

City of Oakland

Equitable Climate Action Plan (ECAP) Community Advisory Committee [ad hoc] Tuesday, November 12, 2019 – Special Meeting 6:00 p.m. – 8:00 p.m. 2nd Floor Classroom #2 150 Frank H. Ogawa Plaza, Oakland, CA 94612

Committee Members: Najee Amaranth (Co-Chair), Nicole Bratton (Co-Chair), Ryder Diaz, Anne Olivia Eldred, Margaret Gordon, Barbara Haya, Navina Khanna, Jody London, Ryan Schuchard, Susan Stephenson, Tyrone "Baybe Champ" Stevenson Jr., Dominic Ware, Jacky Xu. Alternates: Brian Beveridge, Bruce Nilles

Agenda

1.	Call to order	6:00 - 6:04
2.	Roll call / Determination of quorum	6:04 - 6:06
3.	Approval of draft meeting minutes (attached)	6:06 - 6:10
	Seek motion to adopt the October 22, 2019 ECAP ad hoc Community Ac Committee Meeting minutes	lvisory
4.	Public comment	6:10 - 6:22
	Any person may directly address the Committee on any items within the jurisdiction of this Committee. Speakers wishing to address a specific item on the agenda may do so at the time the item is being considered.	
5.	Agenda modification	6:22 - 6:25
6.	Committee Resolution: Building Electrification policy recommendations	6:25 - 6:40
	Anne Olivia and Bruce – Discussion and vote	
	See Attachment D	
7.	Recap Committee's Core Principles Framework from 10/22	6:40 - 6:45
	Presentation from Co-Chairs	
8.	Committee Discussion: ECAP Intro	6:45 - 7:05
	Full Committee – Discussion and Vote Document available online: https://oaklandclimateaction.konveio.com/	
9.	Committee Discussion: Transportation & Land Use	7:05 - 7:25
	Full Committee – Discussion and Vote Document available online: https://oaklandclimateaction.konveio.com/	
10.	Committee Discussion: Buildings & Energy Use	7:25 – 7:45
	Full Committee – Discussion and Vote Document available online: https://oaklandclimateaction.konveio.com/	
11.	Adjourn	8:00

Note: The Committee May Take Action on Any Item on the Agenda

Public Comments: To offer public comments at this special meeting, please register with Shayna Hirshfield-Gold, Acting Sustainability Program Manager, before the start of the meeting at 5:45 p.m. Please note that the ECAP ad hoc Community Advisory Committee will not provide a detailed response to your comments but may schedule your issue for a future meeting. The Public Comment period is limited to 12 minutes. Time limits per individual speaker will be set at the discretion of the Chairperson, dependent on the number of speakers who register.

This meeting is wheelchair accessible. To request ASL interpreting, materials in alternative formats, captioning or assistive listening device, or any other disability related accommodation, please email adaprograms@oaklandnet.com or call (510) 238-5219 (V) or 711 (California Relay Service) at least three (3) business days before the meeting. Please refrain from wearing scented products to this meeting so persons who may experience chemical sensitivities can attend. Thank you.



City of Oakland, ECAP ad hoc Community Advisory Committee Meeting Minutes from Tuesday, October 22, 2019 Regular Meeting Oakland City Hall, 1st Floor, Hearing Room 3

Item 1. Call to Order

Meeting called to order at 6:14 PM by Co-Chair Nicole Bratton.

Item 2. Roll call / Determination of Quorum

Committee Members	Present	Excused
Najee Amaranth		Х
Nicole Bratton	Х	
Ryder Diaz	Х	
Anne Olivia Eldred	Х	
Margaret Gordon		Х
Barbara Haya	Х	
Navina Khanna	Х	
Jody London	Х	
Ryan Schuchard	Х	
Susan Stephenson	Х	
Tyrone "Baybe Champ" Stevenson Jr.		Х
Dominic Ware		Х
Jacky Xu	Х	

Alternates	Present	Excused
Brian Beveridge		Х
Bruce Nilles		Х

Staff attendees: Daniel Hamilton (Sustainability Program Manager), Shayna Hirshfield-Gold (ECAP Project Manager), Danielle Makous (Sustainability Fellow), Sooji Yang (Sustainability Fellow)

Item 3. Approval of draft meeting minutes (attached)

- → Jody moves to adopt minutes, Anne Olivia seconds
 - No objections

Item 4. Public comment

No comment

Item 5. Agenda Modification

No modification

Item 6. Committee Resolution: Building Electrification policy recommendations

Anne Olivia presented resolution (Attachment A); Bruce is out of town.

- The Committee requested the following amendments:
 - Ryder: Make sure subsidies for building electrification are structured to work for renters, and that benefits are provided to the renters
 - o Ryder: Add language ensuring code inspectors are trained to properly evaluate these types of renovations and making sure that enforcement happens.
 - Barbara: "Simply electrifying waste" isn't so clear. Suggest changing this to "also do efficiency at the same time"
 - Barbara: The "Be it further resolved that those policies... to stop massive rates of internal displacement" italicized clause should say "do not exacerbate."
 - o Navina: Should include language about where the new electricity comes from
 - Nicole: Add language about jobs associated with this work. These jobs should be localized, apprenticeship for local Oaklanders. Make sure to include the educational and workforce development piece.
 - Ryan: In the very last clause, it should be clear that we're saying this resolution will not exacerbate internal housing displacement
- Anne Olivia: If folks have more feedback, send it back to me in the next 2 weeks so that I can incorporate it. Feel free to have other folks in your networks look at it too.

Item 7. Equity Framework

Shayna: The ECAP Equity Facilitator team, under contract with the City, developed this framework and are leading our community engagement process around ensuring that this is a deep community process and that equity is at the forefront of the plan. This presentation is based on their analysis and engagement with community members. This could present a good potential framework that the Committee can consider.

Presentation from ECAP Equity Facilitator (EF), Marybelle Tobias (Attachment C)

The Committee discussed:

- How do we define frontline communities?
 - EF team presented an overarching definition of Frontline Communities, but the definition will change depending on the specific action in question.
- What metrics would we use?
 - The type of metrics used to determine whether a community is frontline, and whether an Action is benefitting those communities, is an evolving discussion. The City and EF team welcome ongoing suggestions from the Committee.
- "Tiered Affordability" for transportation
 - Ensuring that transit affordability is based on different levels of income rather than an averaged income across Oakland, to ensure that Oaklanders with the lowest levels of income are still offered affordable transit.
- Draft ECAP timeline and Town Halls
 - The draft is to be posted online 10/25, and the Town Halls are on 11/02 and 11/13.
 Throughout November, Marybelle will be compiling data on defining frontline communities in Oakland as beginning step of her racial equity impact analysis.
- How findings from the Town Halls will be compiled and presented
 - Shayna and EF team to provide the aggregated data and analysis

Item 8. Committee Discussion: Core Principles and Values that will be used to evaluate the 75% draft solutions brought forth by the City

Co-Chair Nicole: I want to bring forth core principles and values that should be included in the draft, and we can all speak on it.

List of Core Principles agreed upon by Committee:

- Potential to build power in the community, for example:
 - o Participatory budgeting
 - Transparency of government process
 - Understanding institutional process, when and how members of public can participate
- Equitable costs and benefits of each action
 - o GHG costs, financial costs, where/who is impacted
 - o Initial costs vs life cycle cost
 - o Co-benefits
- Consistency with General Plan and community plans (i.e. EONI)
- Frontline community defined
- Geographic Distribution
- Correlation with Findings Report (from Workshops and Survey)
- Is this changing the business as usual way into community control way?
- Prioritizing local Oaklanders
- Jobs transition, fair shift to sustainable economy
- No adverse regional impacts
 - o (Attention to Life cycle emissions)
- Alignment with Equity Facilitator's Climate Equity Analysis
- Enforceability
- Accountability
- Feasibility for implementation and tracking progress/outcomes
- Recognition that not every action will include all of these principles

→ Co-Chair Nicole moves to extend meeting for 10 minutes of less, Anne Olivia seconds

No objections

→ Co-Chair Nicole moves to adopt the set of principles

All in favor

Co-Chair Nicole: Frontline community data can be accessed from Healthy Black Families, Housing Authority of Oakland, Building Opportunities for Self-Sufficiency (BOSS), Black Infant Health, Obama Phones (which you can use to access and connection with low to extremely low communities), and Feed the Hood, which we're taking in-kind donations ad hygiene supplies to bless the homeless communities.

Item 9. Next Meeting Topic: Discussion

The Committee Discussed:

• Rescheduling both November and December meetings since both are on the weeks of holidays. Doodle poll to be sent out by Shayna.

Meeting adjourned at 8:09 PM.

Attachment A – ECAP Committee Resolution Draft - Electrification

Equitable Climate Action Plan Adhoc Community Advisory Committee, City of Oakland Resolution 001

Support for City Council Action to Ban the Use of Natural Gas in New Residential and Commercial Buildings

Whereas climate disruption is being fueled by the burning of fossil fuels, including natural gas, oil, and coal, and the disruption is already having devastating impacts on those who can least afford it and are least responsible for the problem, and

Whereas the burning of these fossil fuels is the primary source of air pollution that plagues too many of our communities, with profound health impacts, particularly on children, the elderly, and those with respiratory ailments such as asthma, and

Whereas greenhouse gas emissions from the burning of natural gas, especially fracked methane, exceed those of coal in the US and the three primary uses of natural gas are in our buildings, to produce electricity, and in industrial sectors, and

Whereas the use of natural gas also creates massive community safety and health risks from its transmission and storage, and its production often involves fracking and other dangerous and polluting extraction practices, and

Whereas numerous peer-reviewed studies including by Lawrence Berkeley National Laboratory, the National Institutes of Health, California Energy Commission, and Johns Hopkins University have documented unhealthy levels of nitrous oxides (NOx) in homes with gas cooktops, particularly noting the disproportionately negative impact on inner city African American children, and

Whereas a peer-reviewed meta-study concluded that kids in homes with gas stoves were 42% more likely to have asthma than kids in homes without gas stoves, and

Whereas new buildings built all electric are safer, cheaper to build and operate, and cleaner than new buildings constructed to use natural gas for heating, hot water, cooking and other purposes, and

Whereas the policy switch to all electric new construction will increase availability of electric appliances for the general population, and encourage inclusion of electric appliances in homeowners retrofits and upgrades, and

Whereas the creation of climate related policies and programs are opportunities for creating jobs, raising wages, addressing historical inequities for women and communities of color, improving the health of residents, and improving the quality of life for all, and

Whereas the City of Oakland with the assistance of Bloomberg Associates has concluded that the city won't meet its climate goals without phasing out the use of natural gas in all of its residential and commercial buildings, and

Whereas as a clean energy economy must include a clear prioritization on equity in order to create a prosperous economy and a better future for all, and

Whereas a ban on gas in new buildings in Oakland and other communities can help stop the problem from getting worse and create the groundwork for clean energy technologies and the development of robust community based training and job creation at family sustaining, union scale wages, and

Whereas the phase out of gas can result in lower utility bills when coupled with other strategies and utilizing efficient electric appliances, such as heat pump hot water heaters. And induction stovetops can reduce fire risk, improve indoor air quality, and create more comfortable buildings, and.

Whereas phasing out gas in existing buildings must not be a cost burden to renters or homeowners, must not result in increasing internal displacement, and must involve subsidizing upgrades to homes and multifamily units for those who need assistance, and

Whereas any on bill financing and/or savings must be shared between landlords and tenants.

Whereas any upgrades to rental units must protect existing tenants from displacement and rent increases, and

Whereas by focusing on equitable climate policy development, Oakland and its sister cities will positively impact broader strategies on affordable housing development, reducing liability for gas infrastructure, adapting to climate change, and building local, family sustaining jobs in the clean energy economy.

Whereas Oakland can help lead in the absence of federal leadership by implementing climate solutions to benefit all people in our communities, particularly those that have been disadvantaged by the ways in which our cities were originally developed. In this way, we can demonstrate a style of leadership that advances our policy and social needs to achieve the equity for climate and environmental justice.

Be it thereby resolved that this committee supports the City Council and Mayor Schaaf in banning the use of gas in new residential and commercial buildings, and

Be it further resolved that the City Council and Mayor Schaff must move forward immediately to develop an inclusive and community-led plan to phase out gas in the existing 170,000 residential and

commercial buildings, without passing those costs on to low- and moderate-income homeowners, or existing tenants, and

Be it resolved that the policies developed should maximize the efficient use of energy and not result in simply electrifying waste, but look at energy consumption as a whole, and

Be it further resolved that those policies must include provisions to stop the massive rates of internal displacement that we are experiencing and protect existing tenants, including protections against rent increases and evictions.

Dated:

Attachment B – City of Oakland Racial Equity Implementation Guide

City of Oakland Municipal code 2.29.170.1 specifies that "the City of Oakland will intentionally integrate, on a Citywide basis, the principle of "fair and just" in all the City does in order to achieve equitable opportunities for all people and communities.

Equity practice focuses on developing systemic approaches to addressing racial disparities in life outcomes for residents of Oakland. The 2018 Oakland Equity Indicators Report showed Black residents to be the most extremely impacted by racial disparities in most indicators of well-being, with significant degrees of impact for other communities of color as well. To implement change that will improve these outcomes in our communities of color, your department will need to analyze policies, procedures, and practices to identify elements that have, or could contribute to, or improve these conditions. This worksheet will help guide your project or program planning and implementation process by explicitly naming equity outcomes, identifying and engaging those most impacted by disparities and taking a structured, analytical approach to designing and implementing community informed equity solutions.

- **1. Racial Equity Outcome(s)** What is the racial equity outcome for this effort? Your stated goal, or description of improved future conditions for residents should include addressing the needs of those most impacted by racial disparities. Use relevant disparity data to start to define specific focus for outcomes. (Example of data to guide equitable housing policy development housing cost burden, average median income, eviction rates, and homelessness data, disaggregated by race.)
- 2. Identify and plan to engage stake holders What is the best way to inform, outreach and engage community members most impacted by racial disparities? Strategize to remove barriers to community engagement in your equity process. (Use Inclusive Outreach and Engagement Guide for planning outreach that will engage those most impacted by disparities as well as other key stakeholders needed for development and implementation of policy and program recommendations.)
- **3. Gather supplemental information/qualitative data** *What are the systemic issues driving disparities?* Identify root causes that drive related disparities and possible solutions, centering the observations of communities most impacted by racial disparities, to deepen City awareness and understanding of current conditions and needed action.
- **4. Identify Equity Gaps (burdens and barriers)** Using data and information gathered from community, identify any current or anticipated barriers and burdens impacting access for those most impacted by racial inequity. (Housing barrier example affordable housing serving those with income above 30% of AMI excludes most Black

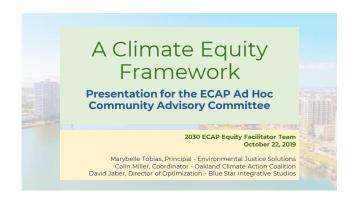
residents from accessing that housing based on low median household income data for that group.)

- **5. Address Equity Gaps** Based on information gathered, what action could be taken to advance equity? Design strategies that will address root causes of disparities, remove system barriers to equity, and/or create new equity approaches. Connect back to specific disparity indicators used to set equity outcome, root causes of disparities, and ground truth proposed strategies with community.
- **6. Implementation** What steps are needed to implement action(s) identified? Based on the findings of the analysis, identify implementation steps to write or rewrite policy/program documents, address budget needs, create necessary partnerships, get approvals needed to implement equity strategies. As needed, propose plans to address gaps in resources or other barriers to implementation.
- **7. Evaluation and accountability** How will success/equity be measured? Who will be better off and how will we know? Establish meaningful performance measures as guided by Result Based Accountability (RBA) model, see below; plan to track outcomes and make course correction as needed. Plan for collecting data disaggregated by race and feedback from communities most impacted by disparities for each performance measure. Design reporting mechanism that will keep internal and external stakeholders informed of progress, lessons learned, and emerging best practices.

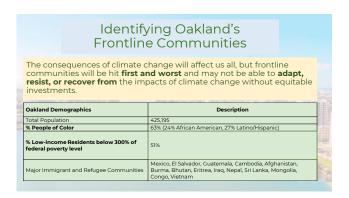
Racial Equity Result Based Accountability (RBA) Meaningful Measures Model



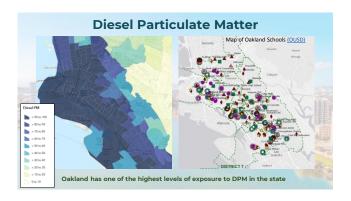
Attachment C – Equity Facilitator Presentation Slides













Participatory Democracy Frontline communities directly shape the 2030 ECAP. Just Transition 2030 ECAP enables a fair shift to an equitable and sustainable economy in Oakland that advances ecological restoration, racial justice, and social equity. By protecting the most vulnerable, we protect everyone. Interconnected & Resilient City Decrease neighborhood isolation & neglect. Increase collaboration between neighbors and across neighborhoods and sectors.

Climate Equity Analysis Closing the Climate Gap

Does the climate action:

1. Prioritize frontline communities for climate investments and maximize the benefits?

• Address priority community needs (key determinants of physical, social and economic well-being, such as cost-savings or improving public health). Distribute climate benefits geographically, responsive to the needs of each community, e.g., fire prevention efforts needed most in the hills, and/or by income, and/or by race.

• Preserve and strengthen local assets and cultural values.

• Reduce disparities by remedying/mitigating existing harms (e.g., air pollution, lack of tree canopy) and avoiding additional harms.

2. Help businesses and industries improve the environment and restore our communities?

3. Foster local green jobs creation, entrepreneurship, and cooperative ownership opportunities for members of frontline communities?

Prioritize frontline communities for climate investments & maximize direct and co-benefits of climate actions to frontline communities.
 Analysis

 Identify the relevant variables for defining Frontline Communities.
 Compile both community-based and data-based indicators of Priority Community Needs -- addressing physical, social and economic well-being.

→ Identify direct benefits and cobenefits of actions 1a. Address priority → Identify ways to increase the beneficial impacts of each strategy community needs for frontline communities → Design each strategy to have a meaningful impact on at least one "Test the Soil" Priority Community Need. -- Rev. Buford, Neighborhood → Distribute climate benefits Leadership Cohort geographically, responsive to the needs of each community, e.g., fire prevention efforts needed most in the hills, and/or by income and/or race.

HEALTH/PUBLIC HEALTH As written, is the strategy likely to.... Reduce health harms (e.g., asthma by reducing exposure to local toxic air contaminants)? and/or Reduce public health harms (e.g., obesity, by providing active transportation opportunities, including bike share, increasing access to green spaces, and access to healthy food)? and/or Increase community safety (e.g., by enhancing civic collaboration and increasing access to community spaces)? and/or Reduce heat-related illnesses and increase thermal comfort (e.g., through weatherization, solar energy or urban forestry to mitigate urban heat-island effect)?

ADAPTATION/RESILIENCE As written, is the strategy likely to.... Decrease community vulnerability (e.g., by improving disaster preparedness, increasing access to vital community and city resources or mitigating future impacts, such as extreme heat or sea level rise)? and/or Increase community connectivity and access to resources during emergencies? and/or Increase community wealth, stability, and access to healthy and safe housing?

As written, is the strategy likely to.... Reduce housing costs (e.g., through provision of transit-oriented affordable housing, tenant protections, or tiny home villages)? and/or Reduce energy costs (e.g., through energy audits, weatherization, solar, etc.)? and/or Increase opportunities for workforce development, employment in quality jobs in green / regenerative economy businesses and access to capital to finance the growth of new and expanding businesses for frontline community members, youth, formerly incarcerated people and others with barriers to employment? and/or Increase access to EVS (e.g., through innovative public financing and installation of EV charging stations in community-based assets, e.g., in affordable housing and faith-based institutions)?

LAND USE As written, is the strategy likely to.... Bring jobs and housing closer together through affordable housing in transit-oriented neighborhoods? Provide entry-level, family-sustaining green careertrack jobs in healthy, high-opportunity neighborhoods?

ACCESSIBILITY As written, are the benefits of the action... Broadly accessible to households and businesses throughout the community — particularly communities of color, low-income populations, and minority, women and emerging small businesses?



Analysis

1b. Preserve and strengthen local cultural assets and values.

Analysis

• Ensure members of frontline communities meaningfully participate and identify local assets & values.

• Name the investments that can preserve and strengthen the community-identified values and specify how.

Ic. Reduce
Disparities
(mitigate
existing harms
& avoid
additional
harms)

Analysis

- Remedy or mitigate existing harms (e.g., air pollution, lack of tree canopy).
- Avoid additional harms. Does the proposed action generate burdens (including costs or displacement), either directly or indirectly, to frontline communities? If yes, are there opportunities to avoid or significantly reduce these impacts?

Final Two Analysis?

- 2. Help businesses and industries improve the environment and restore our communities?
- 3. Foster local green job creation, entrepreneurship, and cooperative ownership opportunities for members of frontline communities?

Attachment D – Final Draft of ECAP Committee Electrification Resolution

Resolution 001: Support for City Council Action to Ban the Use of Natural Gas in New Residential and Commercial Buildings

Equitable Climate Action Plan ad hoc Community Advisory Committee, City of Oakland

WHEREAS, climate disruption is being fueled by the burning of fossil fuels, including "natural gas," oil, and coal, and the disruption is already having devastating impacts on those who can least afford it and are least responsible for the problem; and

WHEREAS, the burning of these fossil fuels is the primary source of air pollution that plagues our communities with profound health impacts, particularly on children, the elderly, and those with respiratory ailments such as asthma; and

WHEREAS, numerous peer-reviewed studies including by <u>Lawrence Berkeley National Laboratory</u>, the <u>National Institutes of Health, California Energy Commission</u>, and <u>Johns Hopkins University</u> have documented unhealthy levels of nitrous oxides (NOx) in homes with gas cooktops, particularly noting the disproportionately negative impact on inner city African American children; and

WHEREAS, greenhouse gas emissions from the burning of gas exceed those of coal in the US and the three primary uses of gas are in energy production, in our buildings, and in the industrial sector; and

WHEREAS, the City of Oakland with the assistance of Bloomberg Associates has concluded that the city will not meet its climate goals without phasing out the use of gas in all of its residential and commercial buildings, including existing structures; and

WHEREAS, new buildings built all-electric are safer, cheaper to build and operate, and cleaner than new buildings constructed to use natural gas for heating, hot water, cooking and other purposes; and

WHEREAS, a ban on gas in new buildings in Oakland and other communities can help stop the problem from getting worse and create the groundwork for clean energy technologies and the development of robust community based training and job creation at family sustaining, union scale wages; and

WHEREAS, the use of gas also creates <u>massive community safety and health risks</u> throughout its life cycle, including its production, which often involves fracking and other dangerous and polluting extraction practices, from its transmission and storage, and its burning; and

WHEREAS, a peer-reviewed meta-study concluded that kids in homes with gas stoves were 42% more likely to have asthma than kids in homes without gas stoves; and

WHEREAS, the policy switch to all electric new construction will increase availability of electric appliances for the general population, and encourage inclusion of electric appliances in homeowners retrofits and upgrades; and

WHEREAS, any upgrades to rental units often result in rent increases, evictions, and exacerbation of

already high internal displacement levels for tenants in our communities; and

WHEREAS, as a clean energy economy must include a clear prioritization on equity in order to create a prosperous economy and a better future for all; and

WHEREAS, the creation of climate related policies and programs are opportunities for creating local jobs, raising wages, addressing historical inequities for women and communities of color, improving the health of residents, and improving the quality of life for all; and

WHEREAS, the phase out of gas can result in lower utility bills when coupled with other strategies and utilizing efficient electric appliances, <u>such as heat pump hot water heaters</u>; and can reduce fire risk, improve indoor air quality, and create more comfortable buildings; and

WHEREAS, by focusing on equitable climate policy development, Oakland and its sister cities will positively impact broader strategies on affordable housing development, reducing liability for gas infrastructure, adapting to climate change, and building local, family sustaining jobs in the clean energy economy; and

WHEREAS, Oakland can help lead in the absence of federal leadership by implementing climate solutions to benefit all people in our community, particularly those that have been disadvantaged by the ways in which our cities were originally developed. In this way, we can demonstrate a style of leadership that advances our policy and social needs to achieve the equity for climate and environmental justice; and

WHEREAS, phasing out gas in existing buildings must not exacerbate Oakland high housing prices for low-income residents and high rates of internal displacement, and must involve subsidizing upgrades to homes and multifamily units for those who need assistance; now, therefore be it

RESOLVED: That this committee supports the City Council and Mayor Schaaf in banning the use of gas in new residential and commercial buildings; and be it

FURTHER RESOLVED: That the City Council and Mayor Schaaf should move forward immediately to develop an inclusive and community-engaged plan to address gas usage in the existing 170,000 residential and commercial buildings, without passing those costs on to low- and moderate-income homeowners, while protecting existing tenants by including protections against rent increases and evictions; and be it

FURTHER RESOLVED: That the policies developed should include energy efficiency in partnership with electrification efforts, taking into consideration energy consumption levels and the source of our cities energy as a whole; and be it

FURTHER RESOLVED: That program development includes equity provisions including: that subsidies made to support electrification efforts are dispersed in such a way that the benefits are shared with renters, policies are implemented to share the benefits of financing strategies like on bill financing between landlords and tenants, include provisions for the proper training of code inspectors, and language clearly defining enforcement policies, and include local hire provisions and job training for Oakland residents; and be it

FURTHER RESOLVED: That the City should examine ways to increase local renewable development and energy efficiency to offset the increased electrical load to the grid, and develop electrification policies in conjunction with other community plans, prioritizing equity and community resiliency in their development.

Dated: