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# City of Oakland

## Measure W and Measure Q

### Presenter

Bradley Johnson,  
Budget Administrator

**September 27, 2023**  
**Commission on Homelessness**



# Financial Summary – All Homelessness Costs

<b>City Administrator</b>				
	<b>FY21-22</b>	<b>FY22-23</b>		<b>FY23-24</b>
	<b>Actuals</b>	<b>Encumbrance</b>	<b>YTD Actuals</b>	<b>Budget</b>
<b>General Purpose Fund (1010)</b>	\$281,428	\$634	\$1,087,891	\$726,502
<b>Measure Q Fund (2244)</b>	\$144,559	\$29	\$147,608	\$1,669,337
<b>Measure W Fund (2270)</b>	\$463,723	\$0	\$20,745	\$229,867
<b>Grand Total</b>	<b>\$889,710</b>	<b>\$663</b>	<b>\$1,256,244</b>	<b>\$2,625,706</b>

<b>Finance</b>				
	<b>FY21-22</b>	<b>FY22-23</b>		<b>FY23-24</b>
	<b>Actuals</b>	<b>Encumbrance</b>	<b>YTD Actuals</b>	<b>Budget</b>
<b>Measure W Fund (2270)</b>	\$823,395	\$7,766	\$774,945	\$806,758
<b>Grand Total</b>	<b>\$823,395</b>	<b>\$7,766</b>	<b>\$774,945</b>	<b>\$806,758</b>

\* FY 2022-23 Financial Information is tentative as the Fiscal Year is not closed, Information valid as of August 14, 2023 but will likely vary with final audited values.



# Financial Summary – All Homelessness Costs

<b>Human Services</b>				
	<b>FY21-22</b>	<b>FY22-23</b>		<b>FY23-24</b>
	<b>Actuals</b>	<b>Encumbrance</b>	<b>YTD Actuals</b>	<b>Budget</b>
<b>General Purpose Fund (1010)</b>	\$7,867,550	\$1,978,511	\$8,373,458	\$9,106,505
<b>Measure Q Fund (2244)</b>	\$6,728,264	\$2,564,930	\$4,951,055	\$5,073,391
<b>Measure W Fund (2270)</b>	\$29,920	\$0	\$93,128	\$173,475
<b>Grand Total</b>	<b>\$14,625,734</b>	<b>\$4,543,441</b>	<b>\$13,417,641</b>	<b>\$14,353,371</b>

<b>Oakland Public Works</b>				
	<b>FY21-22</b>	<b>FY22-23</b>		<b>FY23-24</b>
	<b>Actuals</b>	<b>Encumbrance</b>	<b>YTD Actuals</b>	<b>Budget</b>
<b>Measure Q Fund (2244)</b>	\$0	\$0	\$0	\$0
<b>Measure W Fund (2270)</b>	\$4,816,650	\$518,626	\$4,402,447	\$4,326,033
<b>Grand Total</b>	<b>\$4,816,650</b>	<b>\$518,626</b>	<b>\$4,402,447</b>	<b>\$4,326,033</b>

\* FY 2022-23 Financial Information is tentative as the Fiscal Year is not closed, Information valid as of August 14, 2023 but will likely vary with final audited values.



# Financial Summary – General Purpose Fund (1010)

	<b>FY21-22</b>	<b>FY22-23</b>		<b>FY23-24</b>
Department	Actuals	Encumbrance	YTD Actuals	Budget
City Administrator	\$281,428	\$634	\$1,087,891	\$726,502
Human Services Department	\$7,867,550	\$1,978,511	\$8,373,458	\$9,106,505
<b>Grand Total</b>	<b>\$8,148,978</b>	<b>\$1,979,145</b>	<b>\$9,461,349</b>	<b>\$9,833,007</b>



# Financial Summary – General Purpose Fund (1010)

<b>City Administrator</b>		
<b>FY21-22</b>	<b>Actuals</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$1,895	
<b>Contracts</b>	\$275,596	Expenditures were primarily used to house the homeless in hotels with one-time seed funding from JPA funds (Operation Dignity)
<b>All Other Costs</b>	\$3,936	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$281,428</b>	

<b>City Administrator</b>		
<b>FY22-23</b>	<b>YTD Actuals</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$859,537	For 4.0 FTE to assist and help administer encampment management (Deputy City Administrator, Program Analyst, Administrative Analyst, Administrative Assistant)
<b>Contracts</b>	\$120,000	Building Opportunities for Self Sufficiency – Advance Wood Street Community Cabins
<b>All Other Costs</b>	\$108,354	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$1,078,891</b>	



# Financial Summary – General Purpose Fund (1010)

<b>Human Services</b>		
<b>FY21-22</b>	<b>Actuals</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$722,149	To fully fund 3.0 FTE and partially fund another 7.0 FTE
<b>Contracts</b>	\$6,957,899	See Detail in Table below
<b>All Other Costs</b>	\$187,502	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$7,867,550</b>	

  

<b>Vendor/Supplier</b>	<b>Actuals</b>	<b>Contracts Breakdown</b>
Vima Harrison 1 LLC	\$4,482,836	Rental Costs to use Lake Merritt Lodge as a homeless/COVID-19 shelter
Housing Consortium of the East Bay	\$1,473,368	Operation Costs to use Lake Merritt Lodge as a homeless/COVID-19 shelter
East Oakland Community Project	\$277,399	Emergency Family Shelter Rapid Rehousing, Path Strategy
Operation Dignity	\$248,826	Homeless Mobile Outreach, Oak Beach RV Safe Parking, Northgate CC Program
Lifelong Medical Care	\$189,981	
United Site Services of California	\$109,086	Rental for Porta Potties and Wash Stations
Alameda Community Food Bank	82,851	Food Purchases and Brown Bag Distribution for the Hunger Program
Society of St. Vincent De Paul	\$44,715	Homeless Winter Shelter & Day Program
Misc. Transactions	\$48,838	
<b>Grand Total</b>	<b>\$6,957,899</b>	



# Financial Summary – General Purpose Fund (1010)

Human Services			
FY22-23	Encumbrance	YTD Actuals	Cost Breakdown
Personnel Costs	\$0	\$842,233	
Contracts	\$1,851,812	\$7,467,720	See Detail in Table below
All Other Costs	\$126,699	\$63,505	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$1,978,511</b>	<b>\$8,373,458</b>	

Vendor/Supplier	Encumbrance	YTD Actuals	Contracts Breakdown
Vima Harrison 1 LLC		\$4,517,730	Rental Costs to use Lake Merritt Lodge as a homeless/COVID-19 shelter
Housing Consortium of the East Bay	\$1,215,628	\$1,771,674	Operation Costs to use Lake Merritt Lodge as a homeless/COVID-19 shelter
Operation Dignity	\$60,362	\$348,672	Homeless Mobile Outreach, Oak Beach RV Safe Parking, Northgate CC Program
Lifelong Medical Care	\$16,442	\$196,978	
East Oakland Community Project		\$195,652	Emergency Family Shelter Rapid Rehousing, Path Strategy
Herc Rentals	\$4,229	\$101,771	Annual lease for generator rentals
Urban Alchemy	\$306,000	\$94,000	66th Ave RV Safe Parking
United Site Services of California		\$30,493	Rental for Porta Potties and Wash Stations
State of California		\$13,096	Annual lease at 5 locations across the City of Oakland
Alameda Community Food Bank	\$17,150	\$0	Food Purchases and Brown Bag Distribution for the Hunger Program
Society of St. Vincent De Paul	\$3,754	\$0	Homeless Winter Shelter & Day Program
Misc. Transactions	\$228,247	\$197,654	
<b>Grand Total</b>	<b>\$1,851,812</b>	<b>\$7,467,720</b>	



# Financial Summary – General Purpose Fund (1010)

## City Administrator

<b>FY23-24</b>	<b>Budget</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$585,502	For 2.0 FTE ( 2 Assistant to City Administrator)
<b>Contracts</b>	\$100,000	For a workflow assessment research of the City’s homelessness programs by an external consultant
<b>All Other Costs</b>	\$41,000	Supplies, ISF’s, other Misc. Expenses
<b>Grand Total</b>	<b>\$726,502</b>	

## Human Services

<b>FY23-24</b>	<b>Budget</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$699,987	Funding for 3.0 FTE (Accountant III, Data Analyst III, Program Analyst II)
<b>Contracts</b>	\$8,346,509	\$8.9M in Lake Merritt Lodge Operation (12 months) including \$2.2M in Exit Services, \$2M carryforward for continued homelessness services programming for Measure Q, \$400,000 for 66th Ave RV Safe Site*
<b>All Other Costs</b>	\$60,009	Supplies, ISF’s, other Misc. Expenses
<b>Grand Total</b>	<b>\$9,106,505</b>	

*\*All one-time funds*





# Financial Summary – Measure Q Fund (2244)

	<b>FY21-22</b>	<b>FY22-23</b>		<b>FY23-24</b>
Department	Actuals	Encumbrance	YTD Actuals	Budget
City Administrator	\$144,559	\$29	\$147,608	\$1,669,337
Human Services Department	\$6,728,264	\$2,564,930	\$4,951,055	\$5,073,391
Oakland Public Works*	\$0	\$0	\$0	\$0
<b>Grand Total</b>	<b>\$6,728,264</b>	<b>\$2,564,930</b>	<b>\$4,951,055</b>	<b>\$5,073,391</b>

*\*Oakland Public Works was budgeted \$461,617 in FY21-22 and for \$833,197 in FY22-23 for Encampment Abatement*



# Financial Summary – Measure Q Fund (2244)

City Administrator		
FY21-22	Actuals	Cost Breakdown
Personnel Costs	\$129,698	Funding for 1.0 FTE (Administrative Assistant)
All Other Costs	\$14,861	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$144,559</b>	

City Administrator			
FY22-23	Encumbrance	YTD Actuals	Cost Breakdown
Personnel Costs	\$0	\$147,608	Funding for 1.0 FTE (Administrative Assistant)
All Other Costs	\$29	\$0	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$29</b>	<b>\$147,608</b>	



# Financial Summary – Measure Q Fund (2244)

Human Services		
FY21-22	Actuals	Cost Breakdown
<b>Contracts</b>	\$6,504,430	See Detail in Table below
<b>All Other Costs</b>	\$223,834	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$6,728,264</b>	
Vendor/Supplier	Actuals	Contracts Breakdown
Bay Area Community Services	\$1,663,375	Holland Measure Q
East Oakland Community Project	\$1,393,378	Emergency Family Shelter Rapid Rehousing, Path Strategy
Operation Dignity	\$1,275,557	Homeless Mobile Outreach, Oak Beach RV Safe Parking, Northgate CC Program
Satellite Affordable Housing Associates Property Management	\$719,000	Funding for Clifton Hall
Housing Consortium of the East Bay	\$615,617	Contract for Homebase Safe
Building Futures with Women and Children	\$392,531	Supplemental Path Strategy Program
S.A.V.E. Center for Community Change and Empowerment	\$225,114	Funding for S.A.V.E.'s Community Action Partnership Program
ABC Security Service	\$85,151	Guard Service at Lakeview Village and Wood St Lot
St. Mary's Center	\$40,365	PATH (EWS)
Youth Spirit Art	\$34,667	
Hope Housing Development Corporation	\$24,000	Matilda Cleveland Transitional Housing
First Place for Youth	\$16,394	Oakland Path Rehousing Initiative (OPRI) Program
Youth Spirit Artworks	\$10,200	Transitional Housing Program for Youth, Tiny Home Village
Alameda County Treasurer and Tax Collector	\$4,295	Tax for Hope Housing Lease
<b>Grand Total</b>	<b>\$6,504,430</b>	



# Financial Summary – Measure Q Fund (2244)

## Human Services

FY22-23	Encumbrance	YTD Actuals	Cost Breakdown
<b>Personnel Costs</b>	\$0	\$103,496	
<b>Contracts</b>	\$2,564,930	\$4,777,716	See Detail in Table below
<b>All Other Costs</b>	\$0	\$69,843	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$2,564,930</b>	<b>\$4,951,055</b>	

Vendor/Supplier	Encumbrance	YTD Actuals	Contracts Breakdown
East Oakland Community Project	\$38,826	\$1,513,674	Crossroads Shelter, FMS Family Matters
Bay Area Community Services	\$1,761,881	\$1,495,839	HRMSC HFSN
Lao Family Community	\$55,499	\$645,206	Care Project
Operation Dignity	\$88,614	\$448,486	Homeless Mobile Outreach, Oak Beach St Safe Parking
Housing Consortium of the East Bay	\$80,816	\$369,184	Homebase, Lakeview Village
Building Futures with Women and Children	\$85,546	\$321,089	Permanent housing outcomes for women and children
Abode Services	\$77,275	\$77,275	Oakland Path Rehousing Initiative (OPRI) Program
Hope Housing Development Corporation	\$0	\$36,000	Matilda Cleveland Transitional Housing
First Place for Youth	\$4,212	\$20,606	Oakland Path Rehousing Initiative (OPRI) Program
Roots Community Health Center	\$250,000	\$0	
Urban Alchemy	\$146,250	\$0	
<b>Grand Total</b>	<b>\$2,564,930</b>	<b>\$4,777,716</b>	



# Financial Summary – Measure Q Fund (2244)

## City Administrator

<b>FY23-24</b>	<b>Budget</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$437,885	For funding of 3.0 FTE (2 Administrative Assistant's and a Program Analyst)
<b>Contracts</b>	\$1,162,093	For homelessness services programming for Measure Q
<b>All Other Costs</b>	\$69,359	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$1,669,337</b>	

## Human Services

<b>FY23-24</b>	<b>Budget</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$451,946	For the partial funding of two positions (Program Analyst II & Administrative Analyst I) & a one-time allocation of \$264,830 for additional personnel for homelessness
<b>Contracts</b>	\$4,607,368	For continued homelessness services programming for Measure Q
<b>All Other Costs</b>	\$14,077	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$5,073,391</b>	



# Financial Summary – Measure W Fund (2270)

	<b>FY21-22</b>	<b>FY22-23</b>		<b>FY23-24</b>
Department	Actuals	Encumbrance	YTD Actuals	Budget
City Administrator	\$463,723	\$0	\$20,745	\$229,867
Finance Department	\$823,395	\$7,766	\$774,945	\$806,758
Human Services Department	\$29,920	\$0	\$93,128	\$173,475
Oakland Public Works	\$4,816,650	\$518,626	\$4,402,447	\$4,326,033
<b>Grand Total</b>	<b>\$6,133,688</b>	<b>\$526,392</b>	<b>\$5,291,265</b>	<b>\$5,536,133</b>



# Financial Summary – Measure W Fund (2270)

## City Administrator

<b>FY21-22</b>	<b>Actuals</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$429,152	Funding for 2.0 FTE (Project Manager III and 2 Administrative Analyst II)
<b>All Other Costs</b>	\$34,571	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$463,723</b>	

## Finance Department

<b>FY21-22</b>	<b>Actuals</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$474,589	Funding for 3.0 FTE (2 Tax Auditor II & Account Clerk II) and partial funding for Principal Financial Analyst
<b>Contracts</b>	\$313,901	SCI Consulting & Lisa Miller service payments for Vacant Property Tax administration & hearings
<b>All Other Costs</b>	\$34,905	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$823,395</b>	

## Human Services

<b>FY21-22</b>	<b>Actuals</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$25,354	Partial funding for Program Analyst II
<b>All Other Costs</b>	\$4,566	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$29,920</b>	



# Financial Summary – Measure W Fund (2270)

Oakland Public Works		
FY21-22	Actuals	Cost Breakdown
<b>Personnel Costs</b>	\$2,708,853	Funding for 31.30 FTE primarily focused on Illegal Dumping and Encampment Cleanup(13 vacant at beginning of FY)
<b>Contracts</b>	\$1,581,040	See Detail in Table below
<b>All Other Costs</b>	\$514,554	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$4,816,650</b>	
Vendor/Supplier	Actuals	Contracts Breakdown
Waste Management of Alameda County	\$1,022,943	Illegal Dumping
East Oakland Beautification Council	\$558,098	Reduces illegal dumping and provides economic stability for the unhoused and justice-impacted
<b>Grand Total</b>	<b>\$1,581,040</b>	





# Financial Summary – Measure W Fund (2270)

## City Administrator

FY22-23	Encumbrance	YTD Actuals	Cost Breakdown
<b>Personnel Costs</b>	\$0	\$20,744	For partial funding of a City Administrator Analyst
<b>Grand Total</b>	<b>\$0</b>	<b>\$20,744</b>	

## Finance Department

FY22-23	Encumbrance	YTD Actuals	Cost Breakdown
<b>Personnel Costs</b>	\$0	\$478,043	Funding for 3.0 FTE (2 Tax Auditor II & Account Clerk II) and partial funding for Principal Financial Analyst
<b>Contracts</b>	\$7,766	\$271,879	SCI Consulting & Lisa Miller service payments for Vacant Property Tax administration & hearings
<b>All Other Costs</b>	\$0	\$25,022	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$7,766</b>	<b>\$774,945</b>	

## Human Services

FY22-23	Encumbrance	YTD Actuals	Cost Breakdown
<b>Personnel Costs</b>	\$0	\$92,223	For partial funding of a Program Analyst II
<b>All Other Costs</b>	\$0	\$905	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$0</b>	<b>\$93,128</b>	



# Financial Summary – Measure W Fund (2270)

Oakland Public Works			
FY22-23	Encumbrance	YTD Actuals	Cost Breakdown
<b>Personnel Costs</b>	\$0	\$3,143,722	Funding for 29.30 FTE primarily focused on Illegal Dumping and Encampment Cleanup (6 vacant at beginning of FY)
<b>Contracts</b>	\$182,489	\$864,383	See Detail in Table below
<b>All Other Costs</b>	\$336,137	\$394,342	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$518,626</b>	<b>\$4,402,447</b>	

Vendor/Supplier	Encumbrance	YTD Actuals	Contracts Breakdown
East Oakland Beautification Council	\$143,337	\$542,943	Reduces illegal dumping and provides economic stability for the unhoused and justice-impacted
Waste Management of Alameda County	\$0	\$321,440	Illegal Dumping
Chain Link Fence and Supply	\$144,467	\$0	Fencing Installation & Repair
Motorola Solutions	\$91,053	\$0	Professional Services for Communications Equipment & Hardware
The Home Depot	\$65,649	\$0	Hardware Supplies
Andes Construction	\$39,150	\$0	Construction Services
Blasidells Business Products	\$17,511	\$0	Office Supplies
Misc. Transactions	\$17,458	\$0	
<b>Grand Total</b>	<b>\$518,626</b>	<b>\$864,383</b>	



# Financial Summary – Measure W Fund (2270)

<b>City Administrator</b>		
<b>FY23-24</b>	<b>Budget</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$229,867	For the funding of 1.0 FTE (Administrative Analyst II) and partial funding of a City Administrator Analyst
<b>Grand Total</b>	<b>\$229,867</b>	

<b>Finance Department</b>		
<b>FY23-24</b>	<b>Budget</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$608,786	For the funding of 3.0 FTE (2 Tax Auditor II's and an Account Clerk II) and partial funding of a Principal Financial Analyst
<b>Contracts</b>	\$161,506	Consultant for vacant property tax hearings and administration
<b>All Other Costs</b>	\$36,466	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$806,758</b>	

<b>Human Services</b>		
<b>FY23-24</b>	<b>Budget</b>	<b>Cost Breakdown</b>
<b>Contracts</b>	\$88,494	For one-time homelessness contracts and programming
<b>All Other Costs</b>	\$84,981	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$173,475</b>	



# Financial Summary – Measure W Fund (2270)

<b>Public Works</b>		
<b>FY23-24</b>	<b>Budget</b>	<b>Cost Breakdown</b>
<b>Personnel Costs</b>	\$3,750,798	For the funding of 26.30 FTE who are concentrated around Illegal Dumping and Litter Enforcement (3 vacant at beginning of FY)
<b>Contracts</b>	\$221,951	
<b>All Other Costs</b>	\$353,284	Supplies, ISF's, other Misc. Expenses
<b>Grand Total</b>	<b>\$4,326,033</b>	



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# QUESTIONS?