FAQ's re: 2019 SUCCESSOR LABOR NEGOTIATIONS

The City's goal in labor negotiations is to secure long-term health benefits for employees, offer a fair wage increase that is within the existing budget, and ensure we can deliver critical services to our community now and into the future.

Link to Labor Update: https://www.oaklandca.gov/documents/2019-labor-negotiations

Q. What is the City's current wage offer?

A. The City is offering a 4% wage increase over two years (2% in July 2019 and 2% in July 2020), plus a 1% revenue trigger bonus in February 2021.

IFPTE, Local 21's current wage proposal is 10.5% over two years (5.5% in July 2019 and 5% in July 2020).

SEIU, Local 1021's wage proposal is 12-13.5% over three years (4%-4.5% in July 2019; 4%-4.5% in July 2020; and 4%-4.5% in July 2021).

The City reached agreement with IBEW, Local 1245 and CMEA for 4% over two years. The City also reached agreement with OPOA for 2.5% over two years and 2% over one year with IAFF, Local 55.

Additionally, in the current labor agreements that expire on June 30, the 1% revenue trigger was met, and thus, all eligible employees will receive a 1% wage increase effective the first pay period after January 1, 2019.

Q. <u>Is the City offering equity adjustments for employees?</u>

- A. The City commissioned a Compensation Study based on comparable jurisdictions analyzing total compensation. The results of the Study showed most benchmark classifications to be above or within market. The few classifications that were below are being considered for equity increases to help address market position. The Study can be found attached to this document.
- Q. <u>Is the City seeking to increase employee contributions for health insurance?</u>
- A. **No.** The City will continue to provide fully paid family health care (Kaiser) at a cost of approximately \$25,000 per employee per year. The City will absorb all Kaiser rate increases.
- Q. <u>Is the City trying to reduce retiree health benefits?</u>

- A. **No.** The City will continue to pay the PEMHCA minimum (currently \$136) for CalPERS-vested employees plus \$425.42 if you retire from the City of Oakland with 10+ years of service.
- Q. <u>Is the City increasing employees' pension contributions?</u>
- A. **No.** Classic Miscellaneous employees contribute 8% towards their pension and the City currently pays 41.1%. The City's costs for Miscellaneous pensions are projected to increase more than 43% by FY 2023-24.
- Q. Is the City reducing or eliminating pensions?
- A. No. The City will continue to absorb all pension rate increases.
- Q. <u>Is the City reducing employees' right to negotiate over pension changes?</u>
- A. **No.** The City contracts with CalPERS for pension benefits and CalPERS determines which premium pays are considered "pensionable." The City's proposal to one union states that it defers to CalPERS regulations on what is "pensionable." Other labor agreements already contain this language.
- Q. <u>Is the City proposing to eliminate baby bonding paid leave for Local 21 members?</u>
- A. **No.** The City passed its own proposal early in the negotiations to make baby bonding leave an ongoing paid benefit to eligible employees.
- Q. <u>Is the City refusing to provide new mothers with lactation rooms and/or breaks for these purposes?</u>
- A. **No.** The City maintains two lactation rooms in 150 and 1 Frank Ogawa Plaza. The City is also creating a lactation room in 250 Frank Ogawa Plaza. The City also offered to draft a Lactation Policy that would apply to all City employees in compliance with state and federal law.
- Q. <u>Is the City reducing paid holidays?</u>
- A. No. The City wants to swap Admissions Day for Cesar Chavez Day.
- Q. <u>Is the City proposing to limit vacation and sick leave cash out?</u>

A. **No.** The City passed proposals regarding vacation and sick leave cash out because of the legal principal called "constructive receipt." Constructive receipt is a tax term that requires individuals to pay taxes on income (including vacation and sick leave accruals that have a cash value) despite the fact that it has not been physically received. The City's proposal is required by the law and protects employees from significant tax penalties when they cash in sick and vacation leave.

Q. Is the City eliminating an employee's ability to cash out sick leave?

A. **No.** The City has not proposed eliminating employees' ability to cash out sick leave. Instead, and in compliance with constructive receipt principals set forth above, employees will be allowed to convert sick leave into vacation leave which they can cash out.

Q. <u>Is the City trying to weaken Civil Service protections for hiring and promotions?</u>

A. No. All Civil Service protections for employees will remain - there are no proposed changes. The City has identified reasonable hiring efficiencies that will save time and reduce bias. The City of Oakland has one of the most restrictive certification rules (Rule of Four) for all civil service positions. The proposal is to increase the certification rule from 4 ranks to 10 ranks, which allows for the department to have a larger hiring pool and reduces bias against those who may not test well. The City has also proposed "rule of the list" for high-level managers. Expanding the certification rule reflects best practices and is an industry norm.

Q. Is the City refusing to acknowledge or address the vacancy issues?

A. The City of Oakland fills the majority of its vacancies with current City employees. Since January 2019, approximately 70% of vacancies were filled in this manner. The City has implemented hiring process efficiencies but is also seeking reasonable rule changes (see above) to help fill vacancies. The City of Oakland compares favorably to other jurisdictions in terms of vacancy rates. See the recent Staffing Report attached to this document.

Q. Is the City proposing to cut overtime and call-back pay?

A. **No.** The City passed a proposal re-asserting its practice that overtime be paid on actual hours worked in compliance with California and federal law. As for call-back pay, the City submitted a proposal re-asserting its practice that

allows employees to receive a minimum of 2.5 hours of pay when they are called back to the worksite after leaving for the day.

- Q. <u>Is the City proposing to cut premium pay for licensed professionals?</u>
- A. The current Local 21 MOU allows Engineers to receive a 5% premium and 10% premium if certain licenses are obtained. The City has proposed to eliminate the 10% premium which only impacts one employee in the entire City. However, the City proposed to "grandfather" him in and allow him to continue to earn a 10% premium. All other eligible employees will still receive the 5% premium and there is no reduction.
- Q. <u>Is the City proposing to eliminate fair salary-step advancement for employees?</u>
- A. **No.** In light of the intense competition for public sector talent, the City seeks to provide salary increases at more than one step per year, with City Administrator approval, to ensure retention of highly skilled employees.
- Q. <u>Is the City asking for unlimited step increases for employees?</u>
- A. **No.** In light of the intense competition for public sector talent, the City seeks to provide salary increases at more than one step per year, with City Administrator approval, to ensure retention of highly skilled employees.

Background Data

The following provides more details and data re: comparable compensation rates, vacancy rates, the labor market, recruitment, retention, separation rates, tenure, and the financial constraints the City is facing.

Oakland's Wage Increases for Non-sworn (Civilian) Employees:

Over the last four years, City of Oakland has provided 3.5% average wage increase, totaling 14% over that time. Oakland is tied with San Jose as the highest wage increases.

	Last -	4 years
Jurisdiction	Avg	Total
City of Oakland	3.50%	14.00%
City of San Jose	3.50%	14.00%
San Francisco	3.13%	12.50%
City of Concord	2.88%	11.50%
County of Alameda	2.56%	10.25%
Contra Costa County	2.50%	10.00%
City of San Leandro	2.25%	9.00%
City of Vallejo	1.63%	6.50%
City of Fremont	1.50%	6.00%
City of Alameda	1.50%	6.00%
City of Berkeley	0.75%	3.00%
City of Hayward	0.75%	3.00%
City of Richmond	0.50%	2.00%

Vacancy Rate in Oakland Compared to the Region

• Oakland's staff vacancy rate is about 2% below other public agencies in the region:

Table 6: Survey Ag	gencies	Vacancy R	Rates	
Comparator Agencies	No. of Depts	No. of Budgeted positions	No. of vacant positions	Vacancy Rate
City of Berkeley*	18	1496	234	15.64%
City of Concord	10	422	33	7.82%
Contra Costa County	23	10641	1946	18.29%
City of Fremont	14	937	94	10.03%
City of Hayward	13	933	115	12.33%
City of Richmond	24	753	71	9.43%
City & County of San Francisco**	49	37132	6500	17.51%
City of San Jose	23	6413	761	11.87%
Regional Vacancy Rate Average		58727	9754	16.61%
City of Oakland	23	4455.17	645.66	14.49%
*Vacancy data as of September 2018. Cu	rrent data	not available) <u>.</u>	
**Vacancy data reported on an annual ba	sis; availa	ble July 2019	9	

- Another factor to consider regarding the City's vacancy rate, is that over the past two years, the City has created more than 300 new positions to be filled, which accounts for a 6.7% increase in the total workforce. These include additional illegal dumping crews, new litter enforcement officers, paving crews, and staff for the new Department of Transportation.
- Hiring has been brisk over the past two years. In 2017 and 2018, the City has hired more than 530 full-time employees and approximately 1,000 temporary part-time. The latter is typically seasonal assistance and has higher turnover.
- In November 2014, the City had 3,448 filled budgeted positions. In March 2019, that number was 3,810, an increase of 10.5% in filled budgeted positions.

Tight Labor Market + Low Unemployment = Staff Shortages

- Oakland's staffing shortages are not unique in the region, or even the world.
 According to <u>HR Drive</u>: "It's nearly unanimous in study after study: the talent shortage is the top concern for employers across the globe going into 2019."
- Local governments and private-sector companies across the state, nation, and globe are facing challenges attracting and retaining qualified employees for two key reasons: historically low unemployment and high demand for talent, exacerbated by the effect of an aging workforce. This means competition for talent is fierce.
- Unemployment across the nation is at a 50-year low at 3.8% (latest Bureau of Labor Statistics). In California, the unemployment rate is 4.2% (California Employment Development Department). For the San Francisco, Oakland and Richmond region, the unemployment rate is 2.8%.

 These conditions are a significant issue when recruiting for qualified and diverse candidates in the public sector and have an impact on the number of applications the City is receiving for vacancies. Several recruitments have extended the deadline to apply due to a low number of qualified applicants.

Recruitment Successes

In the past several months, HRM has focused on assisting departments hire for hard-to-recruit positions or positions with a high number of vacancies:

- Since November 2018, eight (8) Building Inspectors, 45 Police Officer Trainees (including 42 in the current class), six (6) Head Start or Early Head Start Instructors, and 21 Public Works Maintenance Workers have been hired.
- The City set forth an aggressive recruitment plan after the passage of Measure D (Library tax measure) which has led to 108 positions being filled since November 2018.
- Significantly, the City of Oakland is fully staffed with Police Communication Dispatchers, Head Start Instructors and IT professionals.

The City remains focused on growing its own to fill full-time positions. During the first quarter of 2019, nearly 70% of the full-time positions filled were with current City of Oakland employees. This helps departments with minimizing training time and retaining talent. It also incentivizes staff to seek internal and external training and career development opportunities. It should be noted that while internal promotions are exceptionally beneficial for the health of our organization and workforce, they result in a net-zero gain from the vacancy perspective in that each promotion creates another vacancy elsewhere.

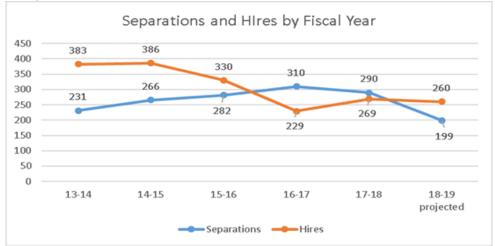
Recruitment Strategies

The City is employing various strategies to tackle this challenge—some have had immediate positive impact, and others will show results over a longer term. For example:

- Improving efficiency: After a thorough review of the hiring process—which is governed by Civil Service Rules, the City Charter, and labor agreements—the City reduced the number of steps involved in the process by nearly 40%. This streamlining effort has reduced the time it takes to open a recruitment by 30-45% on average.
- Filling vacant positions in HR to increase recruitment capacity.
- Hiring an outside recruitment consultant to add capacity.
- Conducting continuous recruitments for positions that are difficult to fill.
- Partnering with SEIU, Local 1021 to allow Public Works and DOT to hire workers provisionally while the recruitment and testing process is underway to fill the positions permanently.

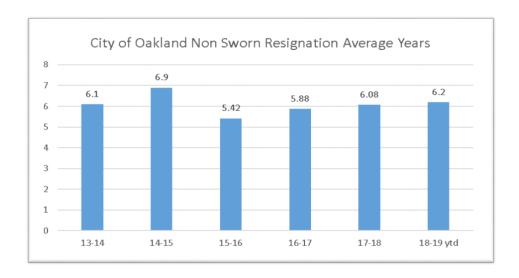
Retaining and Developing Existing Employees

To reduce the overall vacancy rate, City hiring needs to outpace separations. As shown in the chart below, over the last five years, the number of hires tracks closely to the number of separations, which includes retirements, resignations, terminations and other reasons. However, for FY18-19, the number of all separations is projected to significantly decrease, from 290 to 199, (31% decrease).



Tenure--According to the Bureau of Labor statistics, the national rate of tenure with a public-sector employer is 6.8 years (private sector is 4.2 years), which includes all separations. Over the last five years, all separated full-time City of Oakland employees average 12.7 years of service with the current fiscal year increasing to 14.25 years, far surpassing the national average.

Voluntary Resignation Rates--A typical resignation rate for local government during normal economic times ranges between 4.5% to 5.5%. Given the historically low unemployment, it would be anticipated that the rate would be significantly higher, perhaps 6-8 percent. The rate for non-sworn full-time City of Oakland employees is projected to be four percent (4%) this fiscal year. Of those non-public safety employees that do resign, they average over 6 years of service.



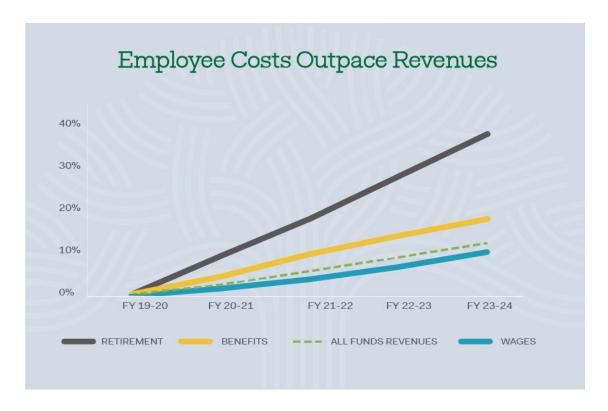
Compensation Study Highlights

The City of Oakland surveyed 10 local jurisdictions regarding **total compensation** (wages, retirement, health benefits and allowances): Alameda County, Berkeley, Concord, Contra Costa County, Fremont, Hayward, Richmond, San Francisco, San Jose and Vallejo. Premium pays were not included.

There were over 40 benchmark classifications represented by SEIU, Local 1021 and IFPTE, Local 21 that were surveyed. If the classification was within five percent above or below the average, it was considered within market. Of the classifications surveyed, almost all were within or above market. The few classifications that were below are being considered for equity increases to help address market position.

The State of City's Finances: Expenses are Outpacing Revenues

- While Oakland's economic growth continues to be stable, expenses are projected to increase faster than revenues, at 2-3 times the rate of inflation (see recently published <u>Five-Year Forecast</u>).
- Rising expenses are being driven primarily by rising personnel costs related to medical benefits and pensions, and increases to other fixed costs like fuel, utilities, and insurance.
- Looking back over the past seven years, the cost of living has risen by about 22%, yet the cost of medical benefits have increased 37% and pension rates have skyrocketed by 115% in comparison. Despite these steep increases, the City has absorbed the rising costs without passing them along to City employees.
- These trends are projected to continue into the future, as shown in the figure below:



- Looking ahead, if no corrective action is taken to balance expenses with revenues, the Forecast shows operating deficits in all five years.
- For FY 2019-20, the shortfall is projected to be \$49 million (\$24.5 million in the General Purpose Fund alone). The five-year average shortfall is \$44 million.

Making the Hard Decisions Now to Secure the Future

- In addition to the projected shortfalls in the years ahead, current projections of the City's total unfunded liability for retirement benefit obligations—including CalPERS, retired police and fire, and retiree medical benefits—are \$2.7 billion.
- The City must continue to exercise budgetary discipline to secure Oakland's long-term financial health.
- Our goal in labor negotiations is to secure long-term health benefits for employees, offer a fair wage increase that is within the existing budget, and ensure we can deliver critical services to our community now and into the future.

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Notes

Urban Economic Analyst II	Recreation Supervisor	Real Estate Agent	Public Works Supervisor I	Planner II	Coordinator	Neighborhood Services	Management Assistant	Librarian, Supervising	Specialist II	Information Systems	Human Resources Analyst	Equipment Supervisor	Civil Engineer	Engineer, Assistant I	Deputy City Attorney III	Deputy City Attorney II	Criminalist II	Case Manager II	Administrative Assistant II	Administrative Analyst II	Accountant III	Account Clerk III				Survey Class	AI AMEDA CO
Economic Development Analyst u50	NO MATCH	NO MATCH	Field Maintenance Supervisor	Planner II		NO MATCH	Administrative Services Officer	Library Manager I		Technical Support Analyst	Human Resources Analyst II	Public Works Fleet Supervisor	Associate Civil Engineer	Junior Engineer	NO MATCH	NO MATCH	Criminalist II	Social Worker II	Administrative Assistant	Administrative Services Officer	Senior Accountant	Accounting Technician				Matching Class	
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6,918			8,516	7,811			9,485	8,795		9,424	8,901	8,516	10,837	7,547			8,765	7,265	5,907	9,485	7,049	5,630			агу	8	
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4.81%			4.81%	7.81%			4.81%	4.81%		4.81%	4.81%	4.81%	7.81%	7.81%			7.81%	7.81%	7.81%	4.81%	4.81%	4.81%		%		EE RET CONT NET CASH ER RE	
-\$333			-\$410 \$	-\$610 \$			-\$456	-\$423		-\$453	-\$428	-\$410	-\$846	-\$589			-\$685	-\$567	-\$461\$	-\$456	-\$339	-\$271	i	₩		CONT	
€9					l		↔	↔		↔	€9	↔	€9	49			↔	\$		\$	\$	49				NET C	
6,643	-		8,165	7,259			9,087	8,430		9,029	8,531	8,165	10,049	7,016			8,139	6,756	5,504	9,087	6,769	╁				ASH E	
13.16%			13.16% \$	10.16% \$			13.16%	13.16%		13.16%	13.16%	13.16%	10.16%	10.16%			10.16%	10.16%	10.16%	13.16%	13.16%	13.16%		%		71	
€4	ı						\$ 1,248	69		\$ 1,240	\$ 1,171	€9	49	6	T		\$ 9	\$ 7.	⇔ o	\$ 1,248	49	69		69		NORM.	
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12.90%			\$0%	\$0%			12.90% \$1,224	12.90% \$1,135		12.90% \$1,216	12.90% \$1	90% \$1	12.90% \$1,398	\$0%	<u> </u>	-	\$1		\$	12.90% \$1,224	\$	12.90% \$		•		RETU	
268	+	<u>.</u>		—	-		,224	_	<u> </u>	,216 \$	\$1,148 \$	\$ 660		4-	+	<u> </u>	\$1,131 \$	-	762 \$,224	+-	+-	-	49		-	
\$ 1,803			\$ 2,219	\$ 1,801			\$ 2,4/2			\$ 2,456	\$ 2,320	5 2,219					2,021					1	1		TOTAL	界配	
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1,953	-		1,953	-	+		1,953	-	-	1,953	1,953		+	+-	+-		2,009	-	-	_	-	-			ily)		l
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4,013	2		2,010	2,07	2021		2,010	2,013	2	2,015	2,015	2,015	2,040	2,040	3000		2,071	2,071	2,071	2,013	2,010	2,015	2		BENEFILO	TOTAL	
\$ 10,734	,		\$ 12,000	, 4	9		\$ 14,000	•	,	\$ 13,953	€	4	, 4	9 6	\neg		\$ 12,916	•	67		, 4	9 69	•		COMIT	TOTAL	

DENNELLI	Matching Class	TINU	HRS	Max Mo Salary	Prof Devel (not TR)	EERE	EE RET CONT	NET CASH	ER R	ER RET Total	HEALTH (Kaiser family)	DENTAL		NOISIA	TOTAL	TOTAL
and the state of t						%	€		%	\$						
Account Clerk III	Accounting Office	SEIU 1021	4	\$ 6,570	\$0	8.00%	-\$526	\$ 6,044	29.40%	\$1,931.58	\$2,066	\$	151	\$0	\$2,216	\$ 10,718
	Specialist III			ı				1						3	+	
Accountant III	Accountant II	SEIU 1021 Comm Svcs & PT Rec Leaders	40	\$ 8,618	\$0	8.00%	-\$689	\$ 7,929	29.40%	\$ 2,533.81	\$2,066	<i>ور</i> د	151	(\$2,216	\$ 13,368
Administrative Analyst II	Associate Management Analyst	SEIU 1021 Comm Svcs & PT Rec Leaders	40	\$ 9,209	\$0	8.00%	-\$737	\$ 8,472	29.40%	\$2,707.45	\$2,066	⇔	151	\$0		
Administrative Assistant II	Office Specialist III	SEIU 1021 M&C	40	\$ 6,460	\$0	8.00%	-\$517	\$ 5,944	29.40%	\$ 1,899.36	\$2,066	€	151	\$0	\$2,216	\$ 10,576
Case Manager II	NO MATCH	MN														
Deputy City Attorney II	Deputy City Attorney II	UNREP	40	\$ 11,719	\$0	8.00%	-\$937	\$ 10,781	29.40%	\$3,445.25	\$2,066	\$ 1	151	\$0	_	
Deputy City Attorney III	Deputy City Attorney III	UNREP	40		\$0	8.00%		l I	29.40%	\$4,219.90			151	\$0	+	\$ 20,789
Engineer, Assistant I	Junior Public Works Engineer	PEU 1	40	\$ 8,529	\$0	8.00%	-\$682	\$ 7,846	29.40%	\$ 2,507.45		↔	170	\$		
Civil Engineer	Civil Engineer	PEU 1	40	\$ 11,696	\$0	8.00%	-\$936	\$ 10,760	29.40%	\$3,438.59	\$2,066	↔	170	\$0		
Equipment Supervisor	Mechanic Supervisor	SEIU 1021 M&C	40	\$ 8,591	\$0	8.00%	-\$687	\$ 7,903	29.40%	\$ 2,525.67	\$2,066	€9	151	\$6	\$2,216	\$ 13,333
Human Resources Analyst	Associate HR Analyst	UNREP	40	1 1	\$0	8.00%		11		\$ 2,832.08	\$2,066		151	\$0	┪	
Information Systems Specialist II	Information Systems Specialist	SEIU 1021 Comm Svcs & PT Rec Leaders	40	\$ 8,373	\$0	8.00%		1	29.40%	\$2,461.79	\$2,066		5	8 8		
Librarian, Supervising	Supervising Librarian	SEIU 1021 Comm Svcs & PT Rec Leaders	40	\$ 9,601	\$0	8.00%		8,833	29.40%	\$2,822.65	\$2,066		151	\$		
Management Assistant	Senior Management Analyst	PEU 1	40	\$ 10,315	\$0	8.00%	-\$825	\$ 9,490	29.40%	\$ 3,032.74	\$2,066	- 61	1/0	\$0	\$2,236	\$ 15,584
Neighborhood Services Coordinator	NO MATCH	MN												3	+	
Planner II	Associate Planner	SEIU 1021 Comm Svcs & PT Rec Leaders	40	\$ 8,967	\$0	8.00%	-\$717	\$ 8,249	29.40%	\$ 2,636.23	\$2,066	€9	51	\$0		
Public Works Supervisor I	Public Works Supervisor	SEIU 1021 M&C	40	\$ 7,889	\$0	8.00%	-\$631	\$ 7,258	29.40%	\$2,319.46	\$2,066	₩.	151	\$0	\$2,216	\$ 12,425
Real Estate Agent	NO MATCH	MN		1 1					200	32.22			70	3	+	
Recreation Supervisor	Recreation Program Supervisor	PEU 1	40	\$ 8,418	\$0	8.00%	-\$673	\$ 7,745	29.40%	\$2,475.04	\$2,066	64	1/0	₩.	\$2,236	\$ 13,129
Urban Economic Analyst II	NO MATCH	NM											-			

Urban Economic Analyst II Economic Development Specialist	Recreation Supervisor	Real Estate Agent	Public Works Supervisor Public Works Supervisor	Planner II	Coordinator	Maliagelliell Assistant	Management Assistant	l ihrarian Supervising	Information Systems Specialist II	Human Resources Analyst Human Resources Analyst MGMT	Equipment Supervisor	Civil Engineer	Engineer, Assistant I	Deputy City Attorney III	Deputy City Attorney II	Criminalist II	Case Manager II	Administrative Assistant II Administrative Assistant	Administrative Analyst II	Accountant III	Account Clerk III				CONCORD
Economic Development Specialist	Recreation & Special Events Program Coordinator	NO MATCH	Public Works Supervisor	Associate Planner	NO MEN CO	NO MATCH	NO MATCH	NO MATCH	NO MATCH	Human Resources Analyst	NO MATCH	ngineer	Junior Engineer	NO MATCH	Deputy City Attorney	NO MATCH	NO MATCH	Administrative Assistant	Administrative Analyst	tant II	Accounts Payable Team Leader			watching Class	
PROF	АТС	M	PROF	PROF	IVIVI		Z N	Z	MN	MGMT	ĭ N N	PROF	PROF	Z Z	MGMT	×	ΝN	PROF	MGMT	PROF	ATC			2	
40	40		40	40						46		40	40		40			46	40	40	40			3	
↔	\$ _0		<i>6</i> 9	€9 _00						e o		\$ 11,	\$ 7,		\$ 12,			,o	\$ 9,	\$	⇔ ,51			Salary	
8,739 \$	6,862		8,813	8,242 \$4		_	-			9,565		11,107 \$5	7,986 \$3	_	12,309 \$			6,600 \$3	9,565 \$	8,609 \$4	5,873 \$				4
\$437 8.	\$0		\$441 8.	\$412 8.		+	+			\$0 8.0		\$555 8.0	\$399 8.0	_	\$0 8.0			\$330 8.0	\$0 8.0	0	\$0 8.0	L			┨
8.00%	8.00%		8.00%	8.00% -		+				8.00%	_	8.00% -	8.00% -		8.00% -			8.00%		8.00% -	8.00%	П	%	E CONT	
-\$699.14	-\$548.98		-\$705.05	-\$659.39						-\$765.23		-\$888.58	\$638.90		-\$984.68			-\$527.96	-\$765.23	-\$688.75	-\$469.85		↔		
\$8,477	\$6,313		\$8,549	\$7,995						\$8,800		\$10,774 10.08%	\$7,747		\$11,324 10.08%			\$6,402	\$8,800	\$8,351	\$5,403			NE CYC	NET CASH
10.08%	\$6,313 10.08%		\$8,549 10.08%	\$7,995 10.08%						\$8,800 10.08%		10.08%	\$7,747 10.08%		10.08%			10.08%	\$8,800 10.08%	10.08%	\$5,403 10.08%		%	NO !	8
\$ 881	\$ 692	ı	\$ 888	↔						\$ 964		\$ 1,120	\$ 805	1	\$ 1,241			\$ 665		1	\$ 592	1	45	NORMAL	
1 26.51%	 	+-	-	-	-					26.51%	┰	26.51%	+	╌	+	+		26.51%	+	+-	26.51%	+	%		T 0
% \$ 2,317			26.51% \$ 2,336	26.51% \$ 2,185						\$ 2,536		% \$ 2,945	_		26.51% \$ 3,263			\$ 1,750		\$ 2,282			49		ER RET I IAAI
\$3,198	\$2,511		\$3,225	\$3,016						\$3,500		\$4,064	\$2,922		\$4,504			\$2,415	\$3,500	\$3,150	\$2,149	3		TOTAL	FR RET
\$ 1,789	6		\$ 1,789	\$ 1,789						\$ 1,789		\$ 1,789	69		\$ 1,789			\$ 1,/89			\$ 1,/89	3 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		(Kaiser family)	HEAI TH
\$132.20	\$132.20		\$132.20	\$132.20						\$132.20		\$132.20	\$132.20		\$132.20			\$132.20	\$132.20	\$132.20	\$132.20	200			DENTAL
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\$1,921			\$1,921							\$1,921		\$1,921			\$1,921			\$1,921	Γ		\$1,921			BENEFITS	TOTAL
\$ 14,295	#	,	\$ 14,400		•					\$ 14,30/	,	\$ 17,648	•	•	\$ 18,/34			\$ 11,266		1		9		COMP	TOTAL

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	Matching Class	UNIT	HRS	Max Mo Salary	Prof Devel (not TR)	EE RET CONT		NET CASH ER		RET NORMAL	ER RET UAAL	UAAL	TOTAL	(Kaiser family)	DENTAL	Sign	BENEFITS		() () () () () () () () () ()
						%	*		%	\$	%	49							
								1 1		1 1			3			-	A	_	
Account Clerk III	Account Clerk-Advanced	Local 2700	8	ı	\$63	12.70%			15.70%	54		940	1,399	200,1			A 6	1 000	11 140
Accountant III		Local 21 - Non- Supervisory Management	6	\$ 7,107	\$63	12.70%	\$902 \$	6,267	15.70%	\$ 1,116	13.43%	\$	\$ 2,070	\$ 1,825	4		•	1,302	
Administrative Analyst II	Management Analyst	Management - Mgmt Classes, Classified &	6	\$ 8,692	\$63	12.70%	-\$1,104 \$	7,651	15.70%	\$ 1,365	13.43%	\$ 1,167	\$ 2,532	\$ 1,825	\$ 77	7 \$0	*	1,902	\$ 13,188
Administrative Assistant II	Clerk-Senior	Local 2700 - General	6	\$ 4,350	\$63	12.70%	-\$552 \$	3,860	15.70%	\$ 683	13.43%	\$ 584	\$ 1,267	\$ 1,825	\$ 77	7 \$0	↔	1,902 \$	\$ 7,582
Administrative Assistanti		Clerical Unit	,					Ì					1			T	A	_	
Case Manager II	Social Worker III	Local 1021 - Social Services Rank & File Unit	6	\$ 7,407	\$63	12.70%	-\$941	6,529	15.70%	\$ 1,163	13.43%	999	\$ 2,158	 	#		*	2,032	9 11,000
Criminalist II	Deputy Sheriff - Criminalist II	DSA - Deputy Sheriff's Sworn Rank & File Unit	40	\$ 9,719	\$0	12.70%	-\$1,234 \$	8,485	15.70%	\$ 1,526	13.43%	\$ 1,305	\$ 2,831	\$ 1,825	\$ 77		\$0	1,902 \$	
Deputy City Attorney II	Deputy County Counsel - Standard	Management - Mgmt Classes, Classified &	40	\$ 12,649	\$63	12.70%	-\$1,606 \$	11,106	15.70% \$ 1,986	\$ 1,986	13.43% \$ 1,699		\$ 3,685	\$ 1,825	\$ 77		\$0	1,902 \$	5 18,298
Deputy City Attorney III	Deputy County Counsel -	MGMT	40	\$ 14,677	\$63	12.70%	-\$1,863 \$	12,876	15.70%	\$ 2,304	13.43%	\$ 1,971	\$ 4,275	\$ 1,825	69		€	1,902	
Engineer, Assistant I	Entry Level	Local 21 - Unit C	40	\$ 7,134	\$63				15.70%	\$ 1,120	13.43%	958	1	\$ 1,825	\$		₩.	1,902	10 363
Civil Engineer	<u> </u>	WCE - Professional Engineers' Unit		\$ 9,574		12.70%	\$1,216 \$	8,358	15.70%	\$ 1,503	13.43%	1,200	1		•		7		
Equipment Supervisor	Fleet Service Center Supervisor	Local 21 - Supervisory Management	40	\$ 6,943	\$63	12.70%	-\$882	6,124	15.70%	\$ 1,090	13.43%	932			6		÷ 6		
Human Resources Analyst	sources Consultant	Management - Mgmt Classes, Classified & Exempt	40	\$ 7,375	\$63	12.70%	\$936 \$	6,501	15.70%	\$ 1,158	13.43%		\$ 2,148		U		4		
Information Systems Specialist II	Information Systems Specialist Local 856 - General III Unit	Local 856 - General Services & Maintenance Unit	46	\$ 6,865	\$63	12.70%	-\$872 \$	6,056	15.70%	\$ 1,078	13.43%	\$ 922	\$ 2,000	\$ 1,685	€9		69	-	
Librarian, Supervising	Central Library Manager	Local 21 - Supervisory Management	45	\$ 8,553	\$63	12.70%	-\$1,086 \$	3 7,529	15.70%	\$ 1,343		-	\$ 2,491		€9		€9		
Management Assistant	Sr. Management Analyst	Management - Mgmt Classes, Classified & Exempt	40	\$ 10,094	\$63	12.70%	-\$1,282 \$	8,875	15.70%	\$ 1,585	13,43%	\$ 1,356	\$ 2,940	\$ 1,825	4		4	7,902	\$ 14,996
Neighborhood Services	NO MATCH	MN										-			9		9	_	
Planner II	Planner III	Local 21 - Supervisory Management	40	\$ 7,988	\$63	12.70%	-\$1,014 \$	7,036	15.70%	\$ 1,254	13.43%	\$ 1,073	\$ 2,327	\$ 1,825	4		4		
Public Works Supervisor I	Public Works Maintenance	Local 21 - Supervisory	40	\$ 7,189	\$63	12.70%	-\$913 \$	6,339	15.70%	\$ 1,129	13.43%	\$ 966	\$ 2,094	\$ 1,825	69	77	\$0	1,902	\$ 11,248
Real Estate Agent	Associate Real Property Agent Local 21 - Unit C	Local 21 - Unit C	40	\$ 7,514	\$63	12.70%	-\$954 \$	6,623	15.70%	\$ 1,180	13.43%	\$ 1,009	\$ 2,189	\$ 1,825	49	77	\$0	1,902	\$ 11,667
Recreation Supervisor	NO MATCH	NM																	
Urban Economic Analyst II	NO MATCH	NM					-										-	-	

FREMONT										Ė						1		-			
	Matching Class	UNIT	HRS	Max Mo Salary	Prof Devel (not TR)	EE RE	EE RET CONT	NET CASH	ASH	ER RET	₽ ≒	ER RET UAAL	TUAAL	TOTAL		(Kaiser family)	E N	VISION		BENEFITS	COMP
						%	cs.			%	\$	%	s						-		
									_		-				-	+		•	┿		1
Account Clerk III	Senior Accounting Specialist CFEA	CFEA	40	\$ 6,551	\$0	8.00%	-\$524	e o	6,027 9	9.82% \$	643	9.60%	19.60% \$ 1,284	\$ 1,927	27 \$ 1,997	,997 \$	122	44	30 \$	2,150	\$ 10,628
Accountant III	Accountant	FAME	40	\$ 9,628	\$0	8.00%	-\$770	8	8,858 9	9.82% \$	945 1	9.60%	19.60% \$ 1,887	\$ 2,833	33 \$ 1,997	,997 \$	128	49	30	2,156	\$ 14,617
Administrative Analyst II	Management Analyst II	FAME	40	\$ 9,877	\$0	8.00%	-\$790	\$ 9,	9,087 9	9.82% \$	970 1	9.60%	19.60% \$ 1,936	\$ 2,906	-	┖	128	49	╁		ı
Administrative Assistant II	7	CFEA	40	\$ 6,395	\$0	8.00%	-\$512	\$ 5,	5,883 9	9.82% \$	628	19.60% \$	\$ 1,254	69	-	⊢	122	69	╆	_	1
Case Manager II	Case Manager	CFEA	40	\$ 7,300	\$0	8.00%	-\$584	\$	6,716 9	9.82% \$	717 1	9.60%	19.60% \$ 1,431	\$ 2,148	-	\$ 1,997 \$	122	49	30	2,150	\$ 11,597
Criminalist II	NO MATCH	M													-	₽			+		1
Deputy City Attorney II	Deputy City Attorney	Unrep	40	\$ 13,911	\$0	8.00%	8.00% -\$1,113	\$ 12,	12,798 9	9.82% \$1,366		9.60%	19.60% \$ 2,727	\$ 4,093	-			45	┰	2,156	
Deputy City Attorney III	Senior Deputy City Attorney	Unrep	40	\$ 15,490	\$0	8.00%	8.00% -\$1,239	\$ 14,	14,251 9	9.82% \$	\$1,521 1	9.60%	19.60% \$ 3,037	\$ 4,557		\$ 1,997 \$	128	€9	30 \$	2,156	\$ 22,203
Engineer, Assistant I	Engineer I - Civil	PETA	40	\$ 8,689	\$0	8.00%	-\$695	\$ 7,	7,994 9	9.82% \$	853 1	19.60%	\$ 1,703	\$ 2,556	69	1,997 \$	128	49	-	ļ	١.
Civil Engineer	Associate Civil Engineer	PETA	40	\$ 10,843	\$0	8.00%	-\$867	\$ 9	9,976 9	9.82% \$1,065		19.60%	\$ 2,126	\$ 3,190	69	1,997 \$	128	65	30	2,156	\$ 16,189
Equipment Supervisor	NO MATCH	M							-		+				,	┺			+		
Human Resources Analyst	Human Resource Analyst II	Unrep	40	\$ 9,877	\$0	8.00%	-\$790	\$	9,087 9	9.82% \$	970	19.60%	\$ 1,936	\$ 2,906	69	1,99/	128	4	₩ ₩	2,156	\$ 14,939
Information Systems Specialist NO MATCH	NO MATCH	NM													_	_			_		
Librarian, Supervising	NO MATCH	MN							_										$\frac{1}{1}$		
Management Assistant	NO MATCH	MN							L						-				+		
Neighborhood Services	NO MATCH	M																			
Coordinator		2111	;		3	200/	900	İ	_	30/		0 6000	4 601	3 403	_	e 1 007 e	3	7	3 *	2 150	\$ 12718
Planner II		CT EX	5		ę	0.00%	1000		_	9.02/6		200	10.00%	, (9 6			9 6	+	2 104	7 (
Public Works Supervisor I	Street Field Supervisor	Op Eng 3	40	\$ 7,835	\$0	8.00%	-\$627	ı		9.82%		19.60%	\$ 1,536	. 4	. 4	Ι.		6	╁	l	, 4
Real Estate Agent	Real Property Agent	CFEA	40	\$ 11,293	\$0	8.00%	-\$903	\$ 10	10,390 9	9.82% \$1,109		19.60%	19.60% \$ 2,214	\$ 3,323	23 \$ 1,997	,997 \$	122	€.	30 #	2,150	\$ 16,765
Recreation Supervisor	Recreation Supervisor I	CFEA	40	\$ 7,328	\$0	8.00%	-\$586	\$ 6	6,742 9	9.82% \$		19.60%	19.60% \$ 1,437	69	56 \$ 1	╄	l	€9	╁		45
Urban Economic Analyst II	Economic Development Coordinator	FAME	40	\$ 10,620	\$0	8.00%	-\$850	φ. 	9,770 9	9.82% \$1,043		19.60%	19.60% \$ 2,082	\$ 3,124	24 \$ 1,997	997	128	4	₩	2,136	\$ 15,900

Engineer, Assistant I Civil Engineer Criminalist I Administrative Assistant II Secretary Administrative Analyst II Accountant III Account Clerk III **Deputy City Attorney III** Recreation Supervisor Public Works Supervisor I **Neighborhood Services** Specialist II **Equipment Supervisor** Deputy City Attorney II Case Manager II Urban Economic Analyst Planner II Coordinator Management Assistant Analyst Human Resources Real Estate Agent Information Systems ibrarian, Supervising HAYWARD Management Analyst II NO MATCH Human Resources Analyst UNREP Senior Accountant Senior Account Clerk Supervising Librarian Assistant City Attorney Deputy City Attorney II Family Counselor Matching Class Economic Development Specialist Specialist II Crime Prevention NO MATCH NO MATCH NO MATCH NO MATCH NO MATCH Real Property Associate Associate Planner Technician II Information Technology Associate Civil Engineer SEIU **IFPTE** UNREP Local 1021 SEIU HAME HAME Local 1021 SEIU Clerical IFPTE Local 1021 |FPTE **JLd**JI ||FPTE **IFPIE** exempt UNREP Clerical exempt exempt ₹ Clerical Ζ HAME Z ₹ UNIT ₹ Ζ HRS 6 4 6 8 6 6 6 6 6 6 6 6 6 6 6 Max Mo \$13,792 \$ 9,551 4 Salary 49 S ↔ G €9 ÷ ↔ \$11,398 ₩ \$ 5,590 \$ 9,643 6,113 7,918 8,393 9,100 9,551 9,960 9,232 9,251 7,185 7,987 (not TR) Devel Prof \$42 \$42 \$42 \$42 \$21 \$21 \$42 \$21 \$42 <u>\$21</u> \$21 \$21 8 8 8 11.00% 11.00% 11.00% 11.00% 12.50% 11.00% 11.00% 11.00% 11.00% 11.00% 11.00% 12.50% 11.00% 12.50% 11.00% ፠ RET CONT -\$1,018 -\$1,051 \$ 8,542 -\$1,061 \$ 8,624 () -\$1,015|\$ -\$1,001 \$ 8,141 -\$1,051 -\$1,096 -\$1,517 -\$1,254 -\$764 -\$898 -\$879 -\$871 -\$923 -\$699 \$ 4,891 \$ 7,068 \$ 5,349 \$ 7,129 \$ 8,542 \$ \$ 6,287 \$ 8,885 \$12,317 \$ 7,490 \$10,186 NET CASH 8,254 8,237 22.90% \$ 1,280 24.40% \$ 2,330 24.40% 24.40% 24.40% 24.40% 22.90% 24.40% 24.40% 24.40% 24.40% 24.40% 22.90% 24.40% 24.40% **ER RET TOTAL** % \$ 2,430 \$ 2,353 49 \$ 1,932 \$ 1,400 49 \$ 2,257 \$ 1,645 \$ 1,949 \$ 2,330 \$ 3,365 \$ 2,781 s 2,220 2,253 2,048 क \$ \$ ↔ \$ ÷ 49 ÷ ↔ 49 \$ ↔ 49 4 4 HEALTH (Kaiser family) 1,997 1,997 1,798 1,798 1,997 1,798 1,798 1,997 1,997 1,997 1,798 1,997 1,997 1,997 1,798 49 69 ↔ 49 DENTAL VISION S 49 S 49 H 8 S 49 €9 4 69 148 148 148 148 148 148 148 129 148 129 148 129 148 148 148 ÷ ↔ € 49 49 €9 49 & s S 4 S 69 49 G 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 ↔ \$ \$ 69 ↔ 4 S 69 69 ÷ S 69 ÷ 4 6 BENEFITS TOTAL 2,141 2,160 2,141 2,160 2,141 2,160 2,160 2,160 1,960 1,960 2,160 1,960 1,960 , 96 960 49 4 49 € € 60 69 4 49 4 43 ₩ 69 49 Æ TOTAL COMP 13,883 19,159 16,181 13,997 13,689 12,117 14,571 12,031 10,971 13,322 13,883 13,665 12,621 9,011 9,654

Urban Economic Analyst	Recreation Supervisor	Real Estate Agent	Public Works Supervisor I NO MATCH	Planner II	Neighborhood Services Coordinator	Management Assistant	Librarian, Supervising	Information Systems Specialist II	Human Resources Analyst	Equipment Supervisor	Civil Engineer	Engineer, Assistant I	Deputy City Attorney III	Deputy City Attorney II	Criminalist II	Case Manager II	Administrative Assistant II Secretary	Administrative Analyst II	Accountant III	Account Clerk III				HAYWAKU
t Economic Development Specialist	NO MATCH	Real Property Associate	r I NO MATCH	Associate Planner	Crime Prevention Specialist II	NO MATCH	Supervising Librarian I	Information Technology Technician II	Human Resources Analyst	NO MATCH	Associate Civil Engineer	NO MATCH	Assistant City Attorney	Deputy City Attorney II	NO MATCH	Family Counselor	: III Secretary	Management Analyst II	Senior Accountant	Senior Account Cierk			Matching Class	
IFPTE	MN	IFPTE	Z	IFPTE	SEIU Local 1021 Clerical	M	HAME	IFPTE	exempt	M	IFPTE	MN	UNREP	exempt	Z	IFPTE	SEIU Local 1021 Clerical	HAME	HAME	Local 1021 Clerical	1		LINU	
40		40		40	40		40	40	40		40		40	40		46	40	40	40	40	3		HRS	
\$ 9,232		\$ 8,393		\$ 9,251	\$ 7,185		\$ 9,100	\$ 7,987	\$ 9,551		\$ 9,960		\$13,792	\$11,398		\$ 7,918	\$ 5,590	\$ 9,551	\$ 9,643	\$ 6, 13			Max Mo Salary	
\$21		\$21		\$21	\$		\$42	\$21	\$4	Т	\$21		\$42	\$4 2	T	\$21	\$	\$42	\$42	é			Prof Devel (not TR)	
11.00%		11.00%		11.00%	12.50%		11.00%	11.00%	11.00%		11.00%		11.00%	11.00%		11.00%	12.50%	11.00%	11.00%	12.50%	2000	%		
-\$1,015		-\$923		-\$1,018			-\$1,001		-\$1,051		-\$1,096		-\$1,517			-\$871		<i>'</i>		-é - c		S	EE RET CONT	:
\$ 8,237	Г	\$ 7,490		\$ 8,254	€	•	\$ 8,141	\$ 7,1	\$ 0,54Z	,	\$ 8,885		\$12,317	-\$1,254 \$10,186		\$ 7,068	€9	8		6	9		CASH	
24.40%	+	24.40%	 	24.40%		╌	24.40%	.	24.40%	+-	24.40%	+	24.40%	24.40%	+-	24.40%		┿	-		33 00%	%	EZ RE	1 1 1
\$ 2,253	,	\$ 2,048		\$ 2,257	U	,	\$ 2,220	€9	\$ 2,330	,	\$ 2,430		\$ 3,365	\$ 2,781	•	\$ 1,932	69	\$ 2,330			e 1 100	\$	ER RET TOTAL	
\$ 1,99/		\$ 1,997		\$ 1,997	¥	7	\$ 1,798	€9	\$ 1,790	7	\$ 1,997		\$ 1,798	\$ 1,790	1	\$ 1,997		1		•	e 1 007		(Kaiser family)	
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4		\$ 14		\$ 14			\$ 14		<u>+</u>		\$ 14		\$ 14	<u>1</u>		\$ 74			-		14		SidiON	
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2,100		2,160		2,160), 1	2 4 4 4	1,960	2,160	,,900	1 060	2,160		1,960	1,900	1 060	2,160), , , , ,	1,900	1,960		2 141		BENEFITS	77
\$ 13,000	7	\$ 12,621		\$ 13,689		P	\$ 13,322	•	6	+	\$ 14,5/1	,	\$ 19,159	•	6 46 484	\$ 12,031		9 4	•		\$ 9654		COMP	IVIOL

Urban Economic Analyst II	Recreation Supervisor	Real Estate Agent	Public Works Supervisor I	Planner II	Neighborhood Services Coordinator	Management Assistant	Librarian, Supervising	Information Systems Specialist II	Human Resources Analyst	Equipment Supervisor	Civil Engineer	Engineer, Assistant I	Deputy City Attorney III	Deputy City Attorney II	Criminalist II	Case Manager II	Administrative Assistant II	Administrative Analyst II	Accountant III	Account Clerk III				RICHMOND
Redevelopment Specialist II	Recreation Supervisor	NO MATCH	Construction and Maintenance Supervisor	Planner II	Coordinator of Neighborhood Services	Associate Administrative Analyst LC 21	Administrative Librarian	NO MATCH	Personnel Analyst II	Equipment Supervisor	Associate Civil Engineer	Engineer I	Assistant City Attorney	Attorney II	NO MATCH	NO MATCH	Office Specialist	Administrative Services Analyst	Senior Accountant	Senior Accounting Assistant			Matching Class	
LC 21	LC 21	NM	LC 21	SEIU	LC 21	LC 21	LC 21	MM	LC 21	LC 21	LC 21	SEIU	EXEC	SEXEC	MM	M	SEIU	LC 21	LC 21	SEIU			JN T	-1
37.5	40		40	37.5	40	37.5	37.5		37.5	\$ 40	37.5	37.5	37.5	37.5			37.5	37.5	37.5	37.5			HRS	
\$ 8,195	\$ 7,129		\$ 7,694	\$ 8,116	\$ 9,322	\$ 8,195	\$ 9,233		\$ 8,004	\$ 8,247	\$ 9,650	\$ 6,654	\$ 15,319	\$ 13,729			\$ 5,539	\$ 8,195	\$ 9,233	\$ 5,795			Max Mo Salary	
\$63	\$63		\$63	\$63	\$63	\$63	\$63		\$63	\$63	\$63	\$63	\$63	\$63			\$63	\$63	\$63	\$63			Prof Devel (not TR)	
8.00%	8.00%		8.00%	8.00%	8.00%	8.00%	8.00%		8.00%	8.00%	8.00%	8.00%	8.00%	8.00%			8.00%	8.00%	8.00%	8.00%		%	EE RET CONT	
-\$656	-\$570		-\$616	-\$649	-\$746	-\$656	-\$739 \$		-\$640 \$	-\$660	-\$772	-\$532	-\$1,226	-\$1,098			-\$443	-\$656	-\$739	-\$464		49		
\$ 7,602	\$ 6,621		\$ 7,141	\$ 7,529	€9	\$ 7,602	\$ 8,557		\$ 7,426	\$ 7,650	\$ 8,940	\$ 6,184	\$ 14,156	\$ 12,693			\$ 5,159	\$ 7,602	\$ 8,557				NET CASH	
12.51%	12.51%		12.51%	12.51%	12.51%	12.51%	12.51%		12.51%	12.51%	12.51%	12.51%	12.51%	12.51%			12.51%	12.51%	12.51% \$	12.51%		%	EX R	1
\$ 1,025.27	\$ 891.91		\$ 962.60	-	\$ 1,166.28	12.51% \$ 1,025.27	12.51% \$ 1,155.10		\$ 1,001.39	\$ 1,031.78	\$ 1,207.27	\$ 832.47	\$ 1,916.59	\$ 1,717.64			\$ 693.03	\$ 1,025.27	\$ 1,155.10			65	ER RET Normal	
19.19%	19.19% \$		19.19%		19.19%	19.19%	19.19%		19.19%	19.19%	19.19%	19.19% \$	19.19%	19.19%			19.19%	19.19%	19.19%	19.19%		%	F	
\$ 1,572.78			\$ 1,476.63	1,557.64	1,789.08				19.19% \$ 1,536.14	\$ 1,582.76	\$ 1,851.97	\$ 1,277.02	19.19% \$ 2,940.06	٠	-		\$ 1,063.12	\$ 1,572.78				45	ER RE I DAAL	
\$ 2,598			\$ 2,439			\$ 2,598	\$ 2,92/		\$ 2,538	\$ 2,615	\$ 3,059			\$ 4,353			\$ 1,756	\$ 2,598	2,927				TOTAL	
\$ 1,997	\$ 1,997		\$ 1,997	\$ 1,997	\$ 1,997	\$ 1,997	\$ 1,99/		\$ 1,997	\$ 1,997							\$ 1,997	\$ 1,997	\$ 1,997	\$ 1,997			(Kaiser family)	
69	-		69	65	60	49	4		69	-	⊢	-	-	-	+-		49	41	4	69			CENT	1
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2,13/	2,13/		2,13/					2	2,137	2,137	+						2,137	_					BENEFITS	Ĭ
\$ 12,992			\$ 12,332	1					\$ 12,741		١.	١.					\$ 9,495	١.	1	1	-		COMP	INTOT

Urban Economic Analyst II	Recreation Supervisor	Real Estate Agent	Public Works Supervisor I	Planner II	Neighborhood Services Coordinator	Management Assistant	Librarian, Supervising	Information Systems Specialist II	Human Resources Analyst	Equipment Supervisor	Civil Engineer	Engineer, Assistant I	Deputy City Attorney III	Deputy City Attorney II	Criminalist II	Case Manager II	Administrative Assistant II	Administrative Analyst II	Accountant III	Account Clerk III				SAN FRANCISCO
NO MATCH	Recreation Supervisor	Real Property Officer	General Laborer Supervisor I	Planner II	¥	Senior Management Assistant	Librarian III	IS Administrator II	Human Resource Analyst	Automotive Mechanic Assistant Supervisor	Associate Engineer	Junior Engineer	NO MATCH	NO MATCH	Criminalist II	NO MATCH	Senior Clerk Typist	Administrative Analyst	Accountant III	int Clerk			Matching Class	
M	SEIU 1021	Professional & Tech Engrs, Local 21	Laborers, Local 261	Professional & Tech Engrs, Local 21	Z	SEIU 1021	SEIU 1021	Professional & Tech Engrs, Local 21	Professional & Tech Engrs, Local 21	Automotive Machinists, Local 1414	Professional & Tech Engrs, Local 21	Professional & Tech Engrs, Local 21	M	MM	Professional & Tech Engrs, Local 21	M	SEIU 1021	SEIU 1021	Professional & Tech Engrs, Local 21	SEIU 1021			TINU	
	40	40	40	40		40	40	40	40	40	40	40			40		40	40	40	46			HRS	
	\$ 8,108	\$ 9,852	\$ 6,624	\$ 8,3/4		\$ 8,643		\$ 8,214	\$ 8,554	\$ 9,159	\$10,955	\$ 8,335			\$10,636		\$ 5,779	\$ 9,191	\$ 9,191	\$ 6,292			Max Mo Salary	
	\$0	\$167	\$100	\$16/		\$0	\$0	\$167	\$167	\$50	\$167	\$167			\$167		\$0	\$0	\$167	\$0			Prof Devel (not TR)	
	11.00%	11.50%	11.00%	11.00%		11.00%	+-	11.00%	11.00%	11.00%					11.50%		11.00%	11.00%	11.00%	+	\top	%	EE RET CONT	7
	-\$892	<u> </u>		<u> </u>	1	-\$951	1~	-\$904		-\$1,007			 		\$1,223	-	-\$636 \$	-\$1,011 \$	-\$1,011	┿	4-4	69		4
	\$ 7,216		\$ 5,995			\$ 7,692	\$ 8,604	\$ 7,477	l	\$ 8,201		İ			\$ 9,580		5,143	8,180	8,34/				NET CASH	1200
	19.81%			+		19.81%						 	+		19.31%	+	19.81%	19.81%	19.81%			%	ָרֵ מַ	20 00
	\$ 1,606					4 1,712									\$ 2,054		\$ 1,145	\$ 1,821	\$ 1,821		11	49	EK KET Total	7,4,5
	\$ 1,430	69	41	6	9	\$ 1,430	69	49	69	€4	4	69			\$ 1,430	İ	\$ 1,430	\$ 1,430			11		(Kaiser family)	UE AI TL
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	\$ 1,596	€				\$ 1,590									-,590		\$ 1,596	\$ 1,596		1 506	4 1 506		BENEFITS	TOTAL
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	11,310	13,517	9,002	1,10	11 796	11,991	13,179	11,604	12,012	12,619	3,000	11,/49			14,453	14 453	8,520	12,608	i,	10 775	0 125		i C	TOTAL COMP

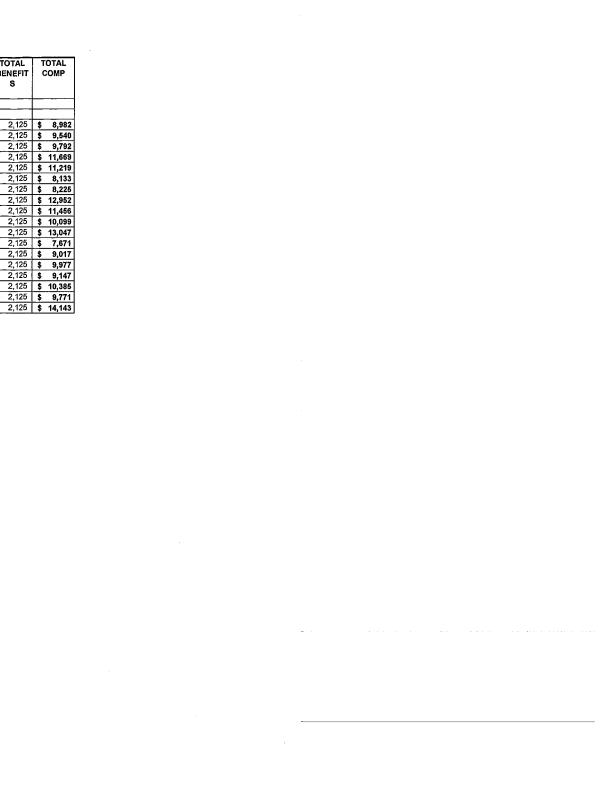
	Matching Class	UNIT HRS	HRS	Sa Sa	Max Mo Salary	Prof Devel	EE RET	CONT	EE RET CONT NET CASH		ER RET	ER R	ER RET UAAL				DENTAL	VISION		BENEFITS	COMP
						(not TR)										ramily)					
							%	\$		%	\$	%	\$								
										-	i							-	╁		
Account Clerk III	Principal Account Clerk	ME T	40	↔	5,873	\$83	6.85%	-\$402	\$ 5,55	5,554 18.61%	\$	1,093 80.55%			5,823 \$	1,782	\$ 162	-	69	1,952	\$ 13,731
Accountant III	Senior Accountant	CMP	40	↔	8,684	\$83	6.85%	-\$595	\$ 8,172	2 18.61%	\$ 1	,616 80.55%		ı	8,611 \$			╌	╁╴		١.
Administrative Analyst II		MET.	40	\$	7,420	\$83	6.85%	-\$508	\$ 6,99	6,995 18.61%	49	1,381 80.55%		49	7,358 \$			+	╫	+	١.
Administrative Assistant II	Principal Office Specialist	MEF	40	ક	5,457	\$83	6.85%	-\$374	\$ 5,166	6 18.61%	49	1,015 80.55%	% \$4,395	49	5,411 \$	1,782	\$ 162	4	€	1,952	\$ 12,903
Case Manager II	NO MATCH	MN											i		-				ŀ		
Criminalist II	NO MATCH	MN																+	+	200	1
Deputy City Attorney II	Deputy City Attorney II	₽₽	40	69	9,850	\$83	6.85%	-\$675	\$ 9,25	9,258 18.61%		3 80.55	\$ 1,833 80.55% \$7,934 \$ 9,767	43		\$ 1,782	\$ 162	#	α #	756.1	\$ 27,552
Deputy City Attorney III	Deputy City Attorney III	된	40	€9	11,102	\$83	6.85%	-\$760	\$ 10,425	5 18.61%	69	2,066 80.55%	% \$8,942	2 \$ 11,009	\$ 600				65	1,952	
Engineer, Assistant I	Engineer I	ÆA	40	49	7,928	\$125	6.85%	-\$543	\$ 7,510		49	5 80.55		\$			١.	-	╁	1,952	1
Civil Engineer	Associate Engineer	AEA	40	49	9,594	\$125	6.85%	-\$657	\$ 9,062	2 18.61%	49	,785 80.55%	% \$7,728	69	9,513 \$	1,782		-	╫	1,952	
Equipment Supervisor	Equipment Maintenance Supervisor	N 	40	↔	8,258		6.85%	-\$566	\$ 7,69	7,692 18.61%	\$	1,537 80.55%	% \$6,651	69	8,188	1,/82			 	706'1	
Human Resources Analyst	Analyst II	MEF	40	↔	7,420	\$83	6.85%	-\$508	\$ 6,995	5 18.61%	49	80.55		\$ 7	358	1,782	ļ		╫		
Information Systems Specialist Network Technician III	Network Technician III	MEF	40	₩	7,285	\$83	6.85%	-\$499	\$ 6,869	9 18.61%	69	1,356 80.55%	% \$5,868 \$		7,224 \$	1,782	\$ 162	69	∞	1,952	\$ 16,545
Librarian, Supervising	Senior Librarian	CMP	40	↔	7,285	\$83	6.85%	-\$499	\$ 6,869	9 18.61%	€9	6 80.55	1,356 80.55% \$5,868 \$		7,224 \$	1,782			┿		
Management Assistant	Senior Analyst	CMP P	40	69	8,684	\$83	6.85%	-\$595	\$ 8,172	2 18.61%	\$,616 80.55%	% \$6,995 \$		8,611 \$	1,782	\$ 162	\$	∞		\$ 19,331
Neighborhood Services	Crime Prevention Specialist	MET	40	↔	6,162	\$83	6.85%	-\$422	\$ 5,823	3 18.61%	↔	1,147 80.55%	% \$4,963 \$		6,110 \$	1,782	\$ 162	\$	∞	1,952	69
Planner II	Planner II	MEF	40	↔	7,448	\$83	6.85%	-\$510	\$ 7,021	1 18.61% \$		36 80.55	1,386 80.55% \$5,999 \$		7,386 \$	1,782	\$ 162	\$	64		49
Public Works Supervisor I	nce Supervisor	AMSP	40	co	8,258	\$83	6.85%	-\$566	\$ 7,775	5 18.61%	\$,537 80.55%		69	+-		1	-	+		1
Real Estate Agent	Real Property Agent II	MEF	40	49	7,907	\$83	6.85%	-\$542	\$ 7,44	7,449 18.61%	*	,472 80.55%	\$6,369	\$		1,782		-	╁	1,952	
Recreation Supervisor	Recreation Supervisor	CMP	40	49	7,271	\$83	6.85%	_	\$ 6,857	7 18.61%	€9	3 80.55		\$ 7		1,782			╫	1,952	
Urban Economic Analyst II	nt Officer	CMP	40	€9	9,563	\$83	6.85%	-\$655	\$ 8,991	18.61%	€9	1,780 80.55%	% \$7,703 \$ 9,482	\$,482 \$	1,782	\$ 162	\$		1,952	\$ 21,081

Urban Ec Analyst II	Recrea	Real Es	Supervisor I	Public Works	Planner II	Coordinator	Neighb	Manage	Libraria	Specialist II	Informa	Analyst	Human	Equipm	Civil Engineer	Engine	Deputy	Deputy	Criminalist II	Case M	Assistant II	Admini	Admini	Accountant III	Accour			
Urban Economic Analyst II	Recreation Supervisor	Real Estate Agent	isor I	Works	rll	nator	Neighborhood Services	Management Assistant	Librarian, Supervising	list II	Information Systems	•	Human Resources	Equipment Supervisor	1gineer	Engineer, Assistant I	Deputy City Attorney III	Deputy City Attorney II	alist II	Case Manager II	Int II	Administrative	strative A	itant III	Account Clerk III			VALLEJO
"	rvisor	#						sistant	vising		tems		es	rvisor		ant I	rney III	rney ii					nalyst II					
Analyst II	No Match	No Match		Public Works Supervisor	Associate Planner		No Match	No Match	No Match	Specialist	Information Services		Personnel Analyst II	Equipment Maint Sup	Associate Civil Engineer	No Match	Assistant City Attorney I	Deputy City Attorney II	No Match	No Match		Administrative Secretary	Administrative Analyst II Administrative Analyst II	Senior Accountant	Accounting Technician		Matching Class	
IBEW		×		IBEW	IBEW		Z	M	NN		IBEW		CAMP	IBEW	IBEW	MN	CAMP	CAMP	NM	M		IBEW	CAMP	IBEW	IBEW		UNIT	
40				40	40						40		40	40	40	40	40	40				4	46	40	40		HRS	
\$ 7,241	1			\$ 6,400	\$ 7,241						\$ 6,892		\$ 8,937	\$ 6,724	\$ 8,194		\$ 13,950	\$ 10,893			1	\$ 5,656	\$ 8,937	\$ 7,609	\$ 5,943		Max Mo Salary	
#0	3			\$0	\$0						\$0		\$0	\$0	\$0		\$0	\$0				\$0	\$0	\$0	\$0		Prof Devel (not TR)	
9.00%				9.00%	9.00%						9.00%		9.00%	9.00%	9.00%		9.00%	9.00%				9.00%	9.00%	9.00%	9.00%	%	E R	
-\$652				-\$576	-\$652 \$						-\$620		-\$804 \$	6 -\$605 \$	-\$737		-\$1,255	-\$980				-\$509	-\$804	-\$685	-\$535	\$	EE RET CONT	
€.				↔							↔				€9		↔	↔				↔	↔	69	\$		NET CASH	
6,590	+			5,824	6,590						6,272	_	8,132	6,119	7,456		12,694	9,912			 	5,147	8,132	6,924	5,408		:ASH	
10.05% \$				10.05% \$	10.05% \$						10.05% \$		10.05% \$	10.05% \$	10.05% \$		10.05% \$1,402	10.05%				10.05% \$	10.05% \$	10.05% \$	10.05% \$	%	ER RET NORMAL	
22	1			643	728						692		898	676	823		1,402	\$1,094				568	898	764	597	\$	A 4	
22.63%	3			22.63%	22.63%						22.63%		22.63% \$ 2,022	22.63%	22.63% \$ 1,854		22.63%	22.63%				22.63%	22.63% \$ 2,022	22.63%	22.63%	%	ER RET UAAL	
\$ 1,638				22.63% \$ 1,448	22.63% \$ 1,638						\$ 1,559			22.63% \$ 1,521	\$ 1,854		\$ 3,156	\$ 2,464				\$ 1,280	\$ 2,022	\$1,721	\$ 1,345	\$	UAAL	
\$ 2,300	1			\$ 2,091	\$ 2,366						\$ 2,252		\$ 2,920	\$ 2,197	\$ 2,677		\$ 4,558	\$ 3,559			1	\$ 1,848	\$ 2,920	\$ 2,486	\$ 1,942		ER RET TOTAL	
4	•			49	49						€9		69	49	49	_	€9	↔				↔	69	69	€9		HEALTH (Kaiser family)	
1,498	-			1,498 \$	1,498 \$						1,498 \$		1,498 \$	1,498 \$	1,498 \$		1,498 \$	1,498 \$				1,498 \$	1,498 \$	1,498 \$	-			1
1/8	170			179	179						179		179	179	179		179	179				179	179	179	179		DENTAL	
#				€9	€9						69		€9	€9	€9		69	€9				€9	\$	\$	1		VISION	
δ Ψ	+	H		23 \$	23 \$					_	23 \$		23 \$	23	23		23	23		-	1	23 \$	23 \$	⊢	23			1
1,700	1 700			1,700	1,700						1,700		1,700	1,700	1,700		1,700	1,700				1,700	1,700	1,700	1,700		TOTAL BENEFITS	
*	-			49	49						€9		49	49	\$		49	49				\$	49	49	_		و <u>۲</u>	
11,300				10,192	11,308						10,844		13,557	10,621	12,571		20,207	16,152				9,205	13,557	11,795	9,585		COMP	

Classification	N	Alameda County		erkeley	Col	ncord	Contra Costa County	Fı	remont	На	ayward	Rich	nmond	Fran (City	an cisco y and unty)	San Jose	V	allejo	MEDIAN	MEAN	adji 40	akland usted to 0 hour week	OAKLAND TO MEDIAN	OAKLAND TO MEAN
Account Clerk II	10	\$ 8,177	<u> </u>	9,550	\$	8,379	\$ 7,387	•	9,858	6	8,994	\$	9,094	•	8,109	\$ 12,647	<u> </u>	7,711	\$ 8,686	\$ 8,991	\$	8,982	3.29%	-0.09%
Administrative Assistant I	10	\$ 7,783		9,408			\$ 6,903	Ψ	9,490	9		\$	8,974			\$ 10,852				\$ 8,548	Φ	9,540	10.82%	10.40%
Animal Control Officer	7	\$ 8,769		9,948	Ψ	0,379	\$ 9,352	Φ	9,707	9	9,398	Ψ	0,974	Φ		\$ 13,490	Ψ	7,140		\$ 9,910	φ.	9,792	4.02%	-1.20%
Auto Equipment Mechanic	8	\$ 10,167		3,340			\$ 9,738	4	11,823	9	10,623	<u>e</u>	9,577	φ ,		\$ 12,374	4	9,392		\$ 10,556		11,669	10.92%	9.54%
Construction Inspector (field)	6	Ψ 10,107	+		\$ /	11,667	Ψ 9,730	۳	11,023	_	11,692	φ •	10,519		11,134	\$ 16,044				\$ 10,336		11,219	-1.62%	-5.84%
Custodian	6	\$ 7,358	+	8,499		_	\$ 6,456			*	11,002	ψ ¢	8,251	Φ Φ	7,938	ψ 10,044	Ψ_	10, 192		\$ 7,677	\$	8,133	4.73%	5.60%
Early Head Start Instructor	ISD	Ψ 7,000	+	0,433	Ψ	1,000	\$ 7,022	\$	8,577	-		Ψ	0,201	\$	7,333				ISD	ISD	\$	8,225	ISD	ISD
Fire Prevention Bureau Inspector, Civil	ISD		\$	13,115			Ψ 1,022	\$	12,594					\$	16,234		\$	10,621	ISD	ISD	\$	12,952	ISD	ISD
leavy Equipment Operator	9	\$ 11,171		10,817	\$	9,562	\$ 10,079	۳	12,004	\$	9,861	\$	9,577		12,182	\$ 15,347	\$	9,205	\$ 10,079	\$ 10,867	\$	11,456	12.02%	5.14%
Help Desk Specialist	6	\$ 9,977		10,017		8,847	Ψ 10,070			\$	10,308	\$			10,018	Ψ 10,0-11	\$	8,843	\$ 9,998	\$ 9,791	\$	10,099	1.00%	3.05%
ibrarian II	7	\$ 9,694		12,511	Ψ_	0,047	\$ 9,583	<u> </u>	· · · · · · · · · · · · · · · · · · ·		11,032	\$			12,102	\$ 16,314	╨	0,040		\$ 11,821	\$	13,047	11.79%	9.40%
Park Attendant	6	Ψ 0,004	+*	12,011			\$ 6,290	\$	9,875	_	8,367	\$	8,251	\$	7,422	Ψ 10,017	\$	7,862	\$ 8,056		\$	7,671	-5.02%	-4.43%
Parking Control Technician	ISD		+				Ψ 0,200	 	0,010	Ψ_	0,001	\$	8,826	Ψ	1, 122	\$ 11,234	╫	7,002	ISD	ISD	\$	9,017	ISD	ISD
Police Services Technician II	6	\$ 8,769					\$ 9,835	\$	10,146			\$	9,756	\$	9,208	\$ 15,575	1			\$ 10,548	\$	9,977	1.82%	-5.72%
Public Works Maintenance Worker	9	\$ 8,115		9,364	\$	7,934	\$ 8,074	\$	9,853	\$	9,247	\$	9,069	Ψ	0,200	\$ 11,704	\$	7,563		\$ 8,992	\$	9,147	0.86%	1.70%
Revenue Assistant	ISD	0,710	+	0,004	-	7,504	\$ 8,250	├—	0,000	\$	9,654	•	5,500	\$	8,109	Ψ 11,70-7	\$	9,022	Ψ 3,003 ISD	ISD	\$	10,385	ISD	ISD
Sewer Maintenance Worker	6		\$	9,815	\$	8,847	Ψ 0,200			\$	9,995			\$	9.710	\$ 12,802	\$	8,172	\$ 9,762	\$ 9,890	\$	9,771	0.09%	-1.22%
Specialty Combination Inspector	9	\$ 12,095	\$	13,550	<u> </u>	0,011	\$ 11,433	\$	13,927	\$	12,119	\$	11,875	\$.	14,188	\$ 18,801	\$	11,308		\$ 13,255	\$	14,143	14.31%	6.28%
Protection and an inchantor		7 .2,500	+*	. 0,000			+ 11,100	╀	.0,021	+	,,,,	*	,0.0	*	,	+ 10,001	+	. 1,000	Ψ 12=, 110	Ψ 10,200	╫	,	1,1,5170	2.207

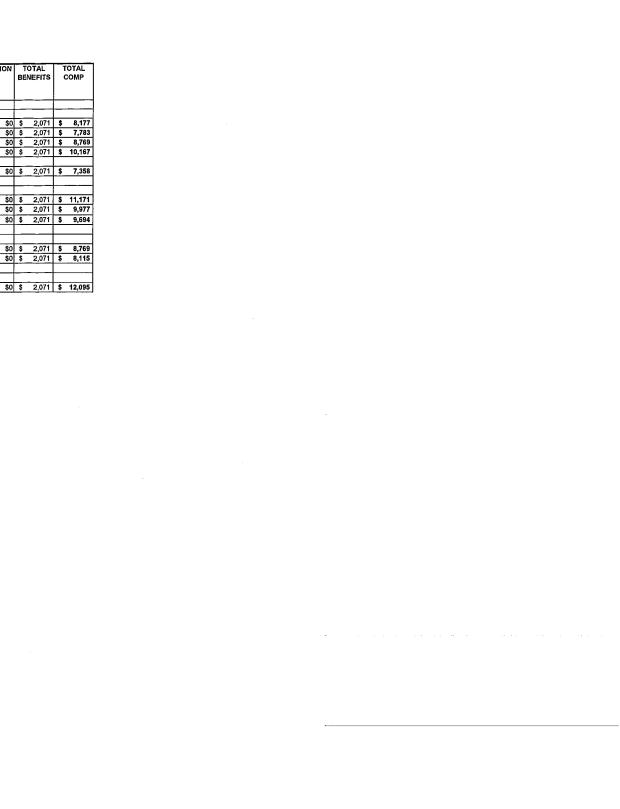
OAKLAND

-	UNIT	HRS/		lax Mo	Prof		RET	NET CASH	ER RET	NORMAL	ER RET	Γ UAAL	ER RET	HEALTH	DENTAL	VISION	TOTAL	TOTAL
		wk	8	Salary	Devel		DNT						TOTAL	(Kaiser			BENEFIT	COMP
					(not TR)									family)			S	
	├		├-			%	<u> </u>		%	\$	%	\$						
		†					<u> </u>		 /			*						
Account Clerk II	TC	37.5	\$	4,940	\$0	8.00%	-\$395	\$ 4,544	11.30%	\$ 558	27.51%	\$1,359	\$ 1,917	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 8,982
Administrative Assistant I	TC	40	\$	5,333	\$13	8.00%	-\$427	\$ 4,918	11.30%	\$ 603	27.51%	\$1,467	\$ 2,070	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 9,540
Animal Control Officer	TC	40	\$	5,523	\$0	8.00%	-\$442	\$ 5,081	11.30%	\$ 624	27.51%	\$1,519	\$ 2,144	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 9,792
Auto Equipment Mechanic	TC	40	\$	6,866	\$13	8.00%	-\$549	\$ 6,329	11.30%	\$ 776	27.51%	\$1,889	\$ 2,665	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 11,669
Construction Inspector (field)	TC	40	\$	6,542	\$13	8.00%	-\$523	\$ 6,031	11.30%	\$ 739	27.51%	\$1,800	\$ 2,539	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 11,219
Custodian	TC	40	\$	4,328	\$0	8.00%	-\$346	\$ 3,981	11.30%	\$ 489	27.51%	\$1,190	\$ 1,680	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 8,133
Early Head Start Instructor	TC	40	\$	4,385	\$13	8.00%	-\$351	\$ 4,047	11.30%	\$ 496	27.51%	\$1,206	\$ 1,702	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 8,225
Fire Prevention Bureau Inspector, Civil	TC	40	\$	7,790	\$13	8.00%	-\$623	\$ 7,180	11.30%	\$ 880	27.51%	\$2,143	\$ 3,024	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 12,952
Heavy Equipment Operator	TC	37.5	\$	6,713	\$13	8.00%	-\$537	\$ 6,188	11.30%	\$ 759	27.51%	\$1,847	\$ 2,605	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 11,456
Help Desk Specialist	TC	40	\$	5,735	\$13	8.00%	-\$459	\$ 5,289	11.30%	\$ 648	27.51%	\$1,578	\$ 2,226	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 10,099
Librarian II	TC	40	\$	7,859	\$13	8.00%	-\$629	\$ 7,243	11.30%	\$ 888	27.51%	\$2,162	\$ 3,050	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 13,047
Park Attendant	TC	40	\$	3,986	\$13	8.00%	-\$319	\$ 3,680	11.30%	\$ 451	27.51%	\$1,097	\$ 1,547	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 7,671
Parking Control Technician	TC	40	\$	4,965	\$0	8.00%	-\$397	\$ 4,568	11.30%	\$ 561	27.51%	\$1,366	\$ 1,927	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 9,017
Police Services Technician II	TC	40	\$	5,656	\$0	8.00%	-\$453	\$ 5,204	11.30%	\$ 639	27.51%	\$1,556	\$ 2,195	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 9,977
Public Works Maintenance Worker	TC	37.5	\$	5,059	\$0	8.00%	-\$405	\$ 4,654	11.30%	\$ 572	27.51%	\$1,392	\$ 1,963	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 9,147
Revenue Assistant	TC	40	\$	5,951	\$0	8.00%	-\$476	\$ 5,474	11.30%	\$ 673	27.51%	\$1,637	\$ 2,309	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 10,385
Sewer Maintenance Worker	TC	40	\$	5,499	\$13	8.00%	-\$440	\$ 5,071	11.30%	\$ 621	27.51%	\$1,513	\$ 2,134	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 9,771
Specialty Combination Inspector	TC	37.5	\$	8,649	\$13	8.00%	-\$692	\$ 7,969	11.30%	\$ 977	27.51%	\$2,379	\$ 3,357	\$ 1,997	\$ 106	\$ 22	\$ 2,125	\$ 14,143



ALAMEDA CO								l													
Survey Class	Matching Class	UNIT	HRS	Max Mo Salary	Prof Devel (not TR)	EE RE	T CONT	NET	CASH	ER RET	NORMAL	ER RE	T UAAL	ER RET TOTAL	HEALTH (Kaiser family)	DENTAL	VISION	TO1 BENE		COM	
						%	\$			%	\$	%	\$								
Account Clerk II	Account Clerk II	SEIÜ	37.5	\$ 4,915	\$58	7.81%	-\$384	\$ 4	,589	10.16%	\$ 499	12.90%	\$ 634	\$1,133	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 8	3,177
Administrative Assistant I	Clerk II	SEIU	37.5	\$ 4,594	\$58	7.81%	-\$359	\$ 4	,294	10.16%	\$ 467	12.90%	\$ 593	\$1,059	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 7	7,783
Animal Control Officer	Sheriff's Technician	SEIU	40	\$ 5,396	\$58	7.81%	-\$421	\$ 5	,033	10.16%	\$ 548	12.90%	\$ 696	\$1,244	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 8	3,769
Auto Equipment Mechanic	Auto Mechanic	втс	40	\$ 6,545	\$42	7.81%	-\$511	\$ 6	,076	10.16%	\$ 665	12.90%	\$ 844	\$1,509	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 10	,167
Construction Inspector (field)	No Match	NM																			
Custodian	Janitor	SEIU	37.5	\$ 4,249	\$58	7.81%	-\$332	\$ 3	,976	10.16%	\$ 432	12.90%	\$ 548	\$ 980	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 7	358
Early Head Start Instructor	No Match	NM																_			
Fire Prevention Bureau Inspector, Civil	No Match	NM																_			_
Heavy Equipment Operator	Heavy Equipment Operator	втс	40	\$ 7,361	\$42	7.81%	-\$575	\$ 6	,828	10.16%	\$ 748	12.90%	\$ 950	\$1,698	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 11	,171
Help Desk Specialist	Technical Support Specialist II	SEIU	37.5	\$ 6,378	\$58	7.81%	-\$498	\$ 5	,938	10.16%	\$ 648	12.90%	\$ 823	\$1,471	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 9	,977
Librarian II	Librarian II	SEIU	37.5	\$ 6,147	\$58	7.81%	-\$480	\$ 5	.726	10.16%	\$ 625	12.90%	\$ 793	\$1,418	\$ 2,009	\$ 62	\$0	\$:	2.071	\$ 9	,694
Park Attendant	No Match	NM					-									,	,,,		-,	•	,
Parking Control Technician	No Match	NM																			
Police Services Technician II	Sheriff's Technician	SEIU	40	\$ 5,396	\$58	7.81%	-\$421	\$ 5	,033	10.16%	\$ 548	12.90%	\$ 696	\$1,244	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 8	,769
Public Works Maintenance Worker	Laborer	втс	40	\$ 4,878	\$42	7.81%	-\$381	\$ 4	538	10.16%	\$ 496	12.90%			\$ 2,009	\$ 62	\$0		2.071		,115
Revenue Assistant	No Match	NM			·					"						· ·	<u> </u>	·			-
Sewer Maintenance Worker	No Match	NM														l					$\overline{}$
Specialty Combination Inspector	Building Inspector II	SEIU	40	\$ 8,098	\$58	7.81%	-\$632	\$ 7	,524	10.16%	\$ 823	12.90%	\$ 1,045	\$1,867	\$ 2,009	\$ 62	\$0	\$:	2,071	\$ 12	.095

ALAMEDA CO



% \$

8.00%

8.00%

8.00%

8.00%

8.00%

8.00%

8.00%

8.00%

8.00%

NET

CASH

-\$453 \$ 5,214

-\$445 \$ 5,113

-\$478 \$ 5,497

-\$674 \$ 7,749

-\$636 \$ 7,319

-\$442 \$ 5,082

-\$470 \$ 5,402

-\$701 \$ 8,058

8.00% -\$388 \$ 4,467

ER RET Total

29.4% \$1,666.16

29.4% \$1,633.94

29.4% \$1,756.74

-\$532 \$ 6,115 | 29.4% \$1,954.21 | \$ 2,066 | \$ 151

\$

%

HEALTH DENTAL VISION

\$2,066 \$ 151

\$2,066 \$ 151

151

\$2,066 \$

29.4% \$1,427.50 \$ 2,066 \$ 151

29.4% \$2,476.19 \$ 2,066 \$ 151

29.4% \$2,339.02 \$ 2,066 \$ 151

29.4% \$1,624.06 \$ 2,066 \$ 151

29.4% \$2,575.12 \$ 2,066 \$ 151

29.4% \$1,726.43 \$ 2,066 \$

(Kaiser family)

Max Mo | Prof Devel | EE RET CONT

(not TR)

\$0

\$0

\$0

\$0

\$0

\$0

\$0

\$0

\$0

\$0

Salary

\$ 5,667

\$ 5,558

\$ 5,975

\$ 4,855

\$ 8,422

\$ 6,647

\$ 7,956

\$ 5,524

\$ 5,872

\$ 8,759

40

40

40

40

40

40

40

40

40

40

SEIU 1021 M&C

SEIU 1021 M&C

SEIU 1021 M&C

Comm Svcs & PT Rec Leaders

SEIU 1021

NM

NM

NM

NM

Comm Svcs & PT Rec Leaders

SEIU 1021 M&C

SEIU 1021 M&C

SEIU 1021

NM

NM

Construction Equipment | SEIU 1021

BERRELE I			
Survey Class	Matching Class	UNIT	
Account Clerk II	Assourting Office	CEII 4004 M0.0	ŀ
Account Clerk II	Accounting Office	SEIU 1021 M&C	

Fire Prevention Bureau Inspector, Civil Fire Prevention Inspector | SEIU 1021

Specialist II

NO MATCH

NO MATCH

NO MATCH

Operator

No Match

No Match

No Match

No Match

No Match

Skilled Laborer

Buidling Inspector I

Laborer

Librarian II

Janitor

Office Specialist II

Animal Control Officer

BEDKELEV

Administrative Assistant I

Auto Equipment Mechanic

Early Head Start Instructor

Heavy Equipment Operator

Parking Control Technician

Sewer Maintenance Worker

Police Services Technician II

Public Works Maintenance Worker

Specialty Combination Inspector

Help Desk Specialist

Construction Inspector (field)

Animal Control Officer

Custodian

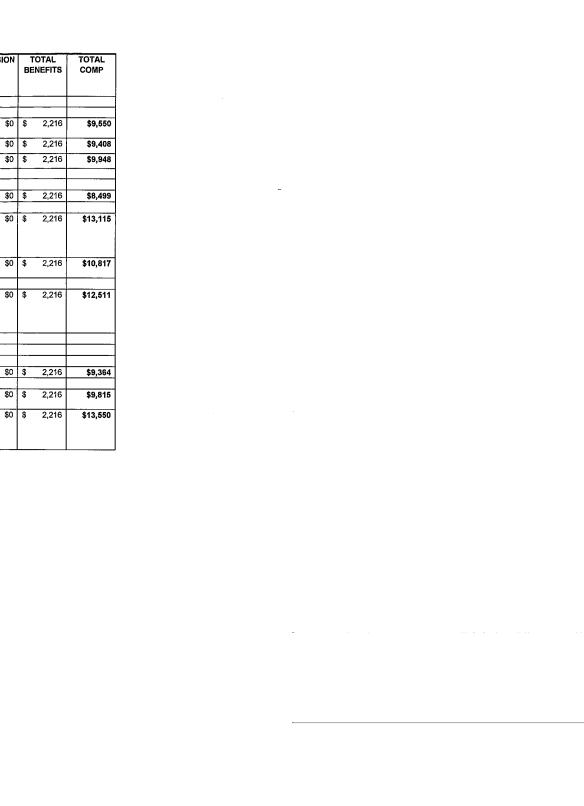
Librarian II

Park Attendant

Revenue Assistant

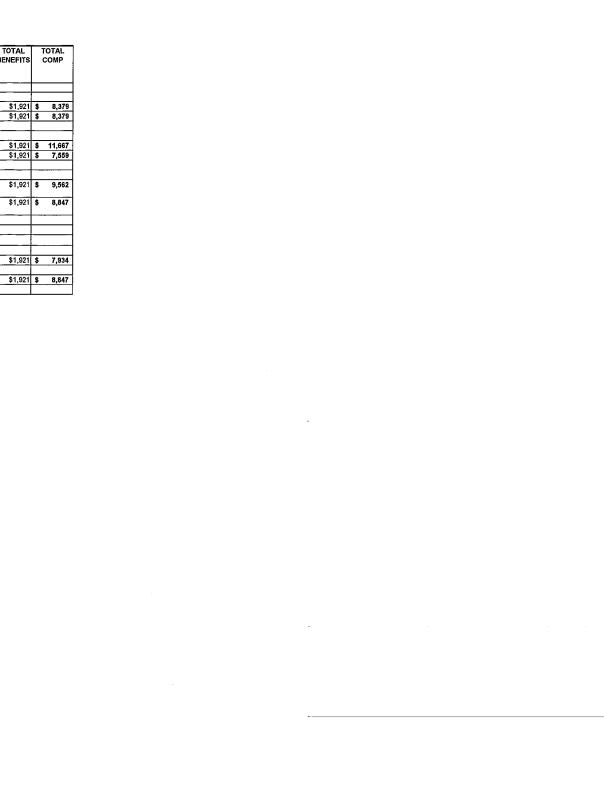
Comm Svcs & PT Rec Leaders

BERKELEY



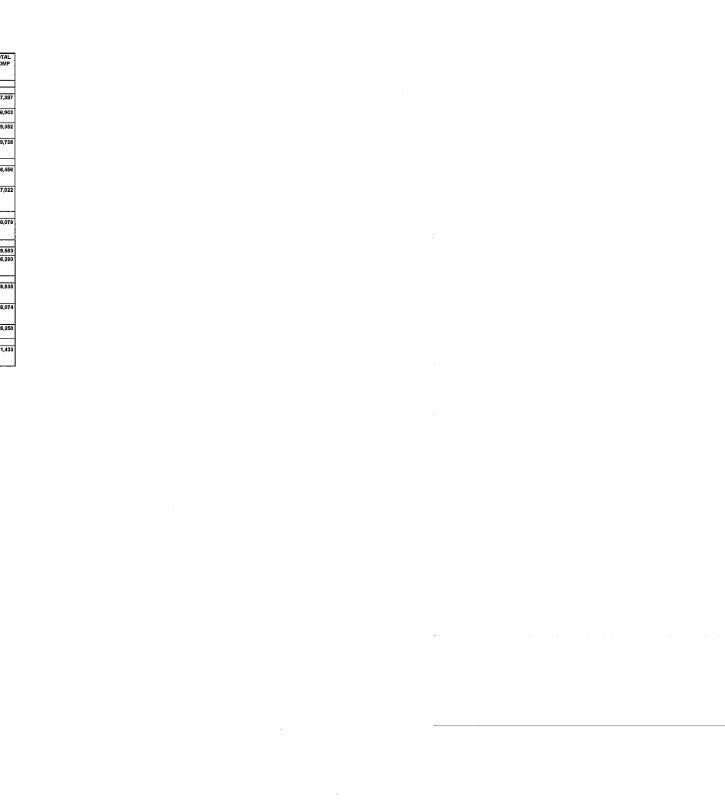
CONCORD																					
	Matching Class	UNIT	HRS		lax Mo Salary	Prof Devei (not TR)	EE RE	TCONT	NE	ET CASH	ER F NOR		ER RE	TUAAL	ER RET TOTAL	HEALTH (Kaiser family)	DENTAL	VISION	TOTAL BENEFIT	s	TOTAL COMP
							%	\$			%	\$	%	\$							
Account Clerk II	Account Clerk II	ATC	40	s	4.728	\$0	8.00%	-\$378	-	4,349	10.08%	\$477	26 51%	\$ 1,253	\$ 1 720	\$ 1.780	\$132.20	\$0	\$1,92	1 6	8,379
Administrative Assistant I	Administrative Clerk I	ATC	40	\$	4.728	\$0	8.00%	-\$378	\$		10.08%			\$ 1,253				\$0	\$1,92		8,379
Animal Control Officer	NO MATCH	NM			- 11.25	- 7-	0.00.0	¥5.15	Ť	1,010	10.0070	V ,	20.0170	Ψ 1,200	Ψ 1,700	Ψ 1,700	VIOL.LO	- 40	91,02	' '	0,010
Auto Equipment Mechanic	NO MATCH	NM							1											+	
Construction Inspector (field)	Construction Inspector	ATC	40	\$	7,135	\$0	8.00%	-\$571	\$	6,564	10.08%	\$719	26.51%	\$ 1,891	\$ 2,611	\$ 1,789	\$132.20	\$0	\$1,92	1 \$	11,667
Custodian	Custodian	F&O	40	\$	4,127	\$0	8.00%	-\$330	\$	3,797	10.08%	\$416		\$ 1,094				\$0	\$1,92		7,559
Early Head Start Instructor	NO MATCH	NM																		Ť	
Fire Prevention Bureau Inspector, Civil	NO MATCH	NM			"															十	
Heavy Equipment Operator	Heavy Equipment Operator I	ATC	40	\$	5,593	\$0	8.00%	-\$447	\$	5,146	10.08%	\$564	26.51%	\$ 1,483	\$ 2,047	\$ 1,789	\$132.20	\$0	\$1,92	1 \$	9,562
Help Desk Specialist	Information Systems Technician I	ATC	40	\$	5,071	\$0	8.00%	-\$406	\$	4,665	10.08%	\$511	26.51%	\$ 1,344	\$ 1,855	\$ 1,789	\$132.20	\$0	\$1,92	1 \$	8,847
Librarian II	No Match	NM							T			-								\top	
Park Attendant	No Match	NM																		Ť	
Parking Control Technician	No Match	NM																		+	
Police Services Technician II	No Match	NM							+-											十	
Public Works Maintenance Worker	Maint Worker I	F&O	40	\$	4,402	\$0	8.00%	-\$352	\$	4,050	10.08%	\$444	26.51%	\$ 1,167	\$ 1.611	\$ 1.789	\$132.20	\$0	\$1,92	1 8	7,934
Revenue Assistant	No Match	NM		Г					Ť	<u>-</u>								-		Ť	,
Sewer Maintenance Worker	Maint Worker II	F&O	40	\$	5,071	\$0	8.00%	-\$406	\$	4,665	10.08%	\$511	26.51%	\$ 1,344	\$ 1,855	\$ 1,789	\$132.20	\$0	\$1,92	1 \$	8,847
Specialty Combination Inspector	No Match	NM							Г											Ť	

CONCORD



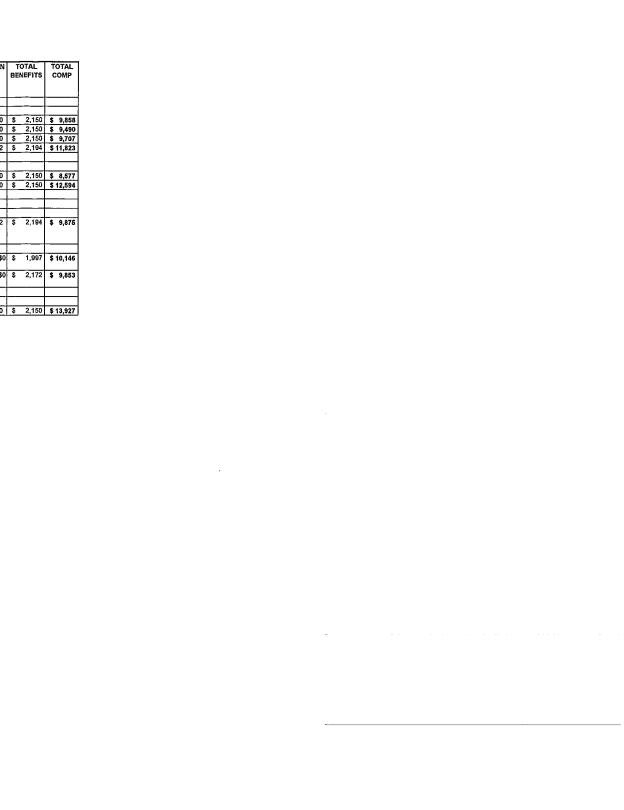
CONTRA COSTA CO																				
	Matching Class	UNIT	HRS	Max Mo Salary	Prof Devel (not TR)		T CONT	NET	CASH	ER RET	NORMAL	ER RE	T UAAL	ER RET TOTAL	HEALTH (Kalser family)	DENTA	VISION	TO' BENE	FAL	COMP
						%	\$			%	\$. %	\$							
Account Clerk II	Account Clerk - Experienced	Local 2700 - General Clerical Unit	40	\$ 4,199	\$63	12.70%	-\$533	\$	3,729	15.70%	\$ 659	13.43%	\$ 564	\$1,223	\$ 1,825	\$ 77	\$0	\$	1,902	\$ 7,397
Administrative Assistant I	Clerk-Experienced	Local 2700 - General Clerical Unit	40	\$ 3,825	\$63	12.70%	-\$486	\$	3,402	15.70%	\$ 601	13.43%	\$ 514	\$1,114	\$ 1,825	\$ 77	\$0	\$	1,902	\$ 6,903
Animal Control Officer	Animal Services Officer	Local 1 - Agricultural & Animal Control Unit	40	\$ 5,721	\$63	12.70%	-\$726	\$	5,057	15.70%	\$ 898	13.43%	\$ 768	\$1,667	\$ 1,825	\$ 77	\$0	\$	1,902	\$ 9,352
Auto Equipment Mechanic	Equipment Mechanic	Local 856 - General Services & Maintenance Unit	40	\$ 6,129	\$63	12.70%	-\$778	\$	5,413	15.70%	\$ 962	13.43%	\$ 823	\$1,785	\$ 1,685	\$ 77	\$0	\$	1,762	\$ 9,738
Construction inspector (field)	No Match	NM																		
Custodian	Custodian II	Local 856 - General Services & Maintenance Unit	40	\$ 3,587	\$63	12.70%	-\$455	\$	3,194	15.70%	\$ 563	13.43%	\$ 482	\$1,045	\$ 1,685	\$ 77	\$0	\$ -	1,762	\$ 6,456
Early Head Start Instructor	Infant/Toddler Teacher - Project	Bargaining Unit: Local 1 - Family and Children's Services Unit	40	\$ 3,917	\$63	12.70%	-\$497	\$	3,482	15.70%	\$ 615	13.43%	\$ 526	\$1,141	\$ 1,825	\$ 77	\$0	\$	1,902	\$ 7,022
Fire Prevention Bureau Inspector, Civil	No Match	No Match															1			
Heavy Equipment Operator	Maint Worker IV	Local 856 - General Services & Maintenance Unit	40	\$ 6,393	\$63	12.70%	-\$812	\$	5,643	15.70%	\$ 1,004	13.43%	\$ 859	\$1,862	\$ 1,685	\$ 77	\$0	\$	1,762	\$ 10,079
Help Desk Specialist	No Match	NM																		
Librarian II	Librarian	Local 1 - Library Unit	40	\$ 5,900	\$63	12.70%	-\$749	\$	5,214	15.70%	\$ 926	13.43%	\$ 792	\$1,719	\$ 1,825	\$ 77	\$0	\$	1,902	\$ 9,583
Park Attendant	Groundskeeper	Local 856 - General Services & Maintenance Unit	40	\$ 3,458	\$63	12.70%	-\$439	\$	3,081	15.70%	\$ 543	13.43%	\$ 464	\$1,007	\$ 1,685	\$ 77	\$0	\$	1,762	\$ 6,290
Parking Control Technician	No Match	NM						I												
Police Services Technician II	Sheriff Community Svc Officer	DSA - Deputy Sheriff's Non-Sworn Rank & File Unit	40	\$ 6,144	\$0	12.70%	-\$780	\$	5,364	15.70%	\$ 965	13.43%	\$ 825	\$1,790	\$ 1,825	\$ 77	\$0	\$	1,902	\$ 9,835
Public Works Maintenance Worker	Maintenance Worker II	Local 856 - General Services & Maintenance Unit	40	\$ 4,840	\$63	12.70%	-\$615	\$	4,288	15.70%	\$ 760	13.43%	\$ 650	\$1,410	\$ 1,685	\$ 77	\$0	\$	1,762	\$ 8,074
Revenue Assistant	Tax Compliance Officer	Local 1 - Investigative Unit	40	\$ 4,868	\$63	12.70%	-\$618	\$	4,312	15.70%	\$ 764	13.43%	\$ 654	\$1,418	\$ 1,825	\$ 77	\$0	\$	1,902	\$ 8,250
Sewer Maintenance Worker	No Match	NM						1			l						1			
Specialty Combination Inspector	Building Inspector II	Local 856 - General Services & Maintenance Unit	40	\$ 7,441	\$63	12.70%	-\$945	\$	6,559	15.70%	\$1,168	13.43%	\$ 999	\$2,168	\$ 1,685	\$ 77	\$0	\$	1,762	\$ 11,433

COCO CTY



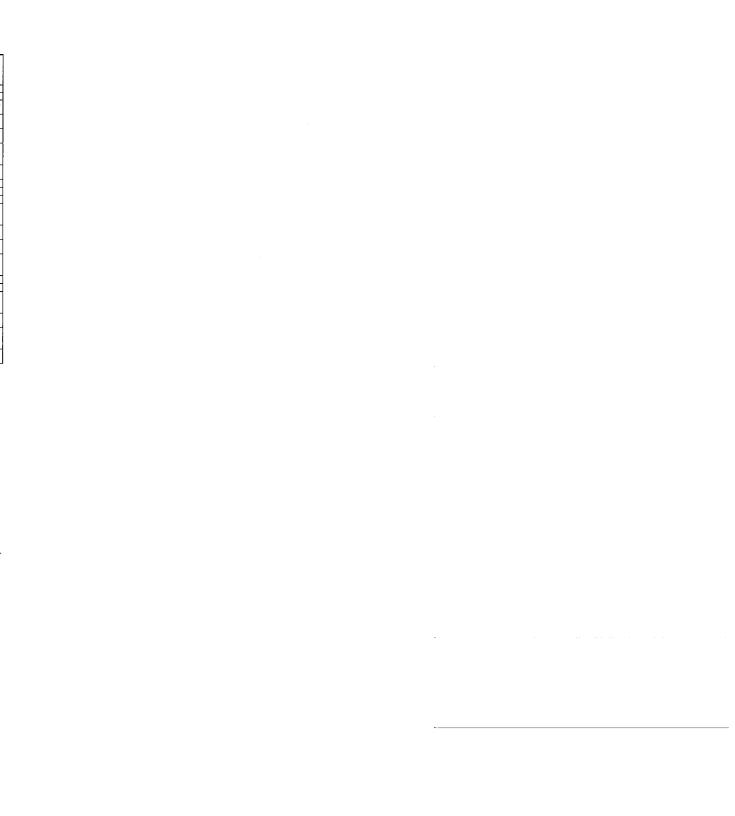
FREMONT																			
	Matching Class	UNIT	HRS	Max Mo Salary	Prof Devel (not TR)		RET ONT	NET CAS		R RET DRMAL	ER RE	T UAAL	ER RET TOTAL	HEALTH (Kaiser family)	DENTAL	VISIO		TOTAL ENEFITS	TOTAL
					-	%	\$		%	\$	%	\$					\pm		
Account Clerk II	Accounting Specialist II	CFEA	40	\$ 5,95	3 \$0	8.00%	-\$476	\$ 5,47	9 9.82	% \$ 585	19.60%	\$1,168	\$ 1,752	\$ 1,997	\$ 122	\$ 3	0 \$	2,150	\$ 9,858
Administrative Assistant I	Office Specialist II	CFEA	40	\$ 5,67	\$0	8.00%	-\$454	\$ 5,21	8 9.82	% \$ 557	19.60%	\$1,112	\$ 1,669	\$ 1,997	\$ 122	\$ 3	0 \$	2,150	\$ 9,490
Animal Control Officer	Animal Services Officer	CFEA	40	\$ 5,83	\$0	8.00%	-\$467	\$ 5,37	2 9.82	% \$ 573	19.60%	\$1,145	\$ 1,718	\$ 1,997	\$ 122	\$ 3	0 \$	2,150	\$ 9,707
Auto Equipment Mechanic	Fleet Mechanic I	Op Eng 3	40	\$ 7,44	\$0	8.00%	-\$595	\$ 6,84	4 9.82	% \$ 730	19.60%	\$1,458	\$ 2,189	\$ 1,997	\$ 175	\$ 2	2 \$	2,194	\$ 11,823
Construction Inspector (field)	NO MATCH	NM					1												
Custodian	NO MATCH	NM																	
Early Head Start Instructor	Tiny Tot Specialist	CFEA	40	\$ 4,96	3 \$0	8.00%	-\$397	\$ 4,56	9 9.829	% \$ 488	19.60%	\$ 973	\$ 1,461	\$ 1,997	\$ 122	\$ 3	0 \$	2,150	\$ 8,577
Fire Prevention Bureau Inspector, Civil	Fire Prevention Inspector	CFEA	40	\$ 8,07	\$0	8.00%	-\$646	\$ 7,42	4 9.82	% \$ 792	19.60%	\$1,582	\$ 2,374	\$ 1,997	\$ 122	\$ 3	0 \$	2,150	\$ 12,594
Heavy Equipment Operator	NO MATCH	NM																	T
Help Desk Specialist	NO MATCH	NM																	
Librarian II	NO MATCH	NM																	
Park Attendant	Park Maintenance Worker I	Op Eng 3	40	\$ 5,93	\$ \$0	8.00%	-\$475	\$ 5,46	0 9.82	\$ 583	19.60%	\$1,163	\$ 1,746	\$ 1,997	\$ 175	\$ 2	2 \$	2,194	\$ 9,875
Parking Control Technician	NO MATCH	NM								1	†		•						
Police Services Technician II	Community Service Officer	Teamsters Local 856	40	\$ 6,29	\$0	8.00%	-\$504	\$ 5,79	2 9.829	\$ 618	19.60%	\$1,234	\$ 1,852	\$ 1,997	\$0	,	\$0 \$	1,997	\$ 10,146
Public Works Maintenance Worker	Street Maintenance Worker I	Op Eng 3	40	\$ 5,93	\$0	8.00%	-\$475	\$ 5,46	0 9.82	\$ 583	19.60%	\$1,163	\$ 1,746	\$ 1,997	\$ 175	,	\$0 \$	2,172	\$ 9,853
Revenue Assistant	NO MATCH	NM						Ì	1	1							_		1
Sewer Maintenance Worker	NO MATCH	NM							T	T							\top		
Specialty Combination Inspector	Building Inspector I	CFEA	40	\$ 9,10	\$0	8.00%	-\$728	\$ 8,37	2 9.82	% \$ 893	19.60%	\$1,784	\$ 2,677	\$ 1,997	\$ 122	\$ 3	0 \$	2,150	\$ 13,927

FREMONT



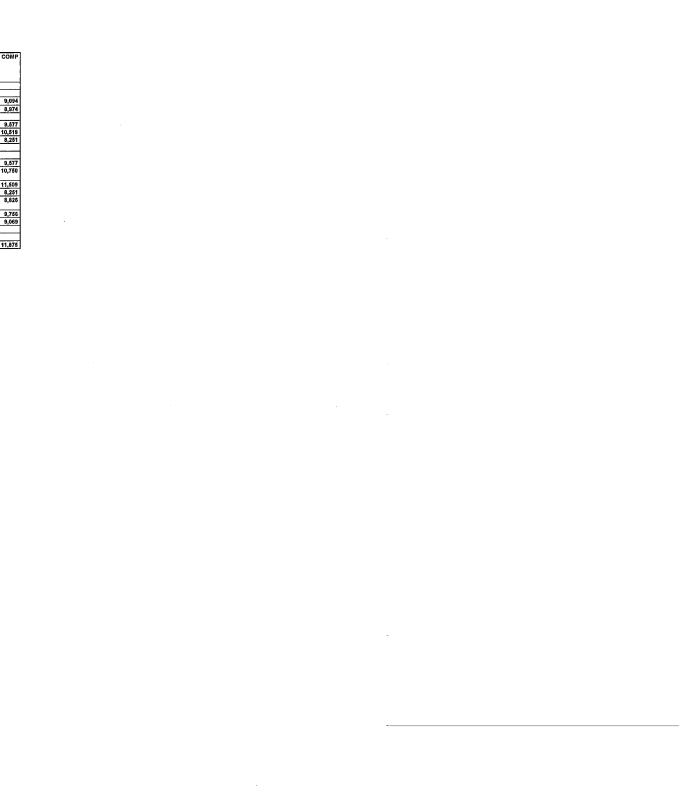
HAYWARD																				
	Matching Class	UNIT	HRS	Max Mo Salary	Prof Devel (not TR)	EE RET	CONT	NET CA	SH	ER RET	TOTAL	HEALTH (Kaiser family)	1	ITAL	VIS	ION	BE	OTAL NEFIT S		COMP
		<u>-</u>				%	\$			%	\$									
Account Clerk II	Account Clerk	SEIU Local 1021 Clerical	40	\$ 5,576	\$0	12.50%	-\$697	\$ 4,8	79 :	22.90%	\$ 1,277	\$ 1,997	\$	129	\$	14	\$	2,141	\$	8,994
Administrative Assistant I	Administrative Clerk II	SEIU Local 1021 Clerical	40	\$ 5,285	\$0	12.50%	-\$661	\$ 4,6	24 :	22.90%	\$ 1,210	\$ 1,997	\$	129	\$	14	\$	2,141	\$	8,636
Animal Control Officer	Animal Control Officer	SEIU Local 1021 Clerical	40	\$ 5,905	\$0	12.50%	-\$738	\$ 5,1	67 2	22.90%	\$ 1,352	\$ 1,997	\$	129	\$	14	\$	2,141	\$	9,398
Auto Equipment Mechanic	Equipment Mechanic II	SEIU Local 1021 Maintenance	40	\$ 6,902	\$0	12.50%	-\$863	\$ 6,0	39 2	22.90%	\$ 1,581	\$ 1,997	\$	129	\$	14	\$	2,141	\$	10,623
Construction Inspector (field)	Construction inspector	IFPTE Local 21	40	\$ 7,646	\$21	11.00%	-\$841	\$ 6,8	26 3	24.40%	\$ 1,866	\$ 1,997	\$	148	\$	14	\$	2,160	\$	11,692
Custodian	NO MATCH	NM											1			\neg			_	
Early Head Start Instructor	NO MATCH	NM							-			 	+		-	\dashv			-	
Fire Prevention Bureau Inspector, Civil	NO MATCH	NM							-			 	+		-	\dashv	-		-	
Heavy Equipment Operator	Equipment Operator	SEIU Local 1021 Maintenance	40	\$ 6,282	\$0	12.50%	-\$785	\$ 5,4	96 2	22.90%	\$ 1,438	\$ 1,997	\$	129	\$	14	\$	2,141	\$	9,861
Help Desk Specialist	Information Systems Support Technician	IFPTE Local	40	\$ 6,533	\$21	11.00%	-\$719	\$ 5,8	35 2	24.40%	\$ 1,594	\$ 1,997	\$	148	\$	14	\$	2,160	\$	10,308
Librarian (I	Librarian II	IFPTE Local 21	40	\$ 7,115	\$21	11.00%	-\$783	\$ 6,3	53 2	24.40%	\$ 1,736	\$ 1,997	\$	148	\$	14	\$	2,160	\$	11,032
Park Attendant	Laborer	SEIU Local 1021 Maintenance	40	\$ 5,067	\$0	12.50%	-\$633	\$ 4,4	33 :	22.90%	\$ 1,160	\$ 1,997	\$	129	\$	14	\$	2,141	\$	8,367
Parking Control Technician	No Match			T								i							_	
Police Services Technician II	No Match								_							\neg			<u> </u>	
Public Works Maintenance Worker	Maintenance Worker	SEIU Local 1021 Maintenance	40	\$ 5,782	\$0	12.50%	-\$723	\$ 5,0	50 2	22.90%	\$ 1,324	\$ 1,997	\$	129	\$	14	\$	2,141	\$	9,247
Revenue Assistant	Senior Customer Account Clerk	SEIU Local 1021 Clerical	40	\$ 6,113	\$0	12.50%	-\$764	\$ 5,3	49 2	22.90%	\$ 1,400	\$ 1,997	\$	129	\$	14	\$	2,141	\$	9,654
Sewer Maintenance Worker	Utility Worker - Sewer	SEIU Local 1021 Maintenance	40	\$ 6,391	\$0	12.50%	-\$799					\$ 1,997		129				2,141		
Specialty Combination Inspector	Building Inspector	IFPTE Local 21	40	\$ 7,989	\$21	11.00%	-\$879	\$ 7,1	31 2	24.40%	\$ 1,949	\$ 1,997	\$	148	\$	14	\$	2,160	\$	12,119

HAYWARD



RICHMOND																						
	Matching Class	UNIT	HRS	Max Mo Salary	Prof Devel (not TR)	EE RE	CONT	NET C	ASH	ER RE	T Normal	ERR	ET UAAL	ER RET TOTAL	HEALTH (Kalser family)		ITAL	VISIO		TOTAL SENEFITS		AL COMP
						%	\$			%	\$	%	\$						1			
Account Clerk II	Accounting Assistant II	SEIU	37.5	\$ 5,235	\$63	8.00%	-\$419		879	12 51%	\$ 655.01	10 10%	\$ 1,004.79	\$ 1 660	\$ 1.997		123	e 1	6	\$ 2,137		0.004
Administrative Assistant I	Office Assistant II	SEIU		\$ 5,144	\$63	8.00%	-\$411				\$ 643.53		\$ 987.18		\$ 1,997	<u> </u>			6	\$ 2,137		9,094
Animal Control Officer	No Match	NM		V 311.11		0.0070	•	, ,,		12.0170	\$ 0.10.00	10.1070	¥ 007.70	4 1,001	¥ 1,007	+*	120	<u></u>	╁	ψ <u>2,107</u>	*	0,01-
Auto Equipment Mechanic	Equipment Mechanic III	SEIU	40	\$ 5,602	\$63	8.00%	-\$448	\$ 5,	216	12.51%	\$ 700.87	19.19%	\$ 1,075.14	\$ 1,776	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	9,577
Construction Inspector (field)	Construction Inspector I	SEIU	40	\$ 6,317	\$63	8.00%	-\$505	\$ 5,	874	12.51%	\$ 790.32	19.19%	\$ 1,212.36	\$ 2,003	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	10,519
Custodian	Utility Worker I	SEIU	40	\$ 4,595	\$63	8.00%	-\$368	\$ 4,	290	12.51%	\$ 574.88	19.19%	\$ 881.87	\$ 1,457	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	8,251
Early Head Start Instructor	No Match	NM																	_			
Fire Prevention Bureau Inspector, Civil	No Match	NM																				
Heavy Equipment Operator	Equipment Operator	SEIU	40	\$ 5,602	\$63	8.00%	-\$448	\$ 5,	216	12.51%	\$ 700.87	19.19%	\$ 1,075.14	\$ 1,776	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	9,577
Help Desk Specialist	Information Technology Assistant	SEIU	37.5	\$ 6,493	\$63	8.00%	-\$519	\$ 6,	036	12.51%	\$ 812.32	19.19%	\$ 1,246.11	\$ 2,058	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	10,750
Librarian II	Librarian II	SEIU	37.5	\$ 7,069	\$63	8.00%	-\$566	\$ 6.	566	12.51%	\$ 884.37	19.19%	\$ 1,356.64	\$ 2,241	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	11,509
Park Attendant	Groundskeeper-Gardener	SEIU	40	\$ 4,595	\$63	8.00%	-\$368	\$ 4,	290	12.51%	\$ 574.88	19.19%	\$ 881.87	\$ 1,457	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	8,251
Parking Control Technician	Parking Enforcement Representative	SEIU	40	\$ 5,032	\$63	8.00%	-\$403	\$ 4,	692	12.51%	\$ 629.55	19.19%	\$ 965.74	\$ 1,595	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	8,826
Police Services Technician II	Crime Prevention Specialist	SEIU	40	\$ 5,738	\$63	8.00%	-\$459	\$ 5,	341	12.51%	\$ 717.88	19.19%	\$ 1,101.24	\$ 1,819	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	9,756
Public Works Maintenance Worker	Maintenance Worker II	SEIU	40	\$ 5,216	\$63	8.00%	-\$417	\$ 4,	661	12.51%	\$ 652.57	19.19%	\$ 1,001.05	\$ 1,654	\$ 1,997	\$	123	\$ 1	6	\$ 2,137	\$	9,069
Revenue Assistant	No Match	NM																	1			
Sewer Maintenance Worker	No Match	NM																	7			
Specialty Combination Inspector	Building Inspector	SEIU	40	\$ 7347	\$63	8 00%	-\$588	\$ 6	822	12 51%	\$ 919 18	19 19%	\$ 1 410 04	\$ 2329	\$ 1 997	s	123	S 1	6	\$ 2137		11 875

RICHMOND

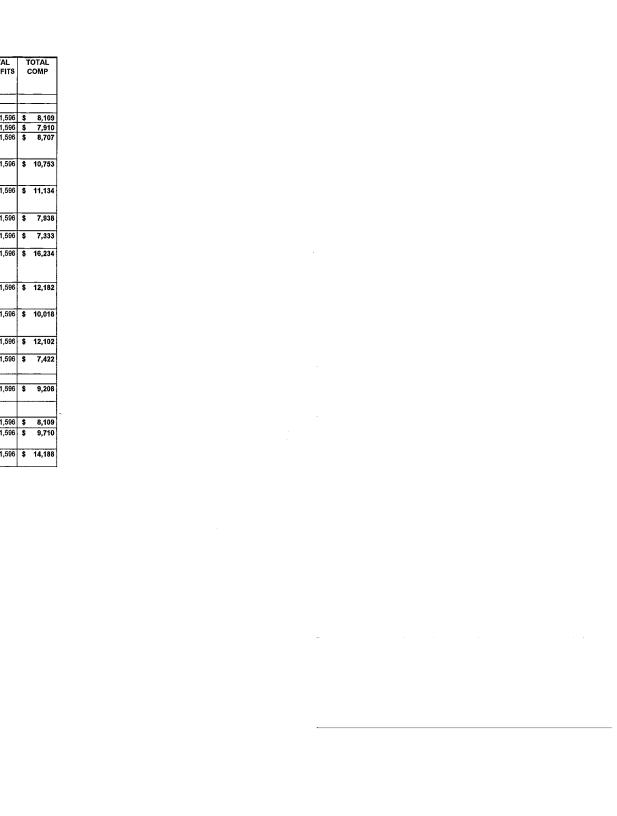


SAN FRANCISCO

	Matching Class	UNIT	HRS		Max Mo Salary	Prof Devel (not TR)	EE RE	T CONT	NE	T CASH	ERR	ETT	otal	HEALTH (Kaiser family)	DEN	ITAL	VISION		OTAL NEFITS		OTAL OMP
				L			%	\$	<u> </u>		%		\$			<u> </u>					
Account Clerk II	Account Clerk	SEIU 1021	40	ŝ	5,436	\$0	11.00%	-\$598	\$	4,838	19.81%	s	1,077	\$ 1,430	\$	166	\$0	\$	1,596	8	8,109
Administrative Assistant I	Clerk Typist	SEIU 1021	40	s	5,269	\$0	11.00%	-\$580	\$	4,690	19.81%	ŝ	1,044	\$ 1,430		166	\$0	ŝ	1,596		7,910
Animal Control Officer	Animal Control Officer	Teamsters, Local 856 Health Workers	40	\$	5,796	\$167	11.00%	-\$638	\$	5,325	19.81%			\$ 1,430		166	\$0	\$	1,596		8,707
Auto Equipment Mechanic	Automotive Mechanic	Automotive Machinists, Local 1414	40	\$	7,601	\$50	11.00%	-\$836	\$	6,815	19.81%	\$	1,506	\$ 1,430	\$	166	\$0	\$	1,596	\$	10,753
Construction Inspector (field)	Assistant Construction Inspector	Professional & Tech Engrs, Local 21	40	\$	7,822	\$167	11.00%	-\$860	\$	7,128	19.81%	\$	1,549	\$ 1,430	\$	166	\$0	\$	1,596	\$	11,134
Custodian	Custodian	SEIU 1021 Miscellaneous	40	\$	5,293	\$0	11.00%	-\$582	\$	4,711	19.81%	\$	1,049	\$ 1,430	\$	166	\$0	\$	1,596	\$	7,938
Early Head Start Instructor	Child Care Specialist	SEIU 1021 Miscellaneous	40	\$	4,652	\$0	7.50%	-\$349	\$	4,303	23.31%	\$	1,084	\$ 1,430	\$	166	\$0	\$	1,596	\$	7,333
Fire Prevention Bureau Inspector, Civil	Fire Safety Inspector II	Professional & Tech Engrs, Local 21	40	\$	12,129	\$167	11.50%	-\$1,395	\$	10,901	19.31%	\$	2,342	\$ 1,430	\$	166	\$0	\$	1,596	\$	16,234
Heavy Equipment Operator	Operating Engineer	Operating Engineers, Local 3	40	\$	8,836	\$0	11.00%	-\$972	\$	7,864	19.81%	\$	1,750	\$ 1,430	\$	166	\$0	\$	1,596	\$	12,182
Help Desk Specialist	IT Operations Support Administrator II	Professional & Tech Engrs, Local 21	40	\$	6,890	\$167	11.00%	-\$758	\$	6,299	19.81%	\$	1,365	\$ 1,430	\$	166	\$0	\$	1,596		10,018
Librarian II	Librarian II	SEIU 1021 Miscellaneous	40	\$	8,769	\$0	11.00%	-\$965	\$	7,804	19.81%	\$	1,737	\$ 1,430	\$	166	\$0	\$	1,596	\$	12,102
Park Attendant	Apprentice Gardener	Laborers, Local 261	40	\$	4,643	\$100	7.50%	-\$348	\$	4,395	23.31%	\$	1,082	\$ 1,430	\$	166	\$0	\$	1,596	\$	7,422
Parking Control Technician	No Match	NM																			
Police Services Technician II	Community Police Services Aide	SEIU 1021 Miscellaneous	40	\$	6,353	\$0	11.00%	-\$699	\$	5,654	19.81%	\$	1,258	\$ 1,430	\$	166	\$0	44	1,596	\$	9,208
Public Works Maintenance Worker	No Match	NM		Γ									-								
Revenue Assistant	Assessment Clerk	SEIU 1021	40	\$	5,436	\$0	11.00%	-\$598	\$	4,838	19.81%	\$	1,077	\$ 1,430	\$	166	\$0	\$	1,596	\$	8,109
Sewer Maintenance Worker	Sewer Maintenance Worker	Laborers, Local 261	40	\$	6,689	\$100	11.00%	-\$736	\$	6,053	19.81%	\$	1,325	\$ 1,430	\$	166	\$0	\$	1,596	\$	9,710
Specialty Combination Inspector	Building Inspector	Building Inspectors -	40	\$	10,554	\$0	11.50%	-\$1,214	\$	9,340	19.31%	\$	2,038	\$ 1,430	\$	166	\$0	\$	1,596	\$	14,188

Notes

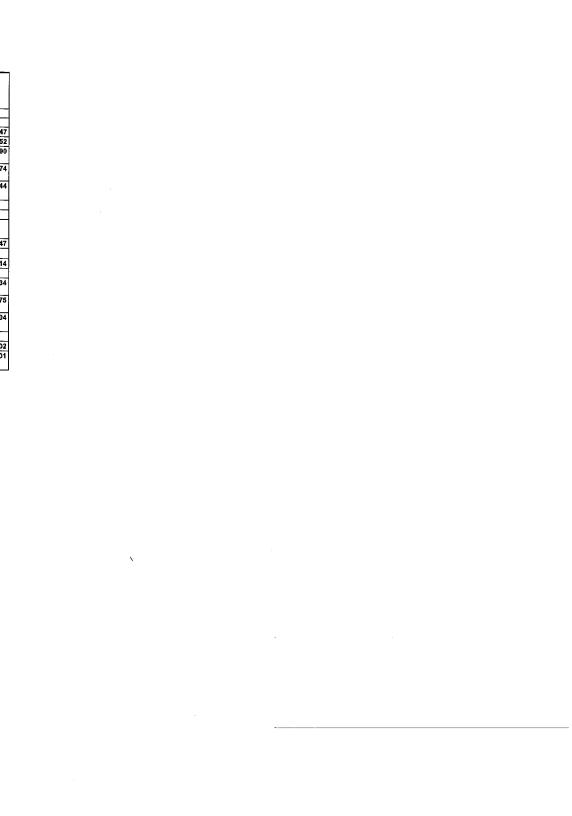
SAN FRANCISCO



SAN JOSE

	Matching Class U		HRS	Max Mo	Prof Deve	EE RET CONT		NET CASH		EB	RET	ER RET UAAL			ER RET	HEALTH	DENTAL		VISION		TOTAL		OTAL
				Salary	(not TR)				. 67.67.		RMAL	Likik	L1 0A2		TOTAL		DENTA	֓֟֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֡֓֓֓֓֓֓֡֓֓֡֓֡	ISION		NEFITS		OMP
						%	\$			%	\$	%	\$	Ì				┪					
Account Clerk II	Senior Account Clerk	MEF	40	\$ 5,328	\$83	6.85%	-\$365	\$	5.047	18.61%	\$ 992	80,55%	e 1	292	\$5,284	\$ 1,782	\$ 16	2 6	8	s	1,952	Ļ	12,647
Administrative Assistant I	Office Specialist II	MEF	40	\$ 4,427	\$83	6.85%	-\$303	\$		18.61%		80.55%				\$ 1,782		2 5		\$	1,952	÷	10,852
Animal Control Officer	Animal Services Officer, Senior	MEF	40	\$ 5,751		6.85%	-\$394	\$				80.55%				\$ 1,782				\$	1,952		13,490
Auto Equipment Mechanic	Equipment Mechanic Assistant	OE3	40	\$ 5,195	\$83	6.85%	-\$356	\$	4,922	18.61%	\$ 967	80.55%	\$ 4,	184	\$5,151	\$ 1,782	\$ 16	2	\$0	\$	1,944	\$	12,374
Construction Inspector (field)	Associate Construction Inspector	MEF	40	\$ 7,034	\$83	6.85%	-\$482	\$	6,635	18.61%	\$ 1,309	80.55%	\$ 5,	666	\$6,975	\$ 1,782	\$ 16	2 \$	8	\$	1,952	\$	16,044
Custodian	NO MATCH	NM					1	 				 		- 1		-				\vdash		-	
Early Head Start Instructor	NO MATCH	NM						t				 		\dashv				+		+		\vdash	
Fire Prevention Bureau	NO MATCH	NM			·			T				 						╁		+		┢	
Inspector, Civil					1		İ									!				1			
Heavy Equipment Operator	Heavy Equipment Operator	MEF	40	\$ 6,684	\$83	6.85%	-\$458	\$	6,309	18.61%	\$ 1,244	80.55%	\$ 5.	384	\$6.628	\$ 1,782	\$ 16	2 \$	8	1 5	1,952	5	15,347
Help Desk Specialist	NO MATCH	NM														, ,,		+		Ť	.,	H	
Librarian II	Librarian II	MEF	40	\$ 7,169	\$83	6.85%	-\$491	s	6.761	18.61%	\$ 1.334	80.55%	\$ 5.	775	\$7,109	\$ 1,782	\$ 16	2 \$	8	\$	1,952	\$	16,314
Park Attendant	No Match	NM						Ť			, ,,		- '		******	7 1,7.52	¥ /-	+		1	.,	+*-	,
Parking Control Technician	Parking & Traffic Control Officer	OE3	40	\$ 4,623	\$83	6.85%	-\$317	\$	4,389	18.61%	\$ 860	80.55%	\$ 3,	724	\$4,584	\$ 1,782	\$ 16	2	\$0	\$	1,944	\$	11,234
Police Services Technician II	Community Services Officer II	MEF	40	\$ 6,798	\$83	6.85%	-\$466	\$	6,416	18.61%	\$ 1,265	80.55%	\$ 5,	476	\$6,741	\$ 1,782	\$ 16	2 \$	8	\$	1,952	\$	15,575
Public Works Maintenance Worker	Maintenance Worker I	OE3	40	\$ 4,859	\$83	6.85%	-\$333	\$	4,609	18.61%	\$ 904	80.55%	\$ 3,	914	\$4,818	\$ 1,782	\$ 16	2	\$0	\$	1,944	\$	11,704
Revenue Assistant	NO MATCH	NM			l'''''									一				+		t			
Sewer Maintenance Worker	Maintenance Worker II	OE3	40	\$ 5,410	\$83	6.85%	-\$371	\$	5,122	18.61%	\$ 1,007	80.55%	\$ 4,	358	\$5,364	\$ 1.782	\$ 16	2	\$0	\$	1,944	s	12,802
Specialty Combination Inspector	Building Inspector/Combo	INS	40	\$ 8,422	\$83	6.85%	-\$577	\$	7,929	18.61%	\$ 1,567	80.55%				\$ 1,782			\$0	<u> </u>	1,944	\$	18,801

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	Matching Class	TINU	HRS	Max Mo Salary	Prof Devel (not TR)	CO		NET CASH	NOF	ER RET NORMAL		ER RET UAAL		HEALTH (Kaiser family)	DENTAL	VISION	TOTAL BENEFITS	TOTAL COMP
						%	\$		%	\$	%	\$						
Account Clerk II	Accounting Clerk II	IBEW :	40	\$ 4,530	\$0	9.00%	-\$408	\$ 4,123	10.05%	\$ 455	22.63%	\$ 1,025	\$1.480	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 7,711
Administrative Assistant I		IBEW	40	\$ 4,104	\$0		-\$369		10.05%		22.63%			\$ 1,498				\$ 7,146
Animal Control Officer	No Match	NM		.,,,,,,,	 "	0.0070	4000	0,700	10.0070	4 712	22.0070	₩ 0±0	Ψ1,041	\$ 7,400	4 175	+ 20	Ψ 1,100	¥ 1,140
Auto Equipment Mechanic	Equipment Mechanic II	IBEW	40	\$ 5,797	\$0	9.00%	-\$522	\$ 5,276	10.05%	\$ 582	22.63%	\$ 1,312	\$1,894	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 9,392
Construction Inspector (field)	Construction Inspector	IBEW	40	\$ 6,400	\$0	9.00%	-\$576	\$ 5,824	10.05%	\$ 643		\$ 1,448		\$ 1,498		\$ 23	\$ 1,700	\$ 10,192
Custodian	No Match	NM					ļ										· · · · · · · · · · · · · · · · · · ·	
Early Head Start Instructor	No Match	NM			1								<u> </u>					
Fire Prevention Bureau Inspector,		IBEW	40	\$ 6,724	\$0	9.00%	-\$605	\$ 6,119	10.05%	\$ 676	22.63%	\$ 1,521	\$2,197	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 10,621
Civil	(Non-Safety)				1		l									ļ		
Heavy Equipment Operator	Heavy Equipment Operator	IBEW	40	\$ 5,656	\$0	9.00%	-\$509	\$ 5,147	10.05%	\$ 568	22.63%	\$ 1,280	\$1,848	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 9,205
Help Desk Specialist	Information Systems Support Technician I	IBEW	40	\$ 5,384	\$0	9.00%	-\$485	\$ 4,899	10.05%	\$ 541	22.63%	\$ 1,218	\$1,759	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 8,843
Librarian II	No Match	NM																
Park Attendant		IBEW	40	\$ 4,644	\$0	9.00%	-\$418	\$ 4,226	10.05%	\$ 467	22.63%	\$ 1,051	\$1,517	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 7,862
Parking Control Technician	No Match	NM																
Police Services Technician II	No Match	NM																
Public Works Maintenance Worker	Public Works Maint Worker	IBEW	40	\$ 4,419	\$0	9.00%	-\$398	\$ 4,022	10.05%	\$ 444	22.63%	\$ 1,000	\$1,444	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 7,563
Revenue Assistant	Revenue Collections Technician	IBEW	40	\$ 5,518	\$0	9.00%	-\$497	\$ 5,022	10.05%	\$ 554	22.63%	\$ 1,249	\$1,803	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 9,022
Sewer Maintenance Worker	Public Works Maintenance Worker il	IBEW	40	\$ 4,878	\$0	9.00%	-\$439	\$ 4,439	10.05%	\$ 490	22.63%	\$ 1,104	\$1,594	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 8,172
Specialty Combination Inspector	Building Inspector II	IBEW	40	\$ 7,241	\$0	9.00%	-\$652	\$ 6,590	10.05%	\$ 728	22.63%	\$ 1,638	\$2,366	\$ 1,498	\$ 179	\$ 23	\$ 1,700	\$ 11,308

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