

CITY OF OAKLAND - MEASURE Z

Measure Z - Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Budgetary Comparison Schedule and Other Information

Year Ended June 30, 2021

(With Independent Auditor's Report Thereon)



WILLIAMS, ADLEY & COMPANY-CA, LLP
Certified Public Accountants / Management Consultants

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Budgetary Comparison Schedule (On a Budgetary Basis)
Year Ended June 30, 2021

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INDEPENDENT AUDITOR'S REPORT

To the Honorable Mayor and Members of the City Council
City of Oakland, California

Report on the Financial Schedule

We have audited the accompanying budgetary comparison schedule of the City of Oakland's (City) Measure Z – Public Safety and Services Violence Prevention Act of 2014 (Measure Z), a fund of the City, for the year ended June 30, 2021, and the related notes to the budgetary comparison schedule, which collectively comprise the financial schedule, as listed in the table of contents.

Management's Responsibility for the Financial Schedule

Management is responsible for the preparation and fair presentation of the financial schedule in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of a financial schedule that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial schedule based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial schedule is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial schedule. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial schedule, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial schedule in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial schedule.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial schedule referred to above presents fairly, in all material respects, the revenues and expenditures of Measure Z for the year ended June 30, 2021 in conformity with the basis of accounting described in Note B.

Emphasis of Matter

The financial schedule was prepared to present the total revenues and expenditures of the Measure Z fund, as described in Note B, and does not purport to, and does not, present fairly the changes in the City's financial position for the year ended June 30, 2021 in conformity with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial schedule as a whole. The Measure Z Annual Reporting on pages 11 through 19 is presented for purposes of additional analysis and is not a required part of the financial schedule.

The Measure Z Annual Reporting information has not been subjected to the auditing procedures applied in the audit of the financial schedule and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 17, 2021, on our consideration of the City's internal control over financial reporting as it pertains to Measure Z and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

Williams, Adley + Company - CA, LLP

Oakland, California
December 17, 2021

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Budgetary Comparison Schedule (On a Budgetary Basis)
Year Ended June 30, 2021

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Positive (Negative) Variance</u>
Revenues:				
Parcel tax	\$ 18,000,000	\$ 18,000,000	\$ 18,480,920	\$ 480,920
Parking tax surcharge	<u>8,393,250</u>	<u>8,393,250</u>	<u>5,293,839</u>	<u>(3,099,411)</u>
Total revenues	<u>26,393,250</u>	<u>26,393,250</u>	<u>23,774,759</u>	<u>(2,618,491)</u>
Expenditures:				
Community and Neighborhood Policing				
Salaries and employee benefits	13,484,213	12,655,676	14,968,483	(2,312,807)
Other supplies and commodities	72,414	162,990	45,144	117,846
Other contract services	175,000	151,787	141,902	9,885
Other expenditures	<u>259,276</u>	<u>342,096</u>	<u>234,719</u>	<u>107,377</u>
Total Community and Neighborhood Policing expenditures	<u>13,990,903</u>	<u>13,312,549</u>	<u>15,390,248</u>	<u>(2,077,699)</u>
Violence Prevention with an Emphasis on Youth and Children				
Salaries and employee benefits	2,608,051	3,257,694	2,541,769	715,925
Other supplies and commodities	9,300	65,991	20,279	45,712
Other contract services	6,733,384	10,470,528	7,266,252	3,204,276
Other expenditures	<u>204,428</u>	<u>1,268,145</u>	<u>119,787</u>	<u>1,148,358</u>
Total Violence Prevention expenditures	<u>9,555,163</u>	<u>15,062,358</u>	<u>9,948,087</u>	<u>5,114,271</u>
Fire Services				
Salaries and employee benefits	2,000,000	2,000,000	2,000,000	-
Evaluation	513,822	451,886	445,196	6,690
Administration	<u>333,362</u>	<u>354,686</u>	<u>349,305</u>	<u>5,381</u>
Total expenditures	<u>\$ 26,393,250</u>	<u>\$ 31,181,479</u>	28,132,836	<u>\$ 3,048,643</u>
Excess of expenditures over revenues			<u>(4,358,077)</u>	
Other Financing Sources				
Transfers in	-	830,282	830,282	
Change in fund balance, on a budgetary basis			<u>(3,527,795)</u>	
Items not budgeted:				
Investment income			<u>(16,486)</u>	
Change in fund balance, on a GAAP basis			(3,544,281)	
Fund balance, beginning of year			<u>1,270,650</u>	
Fund balance, end of year			<u>\$ (2,273,631)</u>	

See accompanying notes to financial schedule.

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Notes to the Budgetary Comparison Schedule
Year Ended June 30, 2021

NOTE A – DESCRIPTION OF REPORTING ENTITY

The Oakland City Council (the City Council) approved Resolution No. 78734 on July 20, 2004 submitting the Public Safety and Services Violence Prevention Act of 2004 – Measure Y (Measure Y) and the citizens of the City of Oakland (the City) approved Measure Y in November 2004.

In November 2014, voters in the City of Oakland approved the City’s Measure Z which replaced Measure Y starting from July 1, 2015. Measure Z renews a parcel tax ranging between \$51.09 and \$99.77 per property unit and a parking tax of 8.5 percent for ten years. It requires the City to maintain a minimum of 678 sworn police officers unless some sudden, unforeseen event sharply affects the City's financial status. If the City fails to budget for at least this many officers in any given year, the City would be prohibited from levying either the parcel tax or the parking tax.

The parcel tax is collected with the annual Alameda County property taxes, beginning on July 1, 2015. The annual parcel tax is levied to pay for all activities and services for Measure Z (see below) in accordance with the terms and conditions outlined in the approved ballot measure. Measure Z shall be in existence for a period of ten (10) years. Beginning in Fiscal Year 2015-2016, and each year thereafter, the City Council may increase the tax imposed based on the cost of living for the San Francisco Bay Area, as shown on the Consumer Price Index (CPI). The percentage increase of the tax shall not exceed such increase, using Fiscal Year 2014-2015 as the index year and in no event shall any adjustment exceed 5% (five percent).

Measure Z provides for the following services:

1. *Community and Neighborhood Policing* – Hire and maintain at least a total of 63 officers assigned to the following specific community- policing areas: neighborhood beat officers, school safety, crime reduction team, domestic violence and child abuse intervention, and officer training and equipment. For further detail of the specific community- policing areas see Oakland City Council Resolution No. 85149.
2. *Violence Prevention Services With an Emphasis on Youth and Children* – Expand preventive social services provided by the City of Oakland, or by adding capacity to community-based nonprofit programs with demonstrated past success for the following objectives: youth outreach counselors, after and in school program for youth and children, domestic violence and child abuse counselors, and offender/parolee employment training. For further detail of the social services see Oakland City Council Resolution No. 85149.
3. *Fire Services* – Maintain staffing and equipment to operate 25 (twenty-five) fire engine companies and 7 (seven) truck companies, expand paramedic services, and establish a mentorship program at each station with an amount not to exceed \$2,000,000 annually from funds collected under Measure Z.
4. *Evaluation* – Not less than 1% or no more than 3% of funds appropriated to each police service or social service program shall be set aside for the purpose of independent evaluation of the program, including the number of people served and the rate of crime or violence reduction achieved.

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Notes to the Budgetary Comparison Schedule
Year Ended June 30, 2021

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying financial schedule presents only the revenues and expenditures of the Measure Z activities and does not purport to, and does not present fairly the changes in the City’s financial position for the year ended June 30, 2021 in conformity with accounting principles generally accepted in the United States of America.

A special revenue fund (governmental fund) is used to account for the City’s Measure Z activities. The measurement focus is based upon the determination of changes in financial position rather than upon the determination of net income. A special revenue fund is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Basis of Accounting

In accordance with the provisions of the City Charter, the City adopts an annual budget for Measure Z activity, which must be approved through a resolution by the City Council. The budget for Measure Z is prepared on a modified accrual basis.

Measure Z activity is reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when “susceptible to accrual” (i.e., when they become both measurable and available). “Measurable” means that the amount of the transaction can be determined, and “available” means that revenues are collected within the current period or soon enough thereafter to pay liabilities of the current period. Revenues susceptible to accrual include the parcel tax and parking tax surcharge. The City considers the parcel tax revenues and the parking tax surcharge revenues to be available for the year levied and if they are collected within 60 and 120 days, respectively, of the end of the current year. Expenditures are recorded when a liability is incurred, as under accrual accounting.

Use of Estimates

The preparation of financial statements is in conformity with generally accepted accounting principles requires management to make certain estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results may differ from those estimates.

NOTE C – BUDGET

Measure Z – Public Safety and Services Violence Prevention Act of 2014, as approved by the voters in November 2014, requires the adoption of an annual budget, which must be approved by the City Council of the City. The City budgets annually for Measure Z activities. The budget is prepared on the modified accrual basis, except that the City does not budget for charges for services or investment earnings on Measure Z investments.

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Notes to the Budgetary Comparison Schedule
Year Ended June 30, 2021

NOTE C – BUDGET (Continued)

When the budget is prepared, the City allocates the funds to each program in accordance with the Measure Z Ordinance. Thus, the City ensures that of the total proceeds spent on programs enumerated in the *Community and Neighborhood Policing* and the *Violence Prevention Services with an Emphasis on Youth and Children* sections above, no less than 40% of such proceeds is allocated to programs enumerated in the *Violence Prevention Services with an Emphasis on Youth and Children* section each year Measure Z is in effect.

Budgetary control is maintained at the fund level. Line item reclassification amendments to the budget may be initiated and reviewed by the City Council, but approved by the City Administrator. Any shifting of appropriations between separate funds must be approved by the City Council. Annual appropriations for the budget lapse at the end of the fiscal year to the extent that they have not been expended. At year-end, unobligated appropriations may lapse and remain within the authorized program.

Supplemental budgetary changes made to Measure Z throughout the year, if any, are reflected in the “final budget” column of the accompanying budgetary comparison schedule. For FY2020-21 budget changes included an operating subsidy from the general fund to the Measure Z fund in the amount of \$830,282, in recognition of revenue shortfalls during the year.

NOTE D – UNCERTAINTY

COVID-19 Impact on Measure Z Parking Tax Surcharge

Measure Z parking tax surcharges have been affected by the decline in economic activity due to the global COVID-19 pandemic. As detailed in the Budgetary Comparison Schedule, parking tax surcharges in FY 2020-21 were \$3.1 million below budgeted amounts, a shortfall of 36.9%. Total Measure Z revenues in FY 2020-21 were \$2.6 million below budgeted amounts, a shortfall of 9.9%.

Like local governments across the nation, the City has faced unprecedented challenges in maintaining existing service levels in the face of revenue declines associated with the global COVID-19 pandemic. Many of the City’s local tax revenues have begun to recover but the time frame for recovery of the City’s parking tax surcharge revenues remains uncertain, and will ultimately depend on the resumption of parking utilization to pre-COVID-19 levels.

NOTE E – DEFICIT FUND BALANCE

On June 24, 2021, the City Council adopted budget revisions that included a one-time operating subsidy of \$830,282 for Measure Z programs in response to an anticipated operating deficit in this fund. The City expects that revenue receipts in future years will offset the remaining deficit fund balance for Measure Z.



**INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL
STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Honorable Mayor and Members of the City Council
City of Oakland, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the budgetary comparison schedule of the City of Oakland’s (City) Measure Z – Public Safety and Services Violence Prevention Act of 2014 (Measure Z), a fund of the City, for the year ended June 30, 2021, and the related notes to the financial schedule which collectively comprise the financial schedule and have issued our report thereon dated December 17, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial schedule, we considered the City’s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial schedule, but not for the purpose of expressing an opinion on the effectiveness of the City’s internal control. Accordingly, we do not express an opinion on the effectiveness of the City’s internal control over financial reporting as it pertains to Measure Z.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City’s Measure Z financial schedule is free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial schedule.

However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City’s internal control or on compliance as it pertains to Measure Z. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City’s internal control and compliance as it pertains to Measure Z. Accordingly, this communication is not suitable for any other purpose.

Williams, Adley + Company - CA, LLP

Oakland, CA
December 17, 2021

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Schedule of Findings and Responses
Year Ended June 30, 2021

There are no findings reported in the current year.

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Status of Prior Year Findings and Recommendations
Year Ended June 30, 2021

There were no findings reported in the prior year.

SUPPLEMENTARY INFORMATION

CITY OF OAKLAND – MEASURE Z
Measure Z – Public Safety and Services Violence Prevention Act of 2014
(A Fund of the City of Oakland)
Annual Reporting
Year Ended June 30, 2021

The following pages provide the financial and program status reports for Measure Z - Public Safety and Services Violence Prevention Act of 2014 for the year ended June 30, 2021 in accordance with Measure Z, Part 1 Section 3.4 and Part 2 Section 1; and Government Code Section 50075.3 (a) and (b).

The program status report is provided for each of the four sections of Measure Z:

a. Community and Neighborhood Policing: \$15,390,248

Hire and maintain at least a total of 54 officers assigned to the following specific community policing areas: Neighborhood beat officers, school safety, crime reduction team, domestic violence and child abuse intervention and officer training and equipment.

b. Violence Prevention Services with an Emphasis on Youth and Children: \$9,948,087

Expand preventive social services provided by the City of Oakland, or by adding capacity to community-based nonprofit programs with demonstrated past success for the following objectives: Youth outreach counselors, after and in school program for youth and children, domestic violence and child abuse counselors, and offender/parolee employment training.

c. Fire Services: \$2,000,000

Maintain staffing and equipment to operate 24 (twenty-four) fire engine companies and 7 (seven) truck companies, expand paramedic services, and establish a mentorship program at each station.

d. Program Audit and Oversight: \$794,501

Evaluation: Not less than 1% or no more than 3% of funds appropriated to each police service or social service program shall be set aside for the purpose of independent evaluation of the program, including the number of people served and the rate of crime or violence reduction achieved.

Audit / Administration: In addition to the evaluation amount, tax proceeds may be used to pay for the audit specified by Government Code Section 50075.3.

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2020-2021

POLICE DEPARTMENT

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	20-21 Status		Outcomes	Comments (Program achievements, issues, etc.)
			Completed	On-going		
Geographic Policing (OPD)					Services Performed	NOTES:
Crime Reduction Team (CRT) Program	\$8,230,267	28.02		xx	Strategically geographically deployed officers to investigate and respond to the commission of violent crimes in identified violence hot spots using intelligence-based policing.	
Community Resource Officers (CRO) Program	\$4,868,540	17.00		xx	Engage in problem solving projects, attend Neighborhood Crime Prevention Council meetings, serve as a liaison with city services teams, provide foot/bike patrol, answer calls for service if needed, lead targeted enforcement projects and coordinate these projects with CRTs, Patrol units and other sworn personnel.	
Intelligence-based Violence Suppression Operations Program	\$1,793,455	6.00		xx	Conduct intelligence-based violence suppression operations such as field interviews, surveillance, undercover operations, high visibility patrol, probation/parole compliance checks, search warrants, assist Community Resource Officers projects, violent crime investigation and general follow-up.	
Domestic Violence and Child Abuse Intervention Program				xx	Officers to team with social service providers to intervene in situations of domestic violence and child abuse, including sexual exploitation of children.	
Operation Ceasefire Strategy Program	\$497,986	2.00		xx	Sustaining and strengthening of the City's Operation Ceasefire strategy, including project management and crime analysis positions.	

Subtotal Comm & Neigh Policing – FY20-21 \$15,390,248 53.02

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2020-2021

FIRE DEPARTMENT

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	20-21 Completed	Status On- going	Outcomes	Comments (Program achievements, issues, etc.)	
Fire Services (Fire)					Services Performed: Number of fire companies retained, paramedic and mentorship services provided	Number of People Served During the Year	
Minimum staffing and equipment	\$ 2,000,000			xx	24 engines all Advance Life Support (All ALS), 7 trucks, 2 Advance Life Support (2 ALS) units, 5 Basic Life Support (5 BLS) units and 1 ARFF (BLS) unit	48,847 EMS response calls; 3,991 fire response calls; 6,637 other response calls; 2,917 confirmed fire calls; 730 Encampment fire calls	The figures for people served through Oakland Fire Department is a department-wide number. OFD does not distinguish between Measure Z fire department personnel and non-Measure Z fire department personnel. Sworn city personnel employed in FY 2020-21 averaged 444.
Paramedic services	<i>included in above</i>			xx	139 total licensed Paramedics (filled by 103 Firefighter Paramedic and 36 Support Paramedic staff)	139 total licensed Paramedics maintained accreditation standards and skills	Continuity of standard training through distance learning and in-person classroom settings during COVID-19. Paramedics must maintain 48 hours of Continuing Education with advanced core classes for accreditation in Alameda County EMS.
Mentorship program	<i>included in above</i>			xx	In a total of 238 on-site education training, fire safety education, and careers in fire service	26,807 students and residents served	Due to COVID-19 in-person events were limited for FY20-21

Subtotal Fire Svcs – FY20-21

\$2,000,000

444.00

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2020-2021

HUMAN SERVICES DEPARTMENT

A. Status Report ("status of projects required or authorized to be funded")

Summary	Administration	Service Strategies	MZ-Evaluation
Salaries	1,252,087.29	1,099,121.52	190,560.08
Supplies	19,403.85	875.59	
Contracts	24,326.45	7,241,925.80	
Other	56,584.31	63,202.13	
Total	1,352,401.90	8,405,125.04	190,560.08

Detail	Salaries	Supplies	Contracts	Other	Total
1004485	1,230,296.37	18,827.99	24,326.45	54,428.31	1,327,879.12
1004447	21,790.92	575.86		2,156.00	24,522.78
Sub-total Administration	1,252,087.29	19,403.85	24,326.45	56,584.31	1,352,401.90
1001362 -MZ-Evaluation	190,560.08				190,560.08
1004313		374.43	27,892.81	6,215.37	34,482.61
1004486			1,189,859.77		1,189,859.77
1004487			599,999.99		599,999.99
1004500	344,019.52			58,702.13	402,721.65
1004488			1,139,202.04		1,139,202.04
1004489			513,574.48		513,574.48
1004490			1,377,076.47		1,377,076.47
1004492					
1004493			480,000.00		480,000.00
1004495			1,678,370.42		1,678,370.42
1005363	31,135.22				31,135.22
1005422			235,949.82		235,949.82
1004462	82.53			4,500.00	4,582.53
1004460	3,706.11	501.16			4,207.27
1004464	55.02				55.02
1004498	250,418.74				250,418.74
1004502	469,704.38				469,704.38
1004454				(6,215.37)	(6,215.37)
Sub-total Service Strategies	1,099,121.52	875.59	7,241,925.80	63,202.13	8,405,125.04
Total	2,541,768.89	20,279.44	7,266,252.25	119,786.44	9,948,087.02

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2020-2021

PROGRAM AUDIT & OVERSIGHT

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	20-21 Status		Outcomes	Comments (Program achievements, issues, etc.)
			Completed	On-going		
Evaluation						
	\$65,799.00			X	Resource Development Associates Professional Service. Amendment 3 extended from 12/31/19 to 12/31/20 for the amount of \$131,598 for the annual evaluation of the Police Department's geographic and community policing programs. The purpose of the Year 4 Evaluation continued to build on previous years' findings, especially those from the Year 3 Evaluation, and to summarize the findings and recommendations across years into a final report. In order to accomplish this the Year 4 Evaluation utilized updated crime report and SARAnet data; and build out retention and turnover data collected from personnel records to continue to assess the extent to which CRO and CRT activities are in alignment with Measure Z objectives. RDA conducted case studies to illuminate the nature of problem-solving projects, including how CROs and CRTs, the community, and other city agencies work together to address community issues and violent crime. RDA developed and presented a preliminary findings document, draft evaluation report, and final evaluation report during Year 4 to the SSOC and final evaluation report to the Public Safety Committee and the Council. The report focused on findings from Year 4, and provided a summation of findings and recommendations over the course of the evaluation, recognizing existing operational strengths as well as opportunities for growth as they relate to the objectives of Measure Z. RDA collaborated with OPD to discuss the proposed set of recommendations in order to ensure the recommendations are clearly understood and actionable. The existing contract ended in December of 2020. A new RFQ is in process with an expected release date of October 22, 2021 which will run until 12-30-2024.	Provides an annual evaluation of the Police Department's geographic and community policing programs
	\$166,966.20			X	Mathematica Policy Research Reso 86487 Professional Service evaluated select Department of Violence Prevention (Oakland Unite) strategies and programs. Amendment 5 extended from 12/31/19 to 12/31/20 for the amount of \$364,000 for the annual evaluation of the four-year evaluation conducted by Mathematica included (1) annual strategy-level evaluations that assess the implementation and effectiveness of a selection of Oakland Unite strategies, (2) annual agency-level snapshots that summarize the work of each Oakland Unite agency, and (3) a comprehensive evaluation that will study the impact of select Oakland Unite programs on participant outcomes from 2016 to 2020. Final Comprehensive Evaluation Report produced in December 2020. The comprehensive evaluation report presented the results of each stage of the analysis and also discussed overarching findings. The existing contract ended in December of 2020. Oakland Unite's program year was expanded by the City Council and a new program year will begin in July of 2022. A new RFQ is in process with an expected release date of October 22, 2021 which will run until 12-30-2024 and is expected to evaluate the expanded 2021 program year and the new programs that will be funded in the 2022-2024 program years.	Evaluates select Oakland Unite strategies and programs for insight on program impacts.

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2020-2021

PROGRAM AUDIT & OVERSIGHT
(continued)

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	20-21 Status		Outcomes	Comments (Program achievements, issues, etc.)
			Completed	On- going		
	\$68,250.00			X	Cityspan provided the City with a hosted web-based contract management and client-level tracking system to support the City's Measure Z-funded programs. The contract management system assisted the City with managing grantee background information, scopes of work, budgets, progress reports and cost reimbursement requests. Independent evaluators used data entered by grantees in the database developed by Cityspan to conduct detailed participation and outcome analyses, and for statistical reports that summarize grantee services.	A web-based contract management and client service tracking system that supports oversight and evaluation of the City's Measure Z-funded programs administered by Oakland Unite.
Staff Oversight (CAO)	\$120,860.74			X	Services Performed: Provided staff assistance to the SSOC by preparing reports, coordinating staff for presentations at the SSOC meetings, noticing meetings, and preparing agendas and minutes. Staff also prepared staff reports, contracts, and coordinated the agenda process for Measure Z related items for the Public Safety Committee. This is supported by an Assistant to the City Administrator; there is no Eval Project funding associated with this position.	Staff support provided to the SSOC to hold monthly public meetings. Meet directly with Measure Z funded departments as program issues arose.
AUDIT (CONTROLLER'S BUREAU)	\$23,320.01			X	<u>Measure Z annual financial audit is in process</u>	
	\$349,304.98			X	Administration fees (County of Alameda)	

*Subtotal Oversight & Evaluation-
FY20-21* **\$794,500.93**

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2020-2021

DEPARTMENT OF VIOLENCE PREVENTION

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	Outcomes		Comments (Program achievements, issues, etc.)
			Grantees Providing Services During the Year under Each Category*	Number of People Served During the Year*	
Youth Diversion and Reentry					
1004486	85,000.00		Alameda County Probation	NA - Coordination Services	Engage youth pre-release from the Juvenile Justice Center and facilitate successful re-engagement in school through coaching and mentoring, system navigation, advocacy, and connection to needed resources.
1004486	85,000.00		Oakland Unified School District	NA - Coordination Services	
1004486	193,859.77		Community Works West	44	
1004486	356,000.00		East Bay Asian Youth Center		
1004486	200,000.00		Center for Young Women's Development		
1004486	270,000.00		Youth Alive		
Youth Career Exploration and Education Support					
1004487	200,000.00		Safe Passage		Strengthen high-risk youth's economic self-sufficiency and career readiness through subsidized summer and after-school work opportunities, wraparound and academic support.
1004487	399,999.99		Youth Employment Partnership		
Adult Life Coaching					
1004500	172,324.97	1.00	DVP Outreach Developer/Lead Life Coach		Re-direct highest risk young adults towards healthy participation in their families and communities through coaching and mentoring, system navigation, advocacy, and connection to needed resources.
1004500	171,694.55	3.00	DVP Case Managers/Life Coaches		
1004500	56,819.36		Participant Incentives/Stipends		
1004500-other	1,882.77				
1004462-other	4,500.00		EVA SILVERMAN		
1004462-Salaries	82.33				
1004314-other					
1004488	143,889.53		Abode		
1004488	367,132.50		Community & Youth Outreach		
1004488	178,180.01		NOHA Aboelata - Roots Health Ctr		
1004488	450,000.00		The Mentoring Center		
Adult Employment and Education Support					
1004489	303,120.97		Center For Employment		Enhance the long-term employability of high-risk young adults through the development of skills and education, with a focus on subsidized work experience, successful placement and retention.
1004489			Oakland Private Industry		
1004489	210,453.51		Youth Employment Partnership		

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2020-2021

DEPARTMENT OF VIOLENCE PREVENTION
(continued)

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	Outcomes	Comments (Program achievements, issues, etc.)	
			Grantees Providing Services During the Year under Each Category*	Number of People Served During the Year*	
Gender-Based Violence Response					
1004492			Covenant House	Provide legal, social, and emotional support services to victims of family violence, including young children. Conduct outreach to commercially sexually exploited youth and work to end their exploitation through wraparound support and transitional housing access.	
1004492			Bay Area Women Against Rape		
1004492			MISSEY		
1004493	480,000.00		Family Violence Law Center		
Shooting and Homicide Response					
1004490	317,076.57		Catholic Charities of the East Bay	Provide response and support, including social-emotional support, for those who have lost a loved one to gun violence in Oakland, or who have themselves been injured by gun violence or other serious physical assault. Reduce retaliatory violence by helping high-risk youth and young adults mediate conflicts and connecting them to appropriate services and resources.	
1004490	1,059,999.90		Youth Alive (Hospital Response)		
1004502	212,249.13	1.00	DVP VP Coordinator		NA - Coordination Services
1004502	82,070.38	0.50	Program planner		
1004502	175,384.87	1.00	DVP Violence Prevention Liaison		NA - Coordination Services
1004464-salaries	55.02				
Community Healing					
1004495	539,603.98		Building Opportunities for Self Sufficiency	Provide training, education, and resources to participants, grantees, and residents impacted by violence to increase their leadership capacity and involvement in violence prevention efforts. Provide innovative approaches to violence intervention such as juvenile diversion through restorative justice approaches and school community climate improvement efforts.	
1004495	325,000.00		Communities Unities for Restorative Youth Justice		
1004495	174,778.13		Community Initiatives (Fiscal Sponsor for RJOY)		
1004495	350,000.00		Movement Strategy Center (Fiscal Sponsor for UPM)		
1004495	288,988.31		Roots Community Health Ctr		
1004498-Salaries	243,473.17	2.00			
1004498-Salaries	6,945.57	0.20	Community Engagement Coordinator		
1004460- supplies	501.16		Community Engagement Staff		
1004460-Salaries	3,706.11				
1004316- Others					
1004316 -supplies					

MEASURE Z ANNUAL REPORTING - FISCAL YEAR 2020-2021

DEPARTMENT OF VIOLENCE PREVENTION
(continued)

A. Status Report ("status of projects required or authorized to be funded")

Program Name & Description (According to Measure Z language)	Dollar Amount Expended	City Personnel Employed (FTEs for Full Year)	Outcomes	Comments (Program achievements, issues, etc.)
			Grantees Providing Services During the Year under Each Category*	Number of People Served During the Year*
Training and Capacity Building				
1000565			Collective	
1004485	7,875.00		San Francisco Study Center	
1005422	23,449.82		Pathways Consultant	
1005422	212,500.00		Bright Research Group	
1005363			Jeweled Legacy	
1005363-salaries	31,135.22			
1004485	13,200.00		Financial Management Associates	
1001362			Cityspan	
Supporting All Categories				
1004447 - Salaries	21,790.92	0.00	DVP Administrative Personnel	
1004485 - Salaries	1,230,296.37	7.80		
1004485- Supplies	18,827.99			
1004485- Other	55,097.31			
1004485-Contracts	2,582.45			
1004447- other	2,156.00			
1004447-Supplies	575.86		Program expense adjustment	
1005363			Program expense	
1004313- Salaries			Payroll adjustment	
1004313- Supplies	373.43			
1004313- Other	6,215.37		Prior Year's adjustment	
1004454	(6,215.37)		Prior Year's adjustment	
1004313- contract	27,891.61			
1001362-Salaries	190,560.08	1.50	DVP Support of MZ Evaluation	
Subtotal Violence Prev Svcs –	9,948,087.02	18.00		

Notes:

*FY20-21 contained one contract period that began in July 2020 and continued through June 2021. Outcomes reflect individual services unless noted. Please note also that some grantees are funded in multiple strategies; in this case, outcomes are reported separately for the relevant agency in each strategy.