

Home Together Community Plan



TOGETHER 2026
5-year plan to end homelessness in Alameda County



About OHCC

- Office of Homeless Care and Coordination (OHCC) formed by county in late 2019 to coordinate and consolidate countywide homelessness response
 - Housed in Health Care Services Agency with Public Health, Health Care for the Homeless, Care Connect, Behavioral Health
 - Management Entity for the County's **Coordinated Entry System**, with access points and shelter and housing matching
 - Housing Services Unit: Coordination of supportive services for current and future homeless housing and Board and Care - addition of **new PSH sites**
 - Pandemic response **Safer Ground** and **Isolation Quarantine** leased hotel shelter sites
 - Expansion to **CaAIM** for Housing Navigation and Tenancy Sustaining services
 - Strategic planning efforts and development of **Home Together 2026**
 - Merged with Health Care for the Homeless in January of 2022



OHCC Focus Areas



Home Together

https://homelessness.acgov.org/homelessness-assets/docs/reports/Home-Together-2026_Report_051022.pdf



Executive
summary



Alameda County 2022 Point in Time Count

Point in Time	Unsheltered	Sheltered	Total
February 2022	7135	2612	9747
January 2019	6312	1710	8022

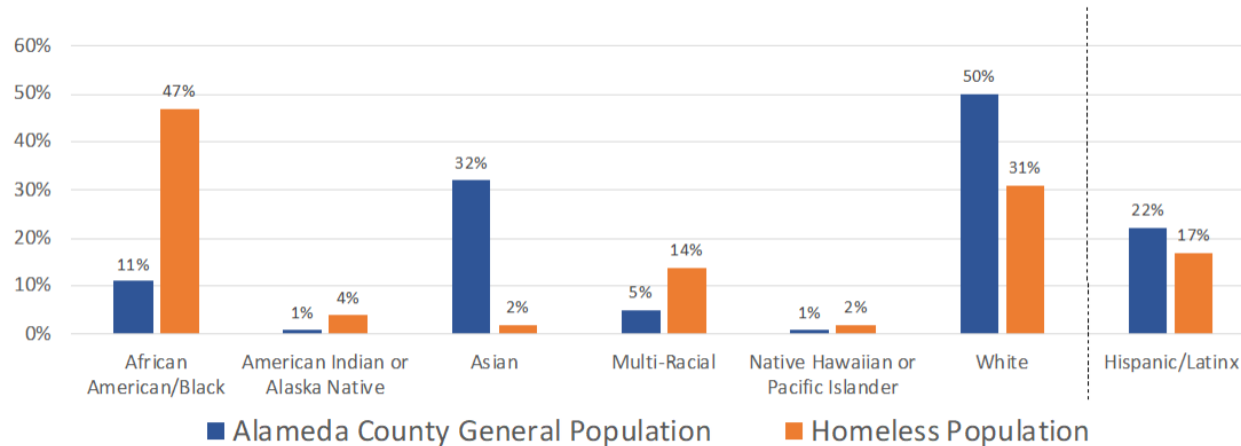
Unsheltered Change 2019-2022	Sheltered Change 2019-2022	Total Change 2019-2022
+823 (+13%)	+902 (+53%)	+1725 (+22%)



Home Together 2026: **Racial Disparities**

People of color make up more than 2 out of 3 people (or 69%) experiencing homelessness in our County. Home Together highlights resources that can reduce these disparities.

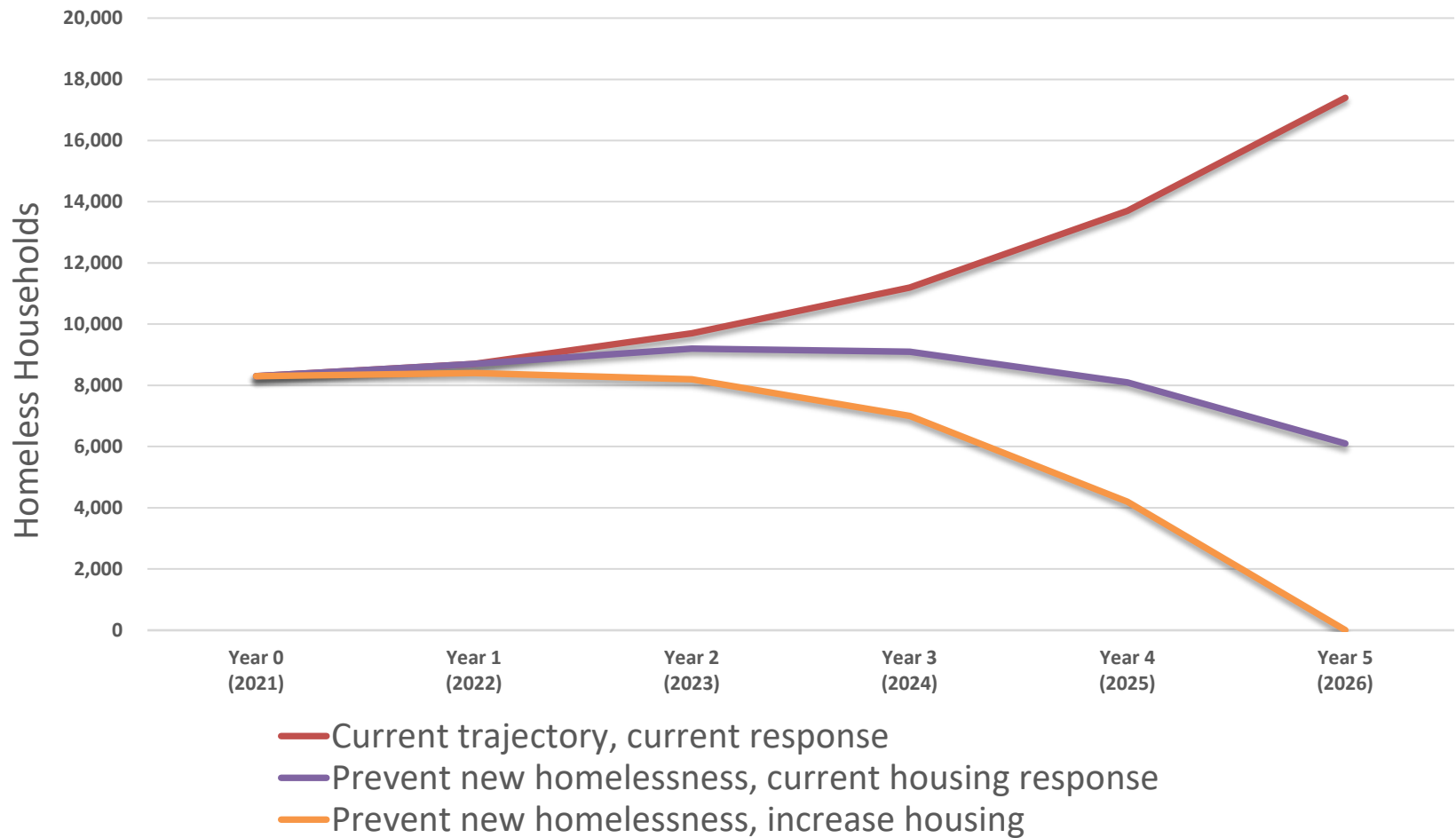
Racial Distribution of General Population and Homeless Population (2019)



	% of county population	% of homeless population
African American/Black	11%	47%
American Indian or Alaska Native	1%	4%
Hispanic/Latinx	22%	17%
Multiracial	5%	14%
White	50%	31%
Asian	32%	2%



2021 System Modeling Update



Homelessness continues to grow unless we invest in prevention and housing

Home Together 2026: **Community Plan + County/City Action Plans**

- Countywide **Community Plan** connects to regional plans and state priorities
- Companion **County Action Plan** will speak to the role of Alameda County agencies and CoC
- Cities are encouraged to implement companion **City Action Plans** to align



Endorsements

Alameda County Board of Supervisors
Alameda County Continuum of Care Leadership Board
Alameda County Conference of Mayors

City Councils

Alameda
Berkeley
Dublin
Fremont
Hayward
Livermore
Oakland
Newark
Pleasanton
San Leandro

Pending

Albany
Emeryville
Piedmont (scheduled)
Union City (scheduled)



Home Together 2026: Strategic Planning Committee

Development of the Home Together Community Plan was advised by a **Strategic Planning Committee** convened by the Office of Homeless Care and Coordination and CoC leadership

The Committee included city and county staff, people with lived expertise, service providers, nonprofit orgs, advocates, CoC Leadership Board members.

Alameda County HCSA Office of Homeless Care and Coordination
Bay Area Community Services (BACS)
EveryOne Home
Office of Alameda County Supervisor Nate Miley
St. Mary’s Center
Office of Alameda County Supervisor Richard Valle
Alameda County Social Services Agency
Office of Alameda County Supervisor Dave Brown
City of Oakland
Homeless Action Working Group (HAWG)
Building Futures with Women and Children
Abode Services

Office of Alameda County Supervisor David Haubert
Office of Alameda County Supervisor Keith Carson
City of Hayward
East Bay Housing Organizations (EBHO)
ALL IN Alameda County
Family Violence Law Center
Alameda County Community Development Agency, Housing and
Community Development Department
Alameda County Department of Probation
Abt Associates
Building Opportunities for Self-Sufficiency
Health Care for the Homeless Community Consumer Advisory Board

Strategies

1 Prevent homelessness for our residents

- a. Address racial disparities in mainstream/upstream systems to prevent racially disproportionate inflow into homelessness
- b. Focus resources for prevention on people most likely to lose their homes
- c. Rapidly resolve episodes of homelessness through Housing Problem Solving
- d. Prevent racially disproportionate returns to homelessness

2 Connect people to shelter and needed resources

- a. Expand access in key neighborhoods and continue improvements to Coordinated Entry
- b. Lower programmatic barriers to crisis services such as prevention, problem solving, and shelter
- c. Prevent discharge from mainstream systems to homelessness
- d. Significantly increase the availability of shelter, especially non-congregate models, to serve vulnerable adults and families with children and to reduce unsheltered homelessness
- e. Provide accessible behavioral health services to people with serious mental illness or substance use needs and who are unsheltered, in shelter, or in supportive housing programs

3 Increase housing solutions

- a. Add units and subsidies for supportive housing, including new models for frail/older adults
- b. Create dedicated affordable housing subsidies for people who do not need intensive services
- c. Create shallow subsidies for those who can exit or avoid homelessness with more limited assistance
- d. Add new slots of rapid rehousing for those who can pay full rent over time
- e. Ensure new housing funding is distributed across the county according to need
- f. Reduce entry barriers to housing and ensure racial equity in referrals and placements

4 Strengthen coordination, communication and capacity

- a. Use data to improve outcomes and track racial equity impacts
- b. Improve messaging and information availability
- c. Build infrastructure to support new and expanded programs



1 Prevent homelessness for our residents



Racially disparate rates of new homelessness

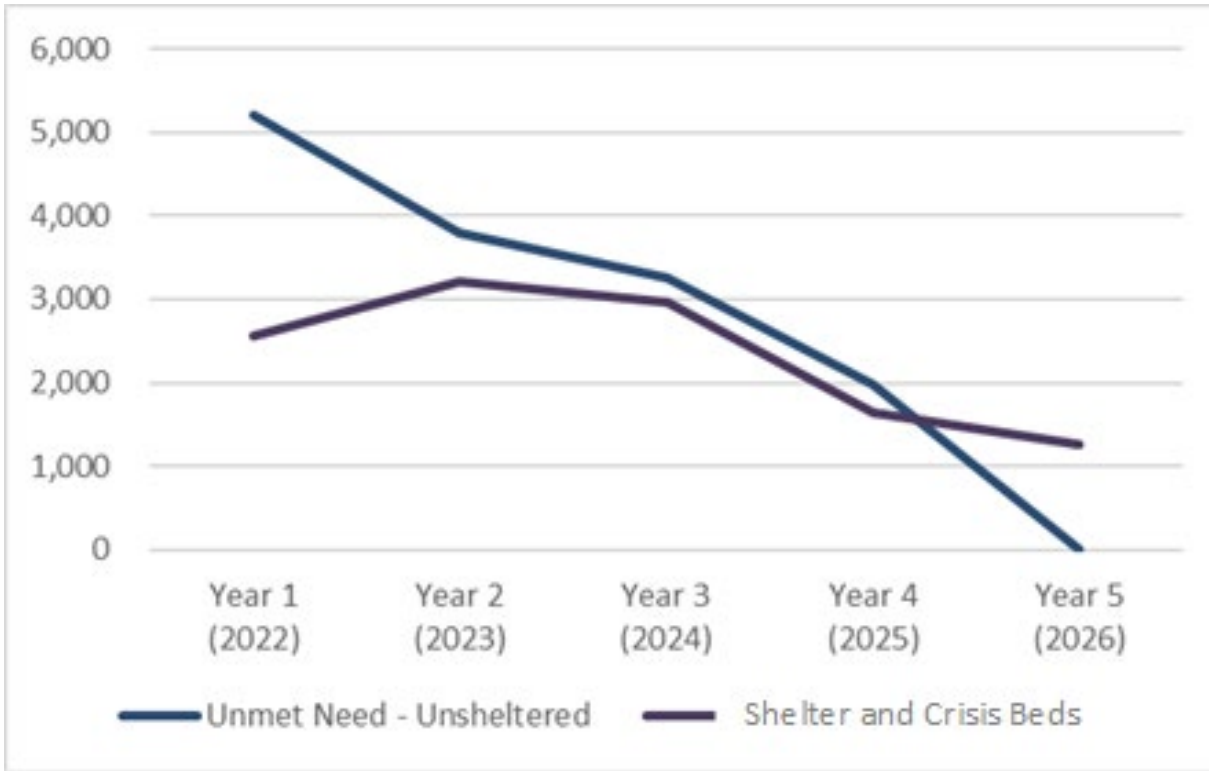
	African Americans	Native Americans	Multiracial	Native HI/ Pacific Islander
Percent of county population	11%	1%	5%	1%
Percent of newly homeless	58%	5%	6%	2%
Rate of new homelessness compared to population	5.3x	5x	1,2x	2x

Source: Oakland-Berkeley-Alameda County Continuum of Care. Centering Racial Equity in Homeless System Design. January 2021.

Home Together Community Plan calls for targeted prevention based on history of homelessness, extremely low-income, and areas where people are most likely to become homeless



2 Connect people to shelter and needed resources



Reducing unsheltered homelessness will require short-term growth in shelter availability.

The Community Plan includes an increase in shelter during the first two years, then leveling off.

3 Increase housing solutions

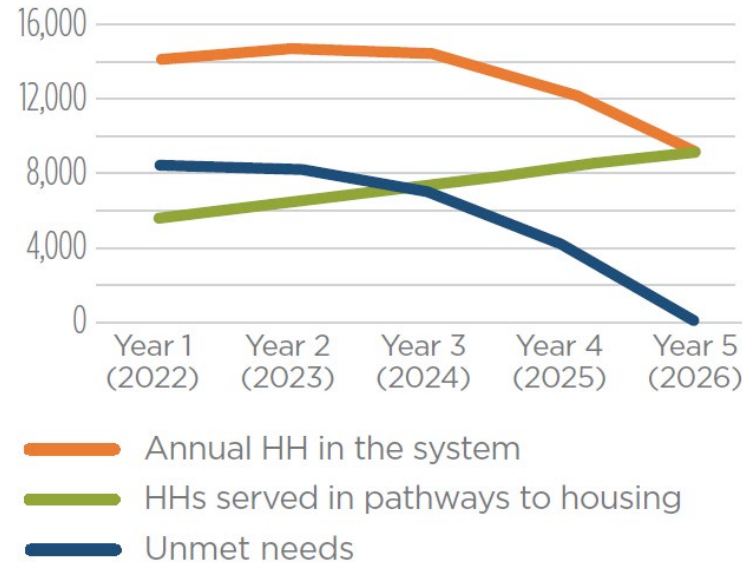
Estimated number of housing solutions, by type, needed by 2026

4,195	Additional supportive housing units
3,190	New supportive housing units for older/frail adults
10,070	New dedicated affordable units or subsidies
5,240	New shallow subsidies
1,645	Additional rapid rehousing slots
24,340	Total units & subsidy slots

Source: CA-502 System Model, Abt Associates, 1/20/2022

Outcomes Expected

Impact of increased investment on homeless system outcomes



Source: CA-502 System Model, Abt Associates, 1/20/2022

“It [PSH] will put me in a basic stable environment, compared to something temporary. It would help me work on my long-term issues. Go back to the root.”

— CRE Focus Group Participant, Latino man, aged 25–39



Oakland Investment Impact

Oakland 5-year investment impact dashboard, households with only adults

	Year 1 (2022)	Year 2 (2023)	Year 3 (2024)	Year 4 (2025)	Year 5 (2026)
Percent of PIT	50.7%	50.7%	50.7%	50.7%	50.7%
Households returning from previous year	21%	18%	15%	12%	9%
Increase in new homelessness	20%	10%	0%	-10%	-10%
Annual households in the system	6,605	6,929	6,804	5,957	4,386
Annual exits	2,643	3,076	3,510	3,943	4,377
Annual remaining	3,962	3,852	3,295	2,014	9
% unmet need	60%	56%	48%	34%	0%

Oakland 5-year investment impact dashboard, households with adults & children

	Year 1 (2022)	Year 2 (2023)	Year 3 (2024)	Year 4 (2025)	Year 5 (2026)
Percent of PIT	50.7%	50.7%	50.7%	50.7%	50.7%
Households returning from previous year	21%	18%	15%	12%	9%
Increase in new homelessness	20%	10%	0%	-10%	-10%
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4

Strengthen coordination,
communication and capacity



Community Plan Strategies

- **Coordinated Entry** – Add access and resources (e.g. move-in costs and other tangible support)
- **Street Response with Behavioral Health expansion**– Add behavioral health staffing to outreach teams
- **Housing Navigation** – Assign navigators to all who request
- **Landlord Liaison programs** – Identify more units in the private market, provide ongoing liaison support
- **Career ladders for people transitioning out of homelessness, etc.** – Partnerships with vocational programs
- **Capacity building resources** – Shoring up our CBO's
- **System Coordination** – Convening partners, people with lived experience, community members



Home Together 2026 Community Plan: **County/City Collaboration**

- County and Cities currently endorsing the HT 2026 Community Plan
- County and Cities will develop local action plans aligned with the Home Together Community Plan
 - Detail decisions regarding allocation of resources
 - Taken together, these local plans will be tracked and monitored to evaluate progress towards goals in the Home Together Community Plan.
- Plan includes framework to guide County and City investments, prioritizing:
 - Minimizing any disruptions in services
 - Investing strategically; ensure that we are not duplicating efforts and awarding funding to programs that deliver on results.



Costs

The Home Together Community Plan's modeling shows that we need more than 2 ½ times the funding we currently have available to support a system that can meet the existing and future needs of people experiencing homelessness.



Home Together 2026 Community Plan: **Costs**

More than **24,000** new resources for housing exits are needed over five years and include prevention, short-term assistance, permanent subsidies and housing with services.

The total cost of scaling up shelter and housing inventory over 5-years to fully meet system needs is **\$2.5 billion**. This includes:

- \$430 million for additional shelter
- \$1.68 billion for permanent housing (Dedicated Affordable, Permanent Supportive)
- \$388 million for prevention, rapid re-housing and shallow subsidies.
- Costs cover operations and services, and subsidies to help people rent existing housing. *Does not include development costs.*



Timeline and Process

- November 2021-April 2022 – Strategic Planning Committee
- April-May 2022 Public Input
- May 2022 Final Draft
- May-June 2022 – City, County, CoC adoption
- July 2022 – County Plan Draft





Thank you!

