RV safe Parking spaces- average 2 people/space
- Maintains Hygiene (portable toilets, wash stations) at a minimum of 60 encampments plus 7 program sites; 35 mobile shower sessions/week
- NEW-expands OPRI program with workforce focus
- Capacity building with a focus on racial equity
 - 2nd cohort - Capacity building initiative for small BIPOC led agencies
 - NEW- Training program for providers with focus on anti-racist and culturally responsive services
 - New

Total Landscape of HHAP-3 and Measure Q Program Funds

HHAP-3

\$22,382,384 for programs

\$21,825,858 have authorized or proposed uses*

\$556,276 balance available for future uses

Measure Q

\$5,716,000 for programs

\$5,569,750 have authorized or proposed uses.

\$146,250 balance available for future uses.

*Includes \$1,903,345- available for youth specific programming to be identified

